FY15 Budgeting for Outcomes Report for the quarter ended June 30, 2015.

In addition to the attached report submitted for the Board's review the following additional comments about specific outcomes from various programs are highlighted.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Administration / Strategic Plan
DEPARTMENT PROJECTED	PERFORMANCE	Administration will assist in completing Board goals.
77%	MEASUREMENT OUTCOME:	
DEPARTMENT QUARTERLY		Completed board goals for FY15 are at 27% which is under the projected 77%. New goals were started in January which are in progress.
27%	MEROOREMENT ANALIOIO.	

DEPARTMENT NAME/ ACTIVITY SERVICE:		Administration / Financial Management
DEPARTMENT PROJECTED 19%	PERFORMANCE MEASUREMENT OUTCOME:	Administration will maintain a minimum fund balance requirement for the County's general fund - according to the Financial Management Policy.
DEPARTMENT QUARTERLY		Administration's goal was to maintain a 15% general fund balance, but at the end of the fiscal year the balance is at 26% which is over the projected 19%. While final audit of the FY 15 activity is not complete, General Fund revenues
26%	MEASUREMENT ANALYSIS:	were 1% (\$850,000) higher than the amended budget, and expenditures are 4% under budget (\$2.7 M) expended. This leads to a higher than expected unassigned fund balance as of June 30, 2015.

DEPARTMENT NAME/ ACTIVITY SERVICE:		County Attorney - Driver License / Fine Collection
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	The Attorney's Office will work to assist Scott County residents in obtaining driver licenses after suspension.
DEPARTMENT QUARTERLY 100%	PERFORMANCE MEASUREMENT ANALYSIS:	The Attorney's Office assisted applicants with suspensions 100% of the time. Also in FY15, there were 3,451 over the projected 1,200 clients in the database which is 288%.

DEPARTMENT NAME/ ACTIVITY SERVICE:		County Attorney - Driver License / Fine Collection
DEPARTMENT PROJECTED 1%	PERFORMANCE MEASUREMENT OUTCOME:	The Attorney's Office will work to assist Scott County residents in paying delinquent fines.
DEPARTMENT QUARTERLY 23%		The Attorney's Office grew the program by 23% in the fourth quarter over the start of the year. Also, in FY15, the Attorney's Office collected \$440,465 for the County which is 220% over projection.

DEPARTMENT NAME/ ACTIVITY SERVICE:		County Attorney - Check Offender Program
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	The Attorney's Office will assist merchants in recovering restitution without the need for prosecution.
DEPARTMENT QUARTERLY 100%		The Attorney's Office attempted to recover restitution 100% of the time in bad check cases. Also in FY15, there were only 84 warrants issued out of the 200 projected which is low at 42%.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Auditor - Taxation
DEPARTMENT PROJECTED 95%	PERFORMANCE MEASUREMENT OUTCOME:	Process all property transfers without errors and within two business days from receipt.
DEPARTMENT QUARTERLY 95%		The department strives to correctly process all transfers within 48 hours of the receipt of correct property transfer documents. The conversion to a new property tax system during the first quarter interfered with this effort. After those conversion issues were corrected subsequent quarters were in line with goals and the department finished the year at 95% of goal.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Auditor - Elections
DEPARTMENT	PERFORMANCE	Contract for and arrange facilities for election day and early voting polling places.
PROJECTED	MEASUREMENT OUTCOME:	
100%		
DEPARTMENT	PERFORMANCE	The department follows state and federal guidelines to ensure that all polling places meet legal accessibility
QUARTERLY	MEASUREMENT ANALYSIS:	requirements or have received waivers from the Secretary of State.
100%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Community Services/Veteran Service
DEPARTMENT		Will reach out to at least 300 veterans/families each quarter (1,200 annually) through public awareness and
1,200	MEASUREMENT OUTCOME:	community outreach.
DEPARTMENT		Department of Veterans Affairs exceeded their goal of reaching more veteran families. Worth noting; the
QUARTERLY		demographics of the veterans served - of the 1,264 served, only 339 were younger than 45 years of age, while over
1.264		560 vets age 66+. Equally notable is the gender makeup - 174 of the total were female, nearly 75% greater than
.,=• .		projected.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Community Services/Veterans Affairs
DEPARTMENT	PERFORMANCE	To provide financial assistance (rent, burial, utilities, or direct assistance) to veterans averaging no more than \$620
\$620	MEASUREMENT OUTCOME:	per applicant
DEPARTMENT QUARTERLY	PERFORMANCE MEASUREMENT ANALYSIS:	Cost was held at an average of \$506.39 per applicant, more than \$110 below projected.
\$506.39		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Community Services/MH/DD Services
DEPARTMENT PROJECTED 420	PERFORMANCE MEASUREMENT OUTCOME:	To maintain a Proactive Payee program, there will be at least 420 payee cases and collected fees to create quarterly income on \$42,000 to cover staff and supply expenses.
DEPARTMENT QUARTERLY 394	PERFORMANCE MEASUREMENT ANALYSIS:	While the Protective Payee program fell slightly short of its estimated goal, the more interesting data regarding program is the progressive growth of its need. In FY13, there were 304 participants; 358 in FY14, and in FY15 that number increased to 394. As other area Payee providers have dropped the service, the benefits to individuals and the community is vital. If this trend continues, it maybe worthwhile to take a closer look to assure the County continues to successfully meet the needs.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Community Services/MH/DD Services
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	To provide mandated court ordered MH evaluation in the most cost effective manner possible.
\$615.75	MEASUREMENT OUTCOME:	
DEPARTMENT		Department reports actual per evaluation cost of \$393.24, well below projected cost. This represents a 188%
QUARTERLY		reduction for FY14 cost (\$737.69). This figure fluctuates due to an increase in the number of insured through ACA
\$393.24	MEASUREMENT ANALYSIS:	bringing down the per client cost. The County only pays if the insurance denies payment.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Conservation/Golf Operation
DEPARTMENT PROJECTED \$0	PERFORMANCE MEASUREMENT OUTCOME:	To increase revenues to support program costs.
DEPARTMENT QUARTERLY	PERFORMANCE	The projected goal for this measurement is for golf course revenues to support 100% of the yearly operation costs. The department continues to do everything to cut costs and continue to run a quality course. This year the revenue
(\$49,943)		loss was \$15,514 less than last year, but they did not reach their goal. There were untimely weekend rainouts and cooler than normal temperatures.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Conservation/Recreational Services
DEPARTMENT PROJECTED 39,347	PERFORMANCE MEASUREMENT OUTCOME:	To increase attendance at the beach and pool.
DEPARTMENT QUARTERLY		The department projected to increase attendance at the beach and pool. However, attendance fell by 20%. The department assesses this decline due too cooler than normal temps in July and record rainfall in August. They did
31,166	MEASUREMENT ANALYSIS:	have great comments on the improvements to the women's locker room and swim lessons have increased significantly.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Conservation/History Preservation & Interpretation
DEPARTMENT PROJECTED PERFORMANCE MEASUREMENT OUTCOME:		To collect sufficient revenues to help offset program costs.
\$72,747		
DEPARTMENT QUARTERLY 1%	PERFORMANCE MEASUREMENT ANALYSIS:	The department's goals is to increase annual revenues from last year's actual and they increased revenue by 1%.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Facility & Support Services - Administration
DEPARTMENT		To reduce total energy consumption by 2% per square foot in the fiscal year. Department projections were a
2%	MEASUREMENT OUTCOME:	reduction by 2%, but the 12 month actual reduction was 5% per square foot.
DEPARTMENT		This goal was exceeded due to 1/2 of first floor of the courthouse being largely unoccupied during renovations and
QUARTERLY	MEASUREMENT ANALYSIS:	more energy efficient windows were added to the new clerk's space. The department anticipates this goal to remain
5%		at 2% next year.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Facility & Support Services - Maintenance of Buildings
DEPARTMENT		Maintenance staff will strive to do 30% of work on a preventive basis. Department projections indicated 35% of
PROJECTED	MEASUREMENT OUTCOME:	work would be completed on a preventive basis, but 23% was actually completed on a preventive basis for fiscal
35%		year 2015.
DEPARTMENT	PERFORMANCE	This number is largely driven by the quantity of work orders received in a given year. The higher number of work
QUARTERLY	MEASUREMENT ANALYSIS:	orders entered by customers decreases the percentage of preventive maintenance work orders completed.
23%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Facility & Support Services - Custodial
DEPARTMENT PROJECTED 100,000		Divert 100,000 pounds of waste from the landfill by: shredding confidential information, recycling cardboard, plastic & metals, and kitchen grease. Department projections indicated 100,000 lbs. of waste would be diverted by shredding and recycling, but 90,410 pounds of waste were actually diverted from the landfill.
DEPARTMENT QUARTERLY 90,410		With EDMS and paper usage down, FSS did not have as much paper to recycle. Low use of paper is a cost savings in itself. In FY16, pounds of recycled metal will also be tracked, to give a more accurate picture of what FSS is diverting from the landfill which will get us closer the 100,000 goal.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Facility & Support Services - Support Services
DEPARTMENT PROJECTED 8%	PERFORMANCE	Print Shop will recommend, to requesting department or agency, cost saving alternatives on at least 8% of print shop requests received.
DEPARTMENT QUARTERLY 9.2%		Print Shop staff actually recommended cost saving alternatives on 9.22% of print shop requests, instead of just 8%, which resulted in a 1.22% increase in cost saving alternatives.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Health Department - Correctional Health
DEPARTMENT PROJECTED	PERFORMANCE	Inmates are screened for medical conditions that could impact jail operations.
99%	MEASUREMENT OUTCOME:	
DEPARTMENT		The number of health contacts is considerably higher this year compared to 94% same time last year. The
QUARTERLY		population numbers for the jail were high and there were many medically needy individuals incarcerated for long
99%		periods of time. The positive is that the outcome effectiveness remained the same regarding care provided within the jail, despite the numbers.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Health Department - Injury Prevention
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	Assure a visible presence for the Scott County Health Department at community based injury prevention initiatives.
DEPARTMENT QUARTERLY 100%		The Health Department noted that, even though they achieved this goal at 100%, the number of community-based injury prevention meetings and events decreased as a result of the Quad Cities Safe Kids Coalition disbanding after funding support was terminated. Last year there were 26 meetings, this year there were 15.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Human Resources - Labor Management
DEPARTMENT PROJECTED 20	PERFORMANCE MEASUREMENT OUTCOME:	Improve relations with bargaining units.
DEPARTMENT QUARTERLY 19	DEDECOMANICE	The department conducts regular labor management meetings in an effort to maintain positive relations. Over the past 3 years HR has averaged 21 such meetings each year.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Human Resources - Benefit Administration
DEPARTMENT PROJECTED 65%	PERFORMANCE MEASUREMENT OUTCOME:	HR measures the utilization of the County's deferred compensation plan.
DEPARTMENT QUARTERLY 60%	MEASUREMENT ANALYSIS	The department has increased the number of on-site visits of deferred compensation plan providers with the goal of increasing employee participation. At this time it appears that participation rates have plateaued in the low 60% range.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Information Technology - Security
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	Provide backup of all databases to allow for disaster recovery.
DEPARTMENT QUARTERLY 100%	PERFORMANCE MEASUREMENT ANALYSIS:	100% of all databases are on an automatic backup schedule.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Juvenile Detention/Detainment of Youth
DEPARTMENT PROJECTED \$220 per day		To safely detain youthful offenders according to state licensing regulations/best practices and in a fiscally responsible manner.
DEPARTMENT QUARTERLY \$240 per day	MEASUREMENT ANALYSIS:	Due to rising grocery costs and staffing costs, and decrease in overall bed days, the average cost per resident per day increased from \$218 to \$240 between fiscal year 2014 and 2015. However, even though the center's average cost is rising, it still is one of the lowest among the other nine detention centers in the state.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Juvenile Detention/Safety and Security
DEPARTMENT PROJECTED 90%	PERFORMANCE MEASUREMENT OUTCOME:	To de-escalate crisis situations without the use of physical force 90% of the time.
DEPARTMENT QUARTERLY 54%	MEASUREMENT ANALYSIS:	The detention de-escalated crisis situations 54% of the time without the use of physical force. However, the total number of special incidents decreased from 40 to 24 between FY14 and FY15. This means staff are doing a better job diffusing crisis before it occurs. The increase in physical force is due to an increase in residents with mental health conditions.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Planning and Development Administration
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	Maximize revenue collected in the Planning and Development Department.
DEPARTMENT QUARTERLY 126%		The department increased revenue for the fiscal year by \$80,730 from the projected amount. This is due to increased building permit activity and primarily activity in the Pebble Creek development.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Planning and Development/Building Inspection/Code Enforcement
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	Complete inspection requests within two days of request.
2,500 DEPARTMENT	PERFORMANCE	The department has exceeded their yearly projection of 2,500 inspections for the year by 59% (1,470 additional
QUARTERLY	MEASUREMENT ANALYSIS:	inspections). Even though the department exceeded the projected yearly amount, all inspections have been completed within two days of request. The inspection requests are down slightly (2.5%) from last year, but still a
3,970		very busy year.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Recorders Office - Vital Records
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	Ensure all customers passport applications are properly executed the same day the customer submits paperwork.
DEPARTMENT QUARTERLY 100%		Passport issuance increased even with the temporary suspension of processing the documents. The department did suspend issuing passports in June but this service did resume in FY16. This is a valuable service and the Recorder's office will continue to support and grow this service.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Recorders Office - Public Records
DEPARTMENT PROJECTED	PERFORMANCE	Percent of total real estate documents recorded electronically through e-submission
29%	MEASUREMENT OUTCOME:	
DEPARTMENT QUARTERLY		The Recorder's office encourages the use of e-submissions and has planned a fall seminar for all firms explaining the benefits of using the system. The slight decline is mainly due to customer preferences to use the actual books -
24%		the Recorder's office will continue to promote the convenience of using this system for research purposes.
2470		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Treasurer/Motor Vehicle Registration
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	Retain \$1.2 million in Motor Vehicle revenue.
\$1,450,000	MEASUREMENT OUTCOME:	
DEPARTMENT	PERFORMANCE	Treasurer's office has surpassed their goal by nearly \$50,000. The department has experienced a growth rate for
QUARTERLY	MEASUREMENT ANALYSIS:	this revenue of nearly 5% in recent years, which is higher than the historical average. Due to this trend, they will
\$1,497,835	WEASUREWENT ANALTSIS:	adjust their FY16 goal to \$1.5 million.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Secondary Roads - Construction 27L
DEPARTMENT PROJECTED 100%		To fully utilize Federal and State FM dollars for road construction. Keep our State FM balance not more than two years borrowed ahead and to use all Federal funds as they become available.
DEPARTMENT QUARTERLY 100%	PERFORMANCE MEASUREMENT ANALYSIS:	The department met this goal, although State and Federal funds were substantially less then previous years.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Secondary Roads - Snow & Ice Control 27E
DEPARTMENT PROJECTED 100%	PERFORMANCE MEASUREMENT OUTCOME:	Keep adequate store of deicing materials and abrasives. Storage facilities not to be less than 20% capacity.
DEPARTMENT QUARTERLY 100%	PERFORMANCE MEASUREMENT ANALYSIS:	The department met this goal by acquiring 16.5% more salt than projected due to 25% more snow events than projected.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Sheriff's Office - Civil Deputies 28.2802
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	Increase percentage of papers serviced. Successfully serve at least 93% of all civil papers received.
93%		
DEPARTMENT	PERFORMANCE	While the department met this goal for the fiscal year, the percentage was not as great as in the two previous fiscal
QUARTERLY	MEASUREMENT ANALYSIS:	years (FY 13 at 98.7% and FY 14 at 97.0%).
95%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Sheriff's Office - Investigations 28.2805
DEPARTMENT	PERFORMANCE	Complete home compliance checks on sex offenders in Scott County. Complete 300 home compliance checks
PROJECTED	MEASUREMENT OUTCOME:	annually on sex offenders.
300		
DEPARTMENT	PERFORMANCE	The department surpassed the annual goal, continuing a trend of surpassing this goal for the past two fiscal years
QUARTERLY	MEASUREMENT ANALYSIS:	(FY 13 with 367 checks and FY14 with 385 checks).
409		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Sheriff's Office - Traffic Enforcement 28.2801
DEPARTMENT PROJECTED 7.0	PERFORMANCE MEASUREMENT OUTCOME:	Respond to calls for service in a timely manner. Respond to calls for service within 7.5 minutes.
DEPARTMENT QUARTERLY 6.7		While the department met this goal, the response time has increased from the prior two fiscal years (FY 13 was 5.7 minutes and FY 14 was 6.6 minutes). The increased response time is due to 3 deputy vacancies. The department is in the process of filling these vacancies.

DEPARTMENT NAME/ ACTIVITY SERVICE:		Center for Active Seniors, Inc. (CASI) Outreach Program
DEPARTMENT PROJECTED		CASI's Outreach program provides assistance to individuals still living at home to access various services, state and/or federal, so they can remain as independent as possible.
783 enrolled		
DEPARTMENT	PERFORMANCE	The Outreach program and various services have assisted 984 individuals to remain in their own home, exceeding
QUARTERLY	MEASUREMENT ANALYSIS:	the projected number by 201.
984 enrolled		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Center for Active Seniors, Inc. (CASI) Adult Day Services- Jane's Place			
DEPARTMENT PERFORMANCE		ane's Place, a low cost alternative group setting, provides services to elderly citizens who are at risk of premature			
PROJECTED MEASUREMENT OUTCOME:		ursing home placement.			
130					
DEPARTMENT	PERFORMANCE	Jane's Place provided services to 94 citizens, well below the projected level of 130, but increased the caregivers			
QUARTERLY	MEASUREMENT ANALYSIS:	satisfaction (up to 97%) with the program and reported an improved quality of life.			
94					

DEPARTMENT NAME/ ACTIVITY SERVICE:		CADS Detoxification, Evaluation, and Treatment
PROJECTED PERFORMANCE MEASUREMENT OUTCOME:		Clients will successfully complete detoxification.
90%		
DEPARTMENT		CADS safeguards county funding by ensuring that clients selected for the program are motivated to achieve results.
QUARTERLY		CADS treats and follows clients closely, to maximize the potential for a successful outcome. The projection of 90%
98%	MEASUREMENT ANALYSIS:	was exceeded due to this conservative and thorough approach.

DEPARTMENT NAME/ ACTIVITY SERVICE:		CADS Criminal Justice Program
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	Clients will stay engaged in treatment for at least 125 days.
150	MEASUREMENT OUTCOME.	
DEPARTMENT QUARTERLY		As noted, CADS employs a closely structured program to keep clients engaged in therapy. CADS projected a success rate higher than the stated outcome for FY15, 150 days. The actual performance was 147 days, just short
147		of projection, but 22 days higher than the stated outcome and exceeding both FY14 and FY13 performance.

DEPARTMENT NAME/	ACTIVITY SERVICE:	Community Health Care (CHC) Affordable Health Care		
DEPARTMENT PROJECTED		CHC provides comprehensive health care for the Quad City population. They assist people to enroll in various health insurance programs, Marketplace or Iowa Health and Wellness. The goal was to have 65% of the citizens		
65%		enrolled in some form of health insurance.		
DEPARTMENT QUARTERLY 92%		CHC reported that 92% of the citizens seen had some form of health insurance. Obviously when citizens have insurance, the sliding fee scale and county funds are not used. County funds are then stretched further for other people who may need assistance.		
3270		people who may need assistance.		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Community Health Care (CHC) Cost of Health Care		
DEPARTMENT PROJECTED		CHC is provided county funding (\$302,067) to assist individuals, regardless of income, who may need to utilize the sliding fee scale in order to afford medical care.		
\$150,200				
DEPARTMENT QUARTERLY	PERFORMANCE	CHC reported using \$122,097 in sliding fee discounts during FY15.		
\$122,097	MEASUREMENT ANALYSIS:			

DEPARTMENT NAME/	ACTIVITY SERVICE:	Durant Ambulance
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	Respond within 15 minutes to 90% of 911 calls.
88%	MEASUREMENT OUTCOME.	
DEPARTMENT		Durant Ambulance faces challenges as a volunteer organization, located outside Scott County, but serving a
QUARTERLY		significant geographic area within Scott County. After a 911 call is received, volunteers must leave a place of
		employment, home, or other location, and proceed to the base before the rig can respond. Most calls for Durant
89%		occur in the town of Walcott, or at the I80 truckstop. Those locations are 7 and 8 miles from the Durant base, respectively. This adds time overhead to any response by Durant. Notwithstanding this, Durant exceeded both its FY15 projection, and FY14 and FY13 performance.

DEPARTMENT NAME/ ACTIVITY SERVICE:		EMA - Exercises
DEPARTMENT PERFORMANCE PROJECTED MEASUREMENT OUTCOME:		5 year exercise program requires a minimum of two tabletop or one functional exercise per year.
100%	measurement ouroome.	
DEPARTMENT	PERFORMANCE	90% of the minimum requirements of the 5 year exercise program was completed, pending the regional full-scale
QUARTERLY	MEASUREMENT ANALYSIS:	exercise scheduled in fiscal year 2017.
90%	WEASUREWENT ANALTSIS:	

DEPARTMENT NAME/	ACTIVITY SERVICE:	Humane Society
DEPARTMENT PROJECTED		Bites have follow-up. Quarantined animals involved in a bite are followed up within 24 hours of the end of a quarantine.
90%		
DEPARTMENT	PERFORMANCE	HCSC has historically had challenges with this outcome, as animals quarantined at home may not be immediately
QUARTERLY	MEASUREMENT ANALYSIS:	accessible, and those at veterinary offices may not be accessible on weekends. This FY performance shows an
97%		improvement over FY14,(89%), and FY13 (71%).

DEPARTMENT NAME/ ACTIVITY SERVICE:		MEDIC EMS
DEPARTMENT PERFORMANCE		Provide pre-arrival emergency medical dispatch instructions to persons who call 911.
PROJECTED	MEASUREMENT OUTCOME:	
95%		
DEPARTMENT	PERFORMANCE	MEDIC EMS performs all Emergency Medical Dispatch (EMD) for Scott Emergency Communications Center.
QUARTERLY	MEASUREMENT ANALYSIS:	Having dedicated EMD staff helps ensure that skills are maintained, and those skills are dedicated to one purpose.
97%		With this division of duties, MEDIC EMS is able to concentrate on providing solely EMD related advice to callers.

# Administration



Dee F. Bruemmer, County Administrator

# MISSION STATEMENT: The County Administrator will work to create a sustainable, enjoyable and prosperous community for all Scott County residents

ACTIVITY/SERVICE:	Policy and Facilitation		DEPT/PROG:	Administration		
BUSINESS TYPE:	BUSINESS TYPE: Core Service		RESIDENTS SERVED:			
BOARD GOAL:	GOAL: Financially Sound Gov't		01 General	BUDGET:	155,000	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL	
Number of meetings with Board Members		103	98	100	103	
Number of agenda items		282	281	300	242	
Number of agenda items postponed		0	0	0	0	
Number of agenda items placed on agenda after distribution		7	1	5	7	

#### PROGRAM DESCRIPTION:

Organize and coordinate the legislative and policy functions of the Board of Supervisors. Recommend ordinances, resolutions, motions and provide administrative guidance.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Prepare reports, studies, legislative actions for Board consideration in a prompt, efficient manner.	Percentage number of agenda items placed on the agenda 5 days in advance of the meeting.	100.00%	100%	100%	100%
Board members are informed and prepared to take action on all items on the agenda.	Percentage number of agenda items that are postponed at Board meeting.	0.00%	0.00%	0%	0.00%

ACTIVITY/SERVICE:	Financial Management		DEPT/PROG:	Administration	
BUSINESS TYPE:	BUSINESS TYPE: Core Service		RESIDENTS SERVED:		
BOARD GOAL:	OARD GOAL: Financially Sound Gov't		01 General	BUDGET:	145,000
0	OUTPUTS		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
Number of Grants Managed	Number of Grants Managed		79	70	62
Number of Budget Amendments		2	2	2	2

Recommend balanced budget and capital plan annually. Forecast revenues and expenditures and analyze trends. Prepare reports and monitor and recommend changes to budget plan. Monitor and audit purchasing card program. Administer grants and prepare reports. Coordinate the annual audit and institute recommendations. Prepare special reports.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Maintain minimum fund balance requirements for the County's general fund - according to the Financial Management Policy	Maintain a 15% general fund balance	19.9%	19.9%	19%	26.0%
Ensure that all state service areas stay at or under budget for a fiscal year	Each state service area to be 100% expended or below	100%	100%	100%	100%
Quality, on-time monthly and quarterly reporting to the Board of Supervisors	100% of the monthly and quarterly reports need to be prepared and presented to the Board on time	100%	100%	100%	100%
Ensure that all Federal Grants receive a perfect score with no audit findings for County's annual Single Audit	Zero audit findings for federal grants related to the Single Audit	0	0	0	1

ACTIVITY/SERVICE:	Legislative Coordinator	DEPT/PROG: Administration			
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	50,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
Ŭ	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of committee of the	whole meetings	36	51	40	45
Number of meetings posted t	to web 5 days in advance	100%	100%	100%	100%
Percent of Board Mtg handouts posted to web within 24 hours		100%	100%	100%	100%

Coordination of intergovernmental relations: scheduling meetings with city councils, authorized agencies and boards and commissions; appointments to boards and commissions, 28E Agreements, etc. Coordination of agenda preparation and meeting notices and custodian of official files for Board of Supervisors and Public Safety Authority.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Agenda materials are available to the public.	Agenda posted to the website 5 days in advance of the meeting.	100%	100%	100%	100%
Handouts are available to the public timely.	Handouts are posted to the website within 24 hours after the meeting.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Strategic Plan		DEPT/PROG:	Administration	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	:D:	
BOARD GOAL:	All	FUND:	01 General	BUDGET:	29,530
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
U	012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Attendance of Department H	eads at Monthly Dept Hd Mtg	93%	87%	90%	85%
Number of Board goals		19	19	18	20
Number of Board goals on-schedule		17	10	16	13
Number of Board goals comp	bleted	8	14	15	4

Facilitate through collaboration the achievement of the Board of Supervisors goals and report the outcomes bimonthly. Supervise appointed Department Heads.

PERFORMANC	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL	ACTURE		ACTORE
Board goals are on-schedule and reported quarterly	Percentage of Board goals on- schedule	89%	83%	88%	85%
Board goals are completed*	Percentage of Board goals completed	42%	74%	77%	27%

\*New goals started in January

ACTIVITY/SERVICE:	Intergovernmental Relations	DEPT/PROG: Administration			
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Regional Leadership	FUND:	01 General	BUDGET:	155,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
00	11-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Attendance of Co Administrato	or at State meetings	49	43	25	44
Attendance of Co Administrate	or at QC First/Chamber meetings	28	23	20	35
Attendance of Co Administrator at Monthly Mgrs/Admin/Mayor		17	12	15	30
Attendance of Co Administrate	or at other meetings	217	179	300	176

Represent County on intergovernmental committees, economic development agencies and other committees and boards at the local, state and federal level.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL	ACTUAL	FROJECTED	ACTUAL
Strengthening intergovernmental relations on state level.	Percent attendance at meetings.	100%	100%	90%	100%
Strengthening intergovernmental relations with Chamber and QC First.	Percent attendance at meetings.	100%	100%	95%	100%
Strengthening intergovernmental relations at local level.	Percent attendance at monthly mgrs/admin/mayor meetings.	100%	80%	85%	100%
Strengthening intergovernmental relations at local level.	Number of meetings with other units of governments, business, chamber, and not for profits.	217	59	175	176

# Attorney's Office



Mike Walton, County Attorney

**MISSION STATEMENT:** The County Attorney's Office is dedicated to providing the citizens of Scott County with a safe community by providing well-trained, career prosecutors and support staff to pursue justice through the resolution of legal issues, prosecute criminal offenses occurring within Scott County, cooperate with law enforcement agencies for the protection of citizens, and provide legal representation for the County, its elected officials and departments.

ACTIVITY/SERVICE:	Criminal Prosecution		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$1,096,219
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
New Indictable Misdemean	or Cases	3096	3153	3000	2797
New Felony Cases		1044 1164 1000		1053	
New Non-Indictable Cases		1858	1782	1750	2072
Conducting Law Enforceme	ent Training (hrs)	40	55	40	47

## **PROGRAM DESCRIPTION:**

The County Attorney Office is responsible for the enforcement of all state laws and county ordinances charged in Scott County. The duties of a prosecutor include advising law enforcement in the investigation of crimes, evaluating evidence, preparing all legal documents filed with the court, and participating in all court proceedings including jury and non-jury trials.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Attorney's Office will represent the State in all criminal proceedings.	98% of all criminal cases will be prosecuted by the SCAO.	98%	98%	98%	98%
Attorney's Office will have qualified, well-trained attorneys to represent County.	100% of Attorneys will receive a minimum of 15 hrs of CLE (continuing education) annually.	100%	100%	100%	100%
Attorney's Office will diligently work toward achieving justice in all criminal cases.	Justice is accomplished in 100% of criminal cases.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Juvenile		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Healthy Safe Community	FUND: 01 General BUDGET:			\$857,885
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
New Juvenile Cases - Delin	quencies, CINA, Terms, Rejected	775	825	725	601
Uncontested Juvenile Heari	ngs	1333	1457	1300	1347
Evidentiary Juvenile Hearings		350	231	325	275

The Juvenile Division of the County Attorney's Office represents the State in all Juvenile Court proceedings, works with police departments and Juvenile Court Services in resolving juvenile delinquency cases, and works with the Department of Human Services and other agencies in Children in Need of Assistance actions.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME: EFFECTIVENESS:		ACTUAL	ACTORE	TROJECTED	ACTUAL
OUTCOME: Attorney's Office represents the State in juvenile delinquency proceedings.		98%	98%	98%	98%
Attorney's Office represents the Department of Human Services in CINA cases.	98% of all juvenile CINA cases will be pursued by the SCAO.	98%	98%	98%	98%

ACTIVITY/SERVICE:	Civil / Mental Health		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$341,756
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Non Litigation Services Intal	ke	164	146	200	54
Litigation Services Intake		358	367	300	420
Non Litigation Services Cas	es Closed	164	146	200	63
Litigation Services Cases Closed		333	337	300	407
# of Mental Health Hearings		311	299	300	352

Provide legal advice and representation to Scott County Board of Supervisors, elected officials, departments, agencies, school and township officers. Represent the State in Mental Health Commitments.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Attorney's Office will provide representation and service as required.	Attorney's Office will defend 90% of County cases in-house. (rather than contracting other attorneys)	90%	90%	90%	90%
Attorney's Office will provide representation at Mental Health Commitment Hearings.	100% representation	100%	100%	100%	100%
Attorney's Office will have qualified, well-trained attorneys to represent County.	100% of Attorneys will receive a minimum of 15 hrs of CLE (continuing education) annually.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Driver License / Fine Collection		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Semi-Core Service	Semi-Core Service RESIDENTS SERVED:		D:	All Residents
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$212,724
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of clients in database		1287	3721	1200	3451
# of driver license defaulted		91	82	75	87
\$ amount collected for count	у	476,905.00	418,440.00	300,000	440,465.00
\$ amount collected for state		555,084.00	501,316.00	400,000	522,378.00
\$ amount collected for DOT		5,315.00	2,854.00	5,000	6,624.00

The Driver License Reinstatement Program gives drivers the opportunity to get their driver's licenses back after suspension for non-payment of fines. The Delinquent Fine Collection program's purpose is to assist in collecting delinquent amounts due and to facilitate the DL program. The County Attorney's Office is proactive in seeking out candidates, which is a new revenue source for both the County and the State.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL	ACTUAL	FROJECTED	ACTUAL
Attorney's Office will work to assist Scott County residents in obtaining driver licenses after suspension.	Attorney's Office will assist applicants with suspensions 100% of the time.	100%	100%	100%	100%
Attorney's Office will work to assist Scott County residents in paying delinquent fines.	Attorney's Office will grow the program by 1% quarterly.	211%	-16%	1%	23%

ACTIVITY/SERVICE:	Victim/Witness Support Service		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$57,885
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# victim packets sent		1699	1851	1700	1929
# victim packets returned	# victim packets returned		747	600	672

The Victim/Witness Program of Scott County provides services to victims of crime and focuses attention on the rights of crime victims. The Victim/Witness Coordinator notifies victims of all proceedings, and provides service referrals and information to victims and witnesses.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL			7.0107.12
Attorney's Office will actively communicate with crime victims.	100% of registered crime victims will be sent victim registration information.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Advisory Services	DEPARTMENT: Attorney			
BUSINESS TYPE:	Semi-Core Service	R	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$196,325
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of walk-in complaints rece	eived	133	149	150	86

The County Attorney's Office is available daily from 8:30 am to 11:30 am to assist citizens who wish to consult an assistant county attorney to determine whether criminal charges or other action is appropriate in a given situation. In addition, an attorney is available 24/7 to assist law enforcement officers.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL	ACTUAL	FROJECIED	ACTUAL
Attorney's Office will respond to citizen's requests for information during complaint desk hours.		100%	100%	100%	100%
Attorney's Office will assist law enforcement officers in answering legal questions.	An attorney is on call 24/7, 365 days a year.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Case Expedition		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Service Enhancement	R	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$57,885
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of entries into jail		7522	7933	7500	7531

The purpose of Case Expeditor is to facilitate inmates' progress through the judicial system.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
The Case Expeditor will review the cases of all inmates in the Scott County Jail to reduce the number of days spent in the jail before movement.	100% of inmate cases are reviewed.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Check Offender Program		DEPARTMENT:	Attorney	
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:		All Residents	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$57,885
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of warrants issued		117	91	200	84
# of defendants taking class	3	86	86 52 75		33

The Check Offender Program's goal is to recover full restitution for the merchant without adding to the financial burden of the criminal justice system. Merchants benefit because they receive restitution. First time bad check writers benefit because they receive the opportunity to avoid criminal prosecution. Scott County citizens benefit because the program was established without any additional cost to the taxpayer.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Attorney's Office will assist merchants in recovering restitution without the need for prosecution.	County Attorney's Office will attempt to recover restitution 100% of the bad check cases.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Grants	DEPARTMENT: Attorney			
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	All Residents
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET:			\$15,680
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	JIP015	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of new investigations initiate	ed	145	164	150	183
# of State/Federal judicial sea	arch warrants served	127 124 100		101	
# of defendants arrested for State/Federal prosecution		176	167	175	163
# of community training		20	28	250	8

The County Attorney's Office manages Justice Assistance Grants and Office of Drug Control Policy Grants to assist the Quad-City Metropolitan Enforcement Group in enforcing drug trafficking through a multi-jurisdictional agreement.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Attorney's Office will manage QCMEG federal and state grants in a timely fashion.	Fiscal Officer will submit quarterly and annual reports for JAG and/or ODCP awards to maintain grant.	100%	100%	100%	100%
Attorney's Office will manage QCMEG federal and state grants to assist in drug trafficking.	90% of new investigations will result in defendant being arrested for State or Federal prosecution.	90%	90%	90%	90%

# Attorney - Risk Management

Rhonda Oostenryk, Risk Manager



MISSION STATEMENT: Investigation and review of all claims and losses, implementing policies or procedures to adjust, settle, resist or avoid future losses; relating liability and worker's compensation issues.

ACTIVITY/SERVICE:	Liability		DEPARTMENT:	Risk Mgmt	12.1202
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	02 Supplemental	BUDGET:	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
\$40,000 of Claims GL		\$822.00	\$5,714.00	\$60,000.00	\$3,024.00
\$50,000 of Claims PL		\$1,034.00	\$16,663.00	\$50,000.00	\$14,903.00
\$85,000 of Claims AL		\$55,103.00	\$20,364.00	\$85,000.00	\$40,380.00
\$20,000 of Claims PR		\$9726 .00	\$25,279	\$20,000	\$60,015

## **PROGRAM DESCRIPTION:**

Tort Liability: A "tort" is an injury to another person or to property, which is compensable under the law. Categories of torts include negligence, gross negligence, and intentional wrongdoing.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Prompt investigation of liability accidents/incidents	To investigate incidents/accidents within 5 days	90%	100%	90%	90%

ACTIVITY/SERVICE:	Schedule of Insurance		DEPARTMENT:	Risk Mgmt	12.1202
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	02 Supplemental	BUDGET:	\$565,032
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	5017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of County maintained polic	cies - 15	15	15	15	15

## Schedule of Insurance

Maintaining a list of items individually covered by a policy, e.g., a list of workers compensation, general liability, auto liability, professional liability, property and excess umbrella liability.

PERFORMA	NCE MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Market and Educate underwriters to ensure accurate premiums	Audit Insurance Job Classification codes	100%	100%	100%	100%

ACTIVITY/SERVICE:			DEPARTMENT:	Risk Mgmt	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$235,430
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Claims Opened (new)		38	32	50	36
Claims Reported		74	46	75	66
\$175,000 of Workers Compensation Claims		\$142,260.00	\$226,842.00	\$225,000	\$194,415.00

To ensure that employees who are injured on the job are provided proper medical attention for work related injuries and to determine preventive practices for injuries.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To investigate workers comp claims within 5 days	To investigate 100% of accidents within 5 days	100%	100%	100%	100%

# Auditor's Office

Roxanna Moritz, County Auditor



MISSION STATEMENT: To provide timely, accurate, efficient and cost effective services to the taxpayers, voters and real estate customers of Scott County, and to all County Departments, County Agencies and County Employees.

ACTIVITY/SERVICE:	Administration		DEPARTMENT:	Auditor	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	ED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	211,283
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Maintain administration co	osts at or below 15% of budget	14.20%	11.30%	14%	13.7%

## **PROGRAM DESCRIPTION:**

This program provides overall management of the statutory responsibilities of the Auditor's Office, including prior listed programs and not listed duties, such as clerk to the Board of Supervisors, etc. These responsibilities include establishing policy and setting goals for each individual program.

Ensure new voters have opportunity to vote.

PERFORMAN	CE MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure all statutory responsibilities are met.	Conduct at least 12 meetings with managers to review progress and assess need for new policies.	12	12	12	12
Ensure all statutory responsibilities are met.	Conduct at least 4 meetings with staff from each depart- ment to review progress and assess need for new policies.	4	4	4	4

ACTIVITY/SERVICE:	Taxation	DEPARTMENT: Auditor			
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	270,806
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
U U	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Property Transfers Processe	d				6,798
Local Government Budgets	Certified	49	19	49	49

This program provides: certifies taxes and budgets for all Scott County taxing districts; maintains property tax system regarding transfers, credits, splits, property history, and assists public with property tax changes; maintains correct property valuations for all taxing districts including rollbacks, valuation credits, and TIF district valuation and reconciliation; maintains property plat books and county GIS system.

PERFORMANCE		2012-13	2013-14	2014-15	12 MONTH
	PERFORMANCE MEASUREMENT		ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Certify taxes and budgets.	Meet statutory & regulatory deadlines for certification with 100% accuracy	100%	100%	100%	100%
Process all property transfers.	Process all transfers without errors within 48 hours of receipt of correct transfer documents	100%	100%	95%	95%

ACTIVITY/SERVICE:	Payroll	<b>DEPARTMENT:</b> Auditor- Business & Finance			
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: 224,			
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	UIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of Employees		635	757	660	743
Time Cards Processed		42,355	37,043	44,000	16,540

This program provides payroll services for all County Departments, County Assessor, County Library and SECC. Services include processing payroll; calculation and payment of payroll liabilities including payroll taxes, retirement funds, and other withholdings; ensure all Federal and State payroll laws are followed; present payroll to the Board for approval pursuant to the Code of Iowa.

PEPEOPMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE MEASUREMENT		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Pay all employees correctly and timely.	All employees are paid correctly and on time.	100%	100%	100%	100%
Pay all payroll liabilities on time and correctly. This includes taxes, and other withholdings.	Occur no penalties for late payments.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Accounts Payable	<b>DEPARTMENT:</b> Auditor- Business & Finance			
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	169,430
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Invoices Processed		22,453	20,148	22,500	23,066

This program provides accounts payable services for all County Departments, County Assessor, County Library and SECC; audits all claims submitted for payment; verifies claims for conformance to County policy and applicable laws; processes warrants and accounts for all expenditures in the general ledger; claims are presented for Board approval according to the Code of Iowa.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To process all claims correctly and according to policies and procedures.	Have all claims correctly processed and paid.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Expenditure Ledger	DEPARTMENT: Auditor - Business & Finance			s & Finance
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	9,150
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of Account Centers		13438	8,559	14,000	8,939
Number of Accounting Adjus	Number of Accounting Adjustments		30	10	10

This program is responsible for the general accounting of expenditures in the general ledger of the County and is responsible for all changes therein.

PERFORMANC	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To make sure the General Ledger properly reflects all expenditures and receipts.	Make sure all adjustments are proper according to accounting policies and procedures.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Commissioner of Elections	DEPARTMENT: Auditor-Elections			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	130,000	
BOARD GOAL:	Service with PRIDE	FUND:	01 General	BUDGET:	465,600
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	UIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Conduct 4 county-wide election	ons	3	4	1	1

This program prepares and supervises ballot printing and voting machine programming; orders all election supplies; employs and conducts schools of instructions for precinct election officials; prepares and monitors the processing of absentee ballots; receives nomination papers and public measure petitions to be placed on the ballot; acts as Clerk to Board of Election Canvassers and Special Voter Precinct Board.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Contract for and arrange facilities for election day and early voting polling places.	Insure 100% of polling places meet legal accessibility requirements or receive waivers from the Secretary of State.	100%	100%	100%	100%
Receive and process all absentee ballot requests for all elections.	Process and mail ballots to 100% of voters who summit correct absentee ballot requests in accordance with State law.	100%	100%	100%	100%
Insure precinct election officials are prepared to administer election laws for any given election.	Conduct election official training before major elections.	1	4	1	1

ACTIVITY/SERVICE:	Registrar of Voters		DEPARTMENT:	Auditor -Elections	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Service with PRIDE	FUND:	01 General	BUDGET:	148,265
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Maintain approximately 125	5,000 voter registration files	124,356	126,182	127,000	121,231

This program works with the statewide I-VOTERS system; maintains current records of residents desiring to vote; verifies new applicants are legally eligible to vote; purges records of residents no longer legally eligible to vote; prepares lists of qualified voters for each election to insure only those qualified to vote actually do vote; reviews election day registrants to insure their qualifications to vote.

PERFORMAN	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure new voters have opportunity to vote.	All new registrations are verified, processed and voters sent confirmation by legal deadlines.	100%	100%	100%	100%
Ensure all statutory responsibilities are met.	Process all voter registrations received from all agencies and maintain current registration file.	100%	100%	100%	100%
Ensure all statutory responsibilities are met.	Compliance with state and federal election laws.	100%	100%	100%	100%

# **Community Services**

Lori Elam, Community Services Director

Scott County

MISSION STATEMENT: The Community Services Department provides funding for a variety of social services, including MH/DD services, Veteran's services, General Assistance and Substance Abuse services, for individuals and their families.

ACTIVITY/SERVICE:	Community Services Administration		DEPARTMENT:	CSD 17.1701	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Regional Leadership	FUND:	10 MHDD	BUDGET:	\$165,758
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Number of outside programs/educational activities/workgroups or board meetings attended/participated in or requested by outside entity		333	342	250	287
Number of appeals requested	d from Scott County Consumers	0	0	1	0
Number of Exceptions Granted		N/A	n/a	5	1
Total MH/DD Administration budget (1000 and 1704 admin costs)		\$157,233	\$161,188	\$165,758	\$162,924
Administration cost as percer	ntage of MH/DD Budget	3.8%	3.3%	4.0%	3.0%

## **PROGRAM DESCRIPTION:**

To provide administration and representation of the department, including administration of the MH/DD budget within the Eastern Iowa MH/DS region, the Veteran Services Program, the General Assistance Program, the Substance Abuse Program and other social services and institutions.

PEREORMANCI	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To monitor MH/DS funding within Scott County to ensure cost-effective services are assisting individuals to live as independently as possible.	Review all of the "Exception to Policy" cases with the Mangement Team of the MH Region to ensure the Management Policy and Procedures manual is being followed as written, policies meet the community needs and that services are cost-effective.	N/A	N/A	5 Cases Reviewed	1 Case Reviewed

ACTIVITY/SERVICE:	General Assistance Program		DEPARTMENT:	CSD 17.1701	
BUSINESS TYPE:	Semi-Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$424,754
0	JTPUTS	2012-13	2013-14	2014-15	12 MONTH
001P013		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of applications requesting financial assistance		1076	1155	1000	920
# of applications approved		479	606	500	453
# of approved clients pending	Social Security approval	35	33	20	15
# of individuals approved for r	ental assistance (unduplicated)	195	230	185	237
# of burials/cremations approv	ved	65	80	70	77
# of families and single individuals served		Families 320 Singles 613	Families 341 Singles 772	Families 420 Singles 600	Families 299 Singles 565
# of cases denied to being over income guidelines		107	90	90	69
# of cases denied/uncomplete	ed app require and/or process	279	323	250	342

To provide financial assistance to meet the needs of persons who are poor as defined in Iowa Code Chapter 252.25 and 252.27 (have no property, unable to earn a living due to a physical or mental disability) and who are not currently eligible for federal or state public assistance.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To provide financial assistance (rent, utilities, burial, direct assist) to 3600 individuals (applicants) as defined by Iowa Code Chapter 252.25 during the year.	To grant assistance averaging no more than \$450 per applicant approved.	\$407.56	\$444.83	\$600.00	\$665.82
To provide financial assistance to individuals as defined by Iowa Code Chapter 252.25.	To provide at least 380 referrals on a yearly basis to individuals who don't qualify for county assistance.	360	550	500	573
To maintain the Community Services budget in order to serve as many Scott County citizens as possible.	Review quarterly General Assistance expenditures verses budgeted amounts (1701).	\$391,137 or 70.5% of budget	\$456,126 or 95% of budget	\$494,365	\$451,916 or 92% of budget

ACTIVITY/SERVICE:	Veteran Services		DEPARTMENT:	CSD 17.1702	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$143,564
0	UTPUTS	2012-13	2013-14	2014-15	12 MONTH
0	01F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of requests for veteran serv	rices (federal/state)	1164	1399	1300	1459
# of applications for county as	ssistance	136	94	135	102
# of applications for county as	ssistance approved	90	84	90	82
# of outreach activities		91	51	80	63
# of burials/cremations appro	ved	19	19	20	19
Ages of Veterans seeking as	sistance:				
Age 18-25		N/A	N/A	80	29
Age 26-35		N/A	N/A	150	151
Age 36-45		N/A	N/A	150	159
Age 46-55		N/A	N/A	200	242
Age 56-65		N/A	N/A	400	329
Age 66 +		N/A	N/A	600	564
Gender of Veterans: Male : F	Female	N/A	N/A	1200:100	1285:174

To provide outreach and financial assistance to Scott County veterans and their families, in addition to providing technical assistance in applying for federal veteran benefits.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME: To provide public awareness/outreach activities in the community.	EFFECTIVENESS: Will reach out to at least 300 Veterans/families each quarter (1200 annually).	1389	909	1200	1264
To provide public awareness/outreach activities in the community.	Will increase the number of veteran requests for services (federal/state) by 200 annually. ( <u>New, first time veterans</u> applying for benefits)	765	810	1010	807
To provide financial assistance (rent, burial, utilities, direct assist) to veterans as defined in Iowa Code Chapter 35B.	To grant assistance averaging no more than \$620 per applicant.	\$445.17	\$558.95	\$620.00	\$506.39

ACTIVITY/SERVICE:	Substance Related Disorder S	Substance Related Disorder Services		CSD 17.1703	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	02 Supplemental	BUDGET:	\$273,564
		2012-13	2013-14	2014-15	12 MONTH
0	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
# of involuntary substance ab	use commitments filed	N/A	210	220	224
# of SA adult commitments		172	147	150	160
# of SA children commitment	S	43	57	60	58
# of substance abuse commitment filings denied		20	9	10	6
# of hearings on people with	no insurance	73	65	20	22

To provide funding for emergency hospitalizations, commitment evaluations for substance related disorders according to Iowa Code Chapter 125 for Scott County residents and for certain children's institutions.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To provide mandated court ordered SA evaluations in the most cost effective manner possible.	The cost per evaluation will be no greater than \$675.00	\$561.72	\$577.40	\$675.00	\$377.26
To maintain the Community Services budget in order to serve as many Scott County citizens with substance related disorders as possible.	Review quarterly substance related commitment expenditures verses budgeted amounts.	\$145,620 or 49.3% of budget	\$140,234 or 50% of budget	\$273,564	\$82,243 or 64% of budget

ACTIVITY/SERVICE:	MH/DD Services	DEPARTMENT: CSD 17.1704			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	10 MHDD	BUDGET:	\$8,404,644
			2013-14	2014-15	12 MONTH
OUTPUTS		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of involuntary mental health commitments filed		N/A	434	375	423
# of adult MH commitments		340	311	300	345
# of juvenile MH commitme	nts	88	104	70	64
# of mental health commitm	ent filings denied	N/A	19	15	14
# of hearings on people with	n no insurance	71	46	30	26
# of protective payee cases		304	358	420	394
# of funding requests/apps	processed- ID/DD and MI	771	929	1000	1245

To provide services as identified in the Scott County MH/DD Management Plan to persons with a diagnosis of mental illness, mental retardation, and other developmental disabilities.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To provide mandated court ordered MH evaluations in most cost effective manner possible.	The cost per evaluation will be no greater than \$310.50.	\$522.10	\$737.69	\$615.75	\$393.24
To maintain an appropriate level of fund balance in order to best serve Scott County citizens with disabilities and cover emergency service expenditures.	Review quarterly mental health commitment expenditures verses budgeted amounts.	\$301,256	\$306,143	\$213,632	\$160,834
To maintain a Protective Payee program, through fees, that will be self-sufficient.	. ,	304	358	420	394 cases and a total of \$136,731 in fees (average \$34,183 a quarter)

## **Conservation Department**

Roger Kean, Conservation Director



**MISSION STATEMENT:** To improve the quality of life and promote and preserve the health, welfare and enjoyment for the citizens of Scott County and the general public by acquiring, developing, operating, and preserving the historical, educational, environmental, recreational and natural resources of the County.

ACTIVITY/SERVICE: Administration/Policy Development		pment	DEPT/PROG:	Conservation 1800	)
BUSINESS TYPE:	Core Service		RESIDENTS SER	VED: 166,650	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$619,298
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0019015		ACTUAL	PROJECTED	ACTUAL
Total appropriations admini	stered (net of golf course)	\$3,955,711	\$3,783,858	\$4,086,533	\$4,076,566
Total FTEs managed		26	26	27	26
Administration costs as per	cent of department total.	of department total. 12% 12% 12%		9%	
REAP Funds Received		\$44,496	\$62,230	\$62,230	\$61,042
Total Acres Managed		2,496	2,496	2,496	2,496

#### PROGRAM DESCRIPTION:

In 1956 the citizens of Scott County authorized the creation of the Conservation Board, which was charged with the responsibility of administering and developing a park system that meets the recreational, environmental, historical, and educational needs of the County.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide the most efficient planning, analysis, and construction coordination for all Conservation CIP projects	Insure that a minimum of 90% of all capital projects are completed within budgeted amount and the scheduled time frame.	94%	90%	90%	83%*
Increase the number of people reached through social media, email newsletters, and press releases	Increase number of customers receiving electronic notifications to 2,600 for events, specials, and Conservation information	2,372	2,500	2,600	2,588
Budget preparation and oversight of the park and golf services	To maintain a balanced budget for all depts by ensuring that we do not exceed 100% of appropriations	93%	95%	100%	93%

\*Rainy wet spring - could not get construction going well. Caboose in worse shape than expected, awaited custom parts.

ACTIVITY/SERVICE:	Recreational Services	DEPT/PROG: 1801,1805,1806,1807,1808,180			807,1808,1809
BUSINESS TYPE:	Semi-Core Service	RESID	DENTS SERVED: <sup>2</sup>	166,650	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$898,204
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
Ŭ	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Total Camping Revenue		\$569,951	\$599,244	\$640,000	\$701,247
Total Facility Rental Revenue	9	\$55,201	\$59,795	\$69,500	\$74,817
Total Concession Revenue		\$123,909	\$128,973	\$150,350	\$147,098
Total Entrance Fees (beach/pool, Cody, Pioneer Village)		\$179,004	\$183,076	\$200,600	\$176,233

This program is responsible for providing facilities and services to the public for a wide variety of recreational opportunities and to generate revenue for the dept.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To provide a high quality camping experience throughout the recreational season at SCP, WLP & BSP		36%	39%	40%	39%
To provide a high quality rental facilities (i.e. shelters, cabins, etc) for public use.	To maintain a 36% occupancy per year for all rental facilities	37%	41%	36%	41%
To provide adequate aquatic recreational opportunities.	To increase attendance at the Beach and Pool	37,473	39,347	46,000	31,166
To continue to provide high quality swim lessons at the Scott County Park pool	Through use of an evaluation tool for parents and participants attending swim lessons achieve a minimum of a 95% satisfaction rating	95%	100%	95%	99.9%

ACTIVITY/SERVICE:	Maintenance of Assets - Parks DEPT/PROG: 1801,1805,18		1801,1805,1806,1	06,1807,1808,1809	
BUSINESS TYPE:	Semi-Core Service	RESID	ENTS SERVED: "	166,650	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$1,666,141
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Total vehicle and equipment	repair costs (not including salaries)	\$63,082	\$63,314	\$67,556	\$63,043
Total building repair costs (no	ot including salaries)	\$13,766	\$22,024	\$16,177	\$15,700
Total maintenance FTEs		7	7	7	7

This program involves the daily maintenance of all equipment, facilities, and grounds owned and operated by the Conservation Board.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To obtain the highest customer satisfaction ratings possible related to the maintenance aspects of the dept.	Achieve 100% customer satisfaction on all correspondence, surveys, and comment cards associated with maintenance activities.	93%	96%	100%	98%
To encourage the use of environmentally safe (green) maintenance products utilized throughout the dept.	To increase the number of green products to represent 30% of all maintenance products utilized.	21%	21%	30%	30%
Equipment Maintenance	80% of equipment replaced according to department equipment schedule	100%	89%	100%	100.0%

ACTIVITY/SERVICE:	Public Safety-Customer Service	Public Safety-Customer Service			1801,1809
BUSINESS TYPE:	Semi-Core Service	RESID	ENTS SERVED:	166,650	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$316,941
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of special events or fe	stivals requiring ranger assistance	20	17	20	22
Number of reports written.		49	47	60	40
Number of law enforcement an & full-time)	d customer service personnel (seasonal	102	102	102	102

This program involves the law enforcement responsibilities and public relations activities of the department's park ranger staff.

PERFORMANCE ME	ASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTEL	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Increase the number of natural resource oriented public programs facilitated, attended, or conducted by ranger staff.	Involvement in public programs per year (for example: hunter & boater safety programs, fishing clinics, etc.)	29	17	15	8
Elimination of complaints associated with enforcement actions by our ranger staff.	Decrease the number of complaints received due to the enforcement action or public contact with ranger staff.	1	1	3	1
Provide safe and secure environment for the public while utilizing all Conservation Board facilities.	To reduce the number of accidents involving the public and that expose the County to liability	1	0	3	1

ACTIVITY/SERVICE: Environment Education/Public Programs		Programs	DEPT/PROG:	Conservation 180	5
BUSINESS TYPE:	Semi-Core Service	R	ESIDENTS SERVI	ED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$376,941
		2012-13	2013-14	2014-15	12 MONTH
, in the second s	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Number of programs offered	I.	221	194	220	169
Number of school contact he	ours	21,931	20,867	22,657	17,746
Number of people served.		30,238	24,752	30,000	20,988
Operating revenues generated (net total intergovt revenue)		15,597	10,338	12,776	14,854
Classes/Programs/Trips Ca	ncelled due to weather	11	12	12	16

This program involves the educational programming and facilities of the Wapsi River Environmental Education Center.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL	
OUTCOME:	EFFECTIVENESS:					
To educate the general public about the environment, the need to preserve our natural resources, and the value of outdoor recreation.	To maintain 100% satisfaction through comment cards and evaluations received from all public programs.	100%	100% 100%		100%	
To provide schools with environmental education and outdoor recreation programs that meet their Iowa Core needs.	100% of all Iowa school programs will meet at least 1 Iowa Core requirement.	100%	100%	100%	100%	
To provide the necessary programs to advance and support environmental and education professionals in their career development.	ograms to advance and upport environmental and ducation professionals in their		10	4	6	

Lower than anticipated numbers due to schools that come every other year and a total of 16 cancelled programs. Also did not see DCSD Outdoor Ed programs this past spring as Director was needed at the Center. Feel that location is now starting to deter visits.

ACTIVITY/SERVICE:	Historic Preservation & Interpre	tation	DEPT/PROG:	Conservation 180	6,1808	
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: \$209,0				
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
Total revenue generated		\$65,147	\$88,085	\$72,500	\$88,191	
Total number of weddings pe	er year at Olde St Ann's Church	57	65	60	59	
Pioneer Village Day Camp Attendance		321	338	320	350	

This program involves the programming and facilities of the Walnut Grove Pioneer Village and the Buffalo Bill Cody Homestead that are dedicated to the historical preservation and education of pioneer life in Scott County.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To have as many people as possible enjoy the displays and historical educational festivals provided at each site	To increase annual attendance	13,401	21,216	20,000	19,393
To collect sufficient revenues to help offset program costs.	To increase annual revenues from last year's actual	\$65,147	\$88,085 (135%)	\$72,747	\$88,191 (1%)
To increase presentations to outside groups and local festivals to acquaint the public about Pioneer Village and Cody Homestead's purpose and goals	To increase the number of new tours/presentations			35	31

ACTIVITY/SERVICE:	Golf Operations	Golf Operations DEPT/PROG: Conservation 1803,1804			03,1804
BUSINESS TYPE:	Semi-Core Service	R	ESIDENTS SERVE	ED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$1,092,094
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Total number of golfers/rour	nds of play	26,175	26,480	30,000	26,814
Total course revenues		\$912,151	\$978,369	\$1,106,900	\$990,474
Total appropriations administic	stered	\$963,349	\$1,044,847	\$1,172,094	\$1,010,991
Number of Outings/Participants		38/2,371	33/2,772	36/2,994	42 / 2,794
Number of days negatively impacted by weather		43	27	40	16

This program includes both maintenance and clubhouse operations for Glynns Creek Golf Course.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To provide a quality golfing experience for our customers and the citizens of Scott County.	To maintain 100% customer satisfaction from all user surveys and comment cards.	100%	100%	100%	100%
To increase revenues to support program costs	Golf course revenues to support 100% of the yearly operation costs	(\$94,287)	(\$65,457)	\$0	(\$49,943)
To provide an efficient and cost effective maintenance program for the course		\$22.03	\$23.16	\$22.70	\$21.98
Increase profit margins on concessions	Increase profit levels on concessions to 65%	64%	64%	65%	62%

July numbers were off due to some untimely weekend rainouts. Saturday of the JD Classic rained out along with couple's league plus a couple of scheduled outings that weekend that we could not get in. According to Nat'l Weather Service we had a total of 6.90" of rain- when normal is 4.2".

# **Facility and Support Services**

## Tammy Speidel, Director

MISSION STATEMENT: It is the mission of the Facility and Support Services Department to provide high quality, cost effective services in support of the core services and mission of Scott County Government. Our services include capital asset management (capital planning, purchasing and life-cycle services), facility operations services (maintenance and custodial) and office operations support (mail, document imaging and printing).

ACTIVITY/SERVICE: BUSINESS TYPE:	Administration Semi-Core Service	R	DEPARTMENT: ESIDENTS SERVE	FSS D:		
BOARD GOAL:	Financially Sound Go	FUND:	01 General	BUDGET:	\$	251,387
OUTPUTS		2012-13	2013-14	2014-15	12	MONTH
001-013		ACTUAL	ACTUAL	PROJECTED	A	CTUAL
Total percentage of CIP projects on time and with	in budget.	100	83.33	85		85
# of buildings registered with the Energy Star Prog	gram.	1	1	1		1
Maintain total departmental cost/square foot at FY10 levels (combined maint/custodial)		5.77	5.43	6.9		4.52

## PROGRAM DESCRIPTION:

To provide administrative support for all other department programs. This program manages capital improvement efforts.

PERFORMANCE MEASUREM	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To reduce output of CO2 by 100,000 pounds in the next fiscal year.	To reduce our organizations carbon footprint and environmental impact - CO2 output is one measure of our effectiveness.	136,561	124,748	100,000	180,540
To reduce total energy consumption by 2 % per square foot in the next fiscal year.	To reduce our consumption of energy, again one measure of our environmental impact - this will effectively reduce	4%	15%	2%	5%
	our on-going costs				



ACTIVITY/SERVICE:	Maintenance of Buildings	DEPARTMENT: FSS				
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	1,735,770
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
Ŭ	51F015	ACTUAL	ACTUAL	PROJECTED		ACTUAL
# of hours spent in safety train	ning	24	24	24		24
# of PM inspections performe	d quarterly- per location	118	88	88		109
Total maintenance cost per square foot		2.11	1.93	2.28		\$1.65

To maintain the organizations real property and assets in a proactive manner. This program supports the organizations green initiatives by effectively maintaining equipment to ensure efficiency and effective use of energy resources. This program provides prompt service to meet a myriad of needs for our customer departments/offices and visitors to our facilities.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Maintenance Staff will make first contact on 80 % of routine non-jail work orders within 5 working days of staff assignment.	To be responsive to the workload from our non-jail customers.	92%	97%	85%	97%
Maintenance Staff will strive to do 30% of work on a preventive basis.	To do an increasing amount of work in a scheduled manner rather than reactive.	33%	29%	35%	23%
Maintenance Staff will strive to complete 65% of routine jail work orders within 5 working days of staff assignment.	To be responsive to the workload from the jail facility.	92%	98%	90%	97%

ACTIVITY/SERVICE:		DEPARTMENT:	FSS			
BUSINESS TYPE:	Semi-Core Service	R	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	682,419
OUTPUTS		2012-13	2013-14	2014-15	1:	2 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	4	ACTUAL
Number of square feet of h	ard surface floors maintained	559100	107,473.00	550,000		568,367
Number of square feet of se	Number of square feet of soft surface floors maintained		190,705.00	250,000		273,906
Number of Client Service Worker hours supervised		3730	5702	3500		4364

To provide a clean and sanitary building environment for our customer departments/offices and the public. This program has a large role in supporting the organization-wide green initiative by administering recycling and green cleaning efforts. This program administers physical building security and access control.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To receive 8 or fewer complaints per month on average.	To provide internal and external customers a clean environment and to limit the amount of calls for service from non custodial staff.	Less than 7	3	8	7
Divert 100,000 pounds of waste from the landfill by: shredding confidential info, recycling cardboard, plastic & metals, kitchen grease	To continually reduce our output of material that goes to the landfill.	95,190	101,270	100,000	90,410
Perform annual green audit on 33% of FSS cleaning products.		27%	37%	33%	40%

ACTIVITY/SERVICE:	Support Services	DEPARTMENT: FSS				
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: \$ 880,				
	OUTPUTS		2013-14	2014-15	12	2 MONTH
	0017013	ACTUAL	ACTUAL	PROJECTED		ACTUAL
Actual number of hours spent on imaging including quality control		2489	2830	1500		2023
% of total county equipment budget spent utilizing PO's.		11.00%	na	50.00%		N/A

To provide support services to all customer departments/offices including: purchasing, imaging, print shop, mail, reception, pool car scheduling, conference scheduling and office clerical support. This program supports the organizations "green" initiatives by managing the purchase and use of eco-friendly products, encouraging reduced usage of commodities and promoting "green-friendly" business practices.

DEDEODMANICE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE	MEASUREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Print Shop will recommend, to requesting department or agency, cost savings alternatives on at least 8% of print shop requests received.	This will result in the suggestion of cost savings methods on copy jobs that are received in the print shop which would result in savings on copy costs.	6.00%	11.50%	8.00%	9.22%
Imaging staff will perform imaging, quality control, and release functions on at least 85% of all records that have been doc prepped within 10 weeks of the doc prep process.	Items will be available to the end user on line within designated amount of time after doc prep tasks. This will allow ease of record lookup.	90%	100%	85%	100%
Purchasing will assist with increasing savings by 15% in the next year due to changes in software and additional utilization of the purchasing department.	This will result in our customers saving budget dollars and making better purchasing decisions.	14%	n/a	15%	N/A

### **Health Department**



Ed Rivers, Director

**MISSION STATEMENT:** The Scott County Health Department is committed to promoting, protecting and preserving the health of the community by providing leadership and direction as advocates for the individual, the family, the community and the environment we serve.

ACTIVITY/SERVICE:	Administration		DEPARTMENT:	Health/1000			
BUSINESS TYPE:	Core Service	R	RESIDENTS SERVED:				
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$1,432,731		
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH		
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUALS		
Annual Report		1	1	1	1		
Minutes of the BOH Meetin	ng	12	10	10	10		
BOH Contact and Officer I	nformational Report	1	1	1	1		
Number of grant contracts	awarded.	16	14	15	15		
Number of subcontracts is	sued.	10	9	6	6		
Number of subcontracts is	sued according to funder guidelines.	10	9	6	6		
Number of subcontractors.		6	6	4	4		
Number of subcontractors	due for an annual review.	4	4	4	4		
Number of subcontractors	that received an annual review.	5	1	7	7		
Total number of consumer	s reached with education.	8394	5217	8493	8493		
	eiving face-to-face educational , behavioral, environmental, social, affecting health.	3417	3301	5613	5613		
	eiving face-to-face education reporting ed will help them or someone else to	3308	3041	5217	5217		

#### PROGRAM DESCRIPTION:

lowa Code Chapter 137 requires each county maintain a Local Board of Health. One responsibility of the Board of Health is to assure compliance with grant requirements-programmatically and financially. Another is to educate the community through a variety of methods including media, marketing venues, formal educational presentations, health fairs, training, etc.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUALS
OUTCOME:	EFFECTIVENESS:				
Provide guidance, information and updates to Board of Health as required by Iowa Code Chapter 137.	Board of Health will meet at least six times per year as required by law.	12	10	10	10
Delivery of public health services through subcontract relationships with community partners.	Subcontracts will be issued according to funder guidelines.	100%	100%	100%	100%
Subcontractors will be educated and informed about the expectations of their subcontract.	Subcontractors will receive an annual programmatic review.	125%	25%	175%	175%
Scott County residents will be educated on issues affecting health.	Consumers receiving face-to- face education report that the information they received will help them or someone else to make healthy choices.	97%	92%	93%	93%

ACTIVITY/SERVICE:	Animal Bite Rabies Risk Assessment and Recommendations for Post Exposure Prophy	Animal Bite Rabies Risk Assessment and <b>DEPARTMENT:</b> Health/2015 Recommendations for Post Exposure Prophylaxis			
BUSINESS TYPE:	Service Enhancement	RE	SIDENTS SERVE	ED:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$66,276.00
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of exposures that re	equired a rabies risk assessment.	136	128	189	189
Number of exposures that re	eceived a rabies risk assessment.	136	128	189	189
Number of exposures determined to be at risk for rabies that received a recommendation for rabies post-exposure prophylaxis.		136	128	189	189
Number of health care providers notified of their patient's exposure and rabies recommendation.		61	44	46	46
Number of health care provid the time of notification regard	ders sent a rabies treatment instruction sheet at ding their patient's exposure.	61	44	46	46

#### PROGRAM DESCRIPTION:

Making recommendations for post-exposure prophylaxis treatment for individuals involved in animal bites or exposures.

PERFORM	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide a determination of rabies risk exposure and recommendations.	Reported exposures will receive a rabies risk assessment.	100%	100%	100%	100%
Provide a determination of rabies risk exposure and recommendations.	Exposures determined to be at risk for rabies will have a recommendation for rabies post-exposure prophylaxis.	100%	100%	100%	100%
Health care providers will be informed about how to access rabies treatment.	Health care providers will be sent an instruction sheet on how to access rabies treatment at the time they are notified of their patient's bite/exposure.	100%	100%	100%	100%

## Childhood Lead Poisoning Preven

ACTIVITY/SERVICE:	Childhood Lead Poisoning Preve	ntion	DEPARTMENT:	Health/2016			
BUSINESS TYPE:	Core Service	F	RESIDENTS SERVED:				
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$136,163.00		
		2012-13	2013-14	2014-15	12 MONTH		
	UTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL		
Number of children with a cap than or equal to 15 ug/dl.	illary blood lead level of greater	14	32	24	24		
	illary blood lead level of greater receive a venous confirmatory test.	14	32	24	24		
Number of children who have greater than or equal to 15 ug	a confirmed blood lead level of /dl.	5	14	12	12		
	a confirmed blood lead level of /dl who have a home nursing or	5	14	12	12		
Number of children who have greater than or equal to 20 ug	a confirmed blood lead level of /dl.	4	8	8	8		
	a confirmed blood lead level of /dl who have a complete medical	4	8	8	8		
	estigations completed for children ead level of greater than or equal	4	7	13	13		
	estigations completed, within IDPH ve a confirmed blood lead level of J/dl.	4	7	13	13		
Number of environmental inve who have two confirmed blood	estigations completed for children d lead levels of 15-19 ug/dl.	5	6	2	2		
Number of environmental investigations completed, within IDPH timelines, for children who have two confirmed blood lead levels of 15-19 ug/dl.		5	6	2	2		
Number of open lead properties.		18	24	20	20		
Number of open lead propertie	es that receive a reinspection.	41	47	28	28		
Number of open lead propertie every six months.	es that receive a reinspection	41	47	28	28		
Number of lead presentations	given.	7	5	9	9		

#### PROGRAM DESCRIPTION:

Provide childhood blood lead testing and case management of all lead poisoned children in Scott County. Conduct environmental health inspections and reinspections of properties where children with elevated blood lead levels live. SCC CH27, IAC 641, Chapter 67,69,70.

		2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE	MEASUREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Children identified with blood lead levels greater than or equal to 10 micrograms per deciliter receive services as appropriate for the blood lead level.	Children with capillary blood lead levels greater than or equal to 15 ug/dl receive confirmatory venous blood lead measurements.	100%	100%	100%	100%
Children identified with blood lead levels greater than or equal to 10 micrograms per deciliter receive services as appropriate for the blood lead level.	Ensure children with confirmed blood lead levels greater than or equal to 15 ug/dl receive a home nursing or outreach visit.	100%	100%	100%	100%
Children identified with blood lead levels greater than or equal to 10 micrograms per deciliter receive services as appropriate for the blood lead level.	Ensure children with venous blood lead levels greater than or equal to 20 ug/dl receive a complete medical evaluation from a physician.	100%	100%	100%	100%
Assure that elevated blood lead inspections are conducted by certified elevated blood lead inspectors/risk assessors employed by or under contract with a certified elevated blood lead inspection agency.	Complete environmental investigations for children having a single venous blood lead level greater than or equal to 20 ug/dl according to required timelines.	100%	100%	100%	100%
Assure that elevated blood lead inspections are conducted by certified elevated blood lead inspectors/risk assessors employed by or under contract with a certified elevated blood lead inspection agency.	Complete environmental investigations of homes associated with children who have two venous blood lead levels of 15-19 ug/dl according to required timelines.	100%	100%	100%	100%
Ensure that lead-based paint hazards identified in dwelling units associated with an elevated blood lead child are corrected.	Ensure open lead inspections are re-inspected every six months.	100%	100%	100%	100%
Assure the provision of a public health education program about lead poisoning and the dangers of lead poisoning to children.	on lead poisoning will be given	120%	100%	180%	180%

ACTIVITY/SERVICE:	Communicable Disease		DEPARTMENT:	Health/2017	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$85,006.00
	UTPUTS	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of communicable dis	seases reported.	2273	1792	1708	1708
Number of reported commun investigation.	icable diseases requiring	317	300	388	388
Number of reported commun according to IDPH timelines.	0	317	300	388	388
Number of reported commun entered into IDSS.	icable diseases required to be	317	300	388	388
	icable diseases required to be entered within 3 business days.	317	300	388	388
Number of cases of perinatal	Hepatitis B reported.	4	4	4	4
Number of cases of perinatal written communication regard	l Hepatitis B who receive verbal and ding HBV prevention.	4	4	4	4
Number of cases of perinatal Hepatitis B who receive verbal and written communication regarding HBV prevention within 5 business days.		4	4	4	4
Number of cases of perinatal that have recommendations a pediatrician.	Hepatitis B who received education sent to birthing facility and	4	4	4	4

Program to investigate and prevent the spread of communicable diseases and ensure proper treatment of disease. Also includes the investigation of food borne outbreaks. Ch 139 IAC

DEDEODMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
PERFORMANCE	MEASOREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Stop or limit the spread of communicable diseases.	Initiate communicable disease investigations of reported diseases according to Iowa Department of Public Health guidelines.	100%	100%	100%	100%
Assure accurate and timely documentation of communicable diseases.	Cases requiring follow-up will be entered into IDSS (Iowa Disease Surveillance System) within 3 business days.	100%	100%	100%	100%
Prevent perinatal transmission of Hepatitis B.	Reported perinatal cases will receive verbal and written communication on HBV and HBV prevention for the baby within 5 business days.	100%	100%	100%	100%
Prevent perinatal transmission of Hepatitis B.	Perinatal Hep B cases will have recommendations sent to birthing facility and pediatrician.	100%	100%	100%	100%

			DEDADTMENT		
ACTIVITY/SERVICE:	Community Transformation		DEPARTMENT:	Health/2038	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$110,617
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
	Committee and Subcommittee unity Tranformation efforts held.	10	15	11	11
Number of Be Healthy QC Committee and Subcommittee meeting related to Community Transformation efforts held that are attended by a Scott County Health Department staff member.		10	15	11	11
Number of worksites where completed.	e a wellness assessment is	3	4	8	8
Number of worksites that made a policy or environmental improvement identifed in a workplace wellness assessment.		3	4	6	6
Number of communities what assessment is completed.	nere a community wellness	1	1	3	3
	nere a policy or environmental a community wellness assessment is	1	1	1	1

Create environmental and systems changes at the community level that integrate public health, primary care, worksite and commuty initiatives to help prevent chronic disease throught good nutrition and physical activity.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Efforts of the Community Transformation Grant will be guided by a diverse community coalition.	A Scott County Health Department staff person will attend Nutrition, Physical Activity, and Weight Panel Committee and Subcommittee meetings to assure the groups are updated on CTG activities.	100%	100%	100%	100%
Workplaces will implement policy or environmental changes to support employee health and wellnes.	Workplaces will implement policy or environmental changes to support employee health and wellness.	100%	100%	75%	75%
Communities will implement policy or environmental changes to support community health and wellnes.	CTG targeted communities will implement evidence based recommendations for policy or environmental change based upon assessment recommendations.	100%	100%	33%	33%

ACTIVITY/SERVICE: BUSINESS TYPE:	Correctional Health Core Service	PI	DEPARTMENT: ESIDENTS SERVE	Health/2006	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$1,375,830
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of inmates in the ja	Number of inmates in the jail greater than 14 days.		1131	1197	1197
Number of inmates in the jail greater than 14 days with a current health appraisal.		992	1059	1184	1184
Number of inmate health co	ontacts.	12466	16586	29300	29300
Number of inmate health contacts provided in the jail.		12226	16426	29046	29046
Number of medical requests received.		6451	8192	6563	6563
Number of medical request	s responded to within 48 hours.	6446	8187	6554	6554

Provide needed medical care for all Scott County inmates 24 hours a day. Includes passing of medication, sick call, nursing assessments, health screenings and limited emergency care.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Inmates are screened for medical conditions that could impact jail operations.	Inmates who stay in the facility greater than 14 days will have a current health appraisal (within 1st 14 days or within 90 days of current incarceration date).	99%	94%	99%	99%
Medical care is provided in a cost-effective, secure environment.	Maintain inmate health contacts within the jail facility.	98%	99%	99%	99%
Assure timely response to inmate medical requests.	Medical requests are reviewed and responded to within 48 hours.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Child Health Program		DEPARTMENT:	Health/2032	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$256,916
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of families who we	re informed/reinformed.	7252	7179	6895	6895
Number of families who received an inform/reinform completion.		3319	3511	2550	2550
Number of children in agene	cy home.	1079	952	849	849
Number of children with a m Department of Public Health	nedical home as defined by the lowa h.	916	887	775	775
Number of developmental s the age of 5.	creens completed for children under	NA	NA	7	7
Number of developmental screens completed for children under the age of 5 that identify an area of concern and the need for a referral.		NA	NA	4	4
Number of referrals made to Education Agency for childr	o the Mississippi Bend Area en identified with an area of concern.	NA	NA	4	4

Promote health care for children from birth through age 21 through services that are family-centered, community based, collaborative, comprehensive, coordinated, culturally competent and developmentally appropriate.

PERFORMANCE MEASUREMENT		2012-13	2014-15	2015-16	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure Scott County families (children) are informed of the services available through the Early Periodic Screening Diagnosis and Treatment (EPSDT) Program.	Families will be contacted to ensure they are aware of the benefits available to them through the EPSDT program through the inform/reinform completion process.	46%	49%	37%	37%
Ensure EPSDT Program participants have a routine source of medical care.	Children in the EPSDT Program will have a medical home.	85%	93%	91%	91%
Areas of potential developmental delay will be identified.	Children identified through the EPSDT with a potential developmental delay will be referred for early intervention services.	NA	NA	100%	100%

ACTIVITY/SERVICE:	Emergency Medical Services		DEPARTMENT:	Health/2007	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$105,523
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of ambulance services required to be licensed in Scott County.		8	7	7	7
Number of ambulance service applications delivered according to timelines.		8	7	0	0
Number of ambulance service applications submitted according to timelines.		8	7	7	7
Number of ambulance service licenses issued prior to the expiration date of the current license.		8	7	7	7

Issuing licenses and defining boundaries according to County Code of Ordinances Chapter 28.

DEDEODMANCE	MEAGUDEMENT	2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE MEASUREMENT		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide licensure assistance to all ambulance services required to be licensed in Scott County.	Applications will be delivered to the services at least 90 days prior to the requested effective date of the license.	100%	100%	0%	0%
Ensure prompt submission of applications.	Completed applications will be received at least 60 days prior to the requested effective date of the license.	100%	100%	100%	100%
Ambulance licenses will be issued according to Scott County Code.	Licenses are issued to all ambulance services required to be licensed in Scott County prior to the expiration date of the current license.	100%	100%	100%	100%

ACTIVITY/SERVICE: Employee Health		DEPARTMENT:	Health/2019	
BUSINESS TYPE: Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL: Service with PRIDE	FUND:	01 General	BUDGET:	\$38,176
OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of employees eligible to receive annual hearing tests.	102	183	175	175
Number of employees who receive their annual hearing test or sign a waiver.	102	183	175	175
Number of employees eligible for Hepatitis B vaccine.	21	14	8	8
Number of employees eligible for Hepatitis B vaccine who received the vaccination, had a titer drawn, produced record of a titer or signed a waiver within 3 weeks of their start date.	21	14	8	8
Number of eligible new employees who received blood borne pathogen training.	14	49	14	14
Number of eligible new employees who received blood borne pathogen training within 3 weeks of their start date.	14	49	14	14
Number of employees eligible to receive annual blood borne pathogen training.	223	257	243	243
Number of eligible employees who receive annual blood borne pathogen training.	223	257	243	243
Number of employees eligible for tuberculosis screening who receive a pre-employment physical.	10	13	10	10
Number of employees eligible for tuberculosis screening who receive a pre-employment physical that includes a tuberculosis screening.	10	10	10	10
Number of employees eligible for tuberculosis screening who receive a booster screening within four weeks of their pre- employment screening.	10	7	10	10
Number of employees eligible to receive annual tuberculosis training.	223	257	243	243
Number of eligible employees who receive annual tuberculosis training.	223	257	243	243

Tuberculosis testing, Hepatitis B vaccinations, Hearing and Blood borne Pathogen education, CPR trainings, Hearing screenings, etc for all Scott County employees that meet risk criteria as outlined by OSHA. Assistance for jail medical staff is used to complete services provided to Correctional staff. (OSHA 1910.1020)

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Minimize employee risk for work related hearing loss.	Eligible employees will receive their hearing test or sign a waiver annually.	100%	100%	100%	100%
Minimize the risk of workplace exposure to blood borne pathogens.	Eligible employees will receive Hepatitis B vaccination, have titer drawn, produce record of a titer or sign a waiver of vaccination or titer within 3 weeks of their start date.	100%	100%	100%	100%
Minimize the risk of workplace exposure to blood borne pathogens.	Eligible new employees will receive blood borne pathogen education within 3 weeks of their start date.	100%	100%	100%	100%
Minimize the risk of workplace exposure to blood borne pathogens.	Eligible employees will receive blood borne pathogen education annually.	100%	100%	100%	100%
Early identification of employees for possible exposure to tuberculosis.	Eligible new hires will be screened for tuberculosis during pre-employment physical.	100%	77%	100%	100%
Early identification of employees for possible exposure to tuberculosis.	Eligible new employees will receive a booster screening for tuberculosis within four weeks of their initial screen.	100%	70%	100%	100%
Early identification of employees for possible exposure to tuberculosis.	Eligible employees will receive tuberculosis education annually.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Food Establishment Licensing and Inspection		DEPARTMENT:	Health/2040	
BUSINESS TYPE:	Core Service	R	RESIDENTS SERVED:		
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$291,087
01	ITPUTS	2012-13	2013-14	2014-15	12 MONTH
	511 013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of inspections require	d.	1530	1503	1439	1439
Number of inspections comple	eted.	1530	1503	1439	1439
Number of inspections with cri	itical violations noted.	695	570	528	528
Number of critical violation rein	nspections completed.	685	533	492	492
Number of critical violation rein days of the initial inspection.	nspections completed within 10	627	526	479	479
Number of inspections with no	on-critical violations noted.	520	488	342	342
Number of non-critical violation	n reinspections completed.	508	454	298	298
Number of non-critical violation 90 days of the initial inspection	n reinspections completed within n.	507	448	298	298
Number of complaints receive	d.	94	132	82	82
Number of complaints investig Procedure timelines.	ated according to Nuisance	94	132	82	82
Number of complaints investig	ated that are justified.	57	79	41	41
Number of temporary vendors operate.	who submit an application to	379	258	381	381
Number of temporary vendors event.	licensed to operate prior to the	375	255	381	381

28E Agreement with the Iowa Department of Inspections and Appeals to regulate establishments that prepare and sell food for human consumption on or off their premise. SCHD licenses and inspects food service establishments, retail food establishments, home food establishments, warehouses, mobile food carts, farmers' markets, temporary events. Department of Inspection and Appeals, IAC 481 Chapter 30 Food and Consumer Safety.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Meet SCHD's contract obligations with the Iowa Department of Inspections and Appeals.	Food Establishment inspections will be completed annually.	100%	100%	100%	100%
Ensure compliance with the food code.	Critical violation reinspections will be completed within 10 days of the date of inspection.	92%	92%	91%	91%
Ensure compliance with the food code.	Non-critical violation reinspections will be completed within 90 days of the date of inspection.	98%	92%	87%	87%
Ensure compliance with the food code.	Complaints will be investigated to determine whether justified within timelines established in the Nuisance Procedure.	100%	100%	100%	100%
Temporary vendors will be conditionally approved and licensed based on their application.	Temporary vendors will have their license to operate in place prior to the event.	99%	99%	100%	100%

ACTIVITY/SERVICE:	hawk-i		DEPARTMENT:	Health/2035	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$14,899
OU	TPUTS	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of schools targeted to to access and refer to the <b>haw</b>	provide outreach regarding how <b>k-i</b> Program.	59	62	67	67
Number of schools where outre refer to the <b>hawk-i</b> Program is	each regarding how to access and provided.	59	62	67	67
Number of medical provider off regarding how to access and re	fices targeted to provide outreach efer to the <b>hawk-i</b> Program.	77	97	190	190
Number of medical providers o how to access and refer to the	ffices where outreach regarding <b>hawk-i</b> Program is provided.	77	97	190	190
Number of dental provider offic regarding how to access and re	es targeted to provide outreach efer to the <b>hawk-i</b> Program.	30	30	80	80
Number of dental providers offi how to access and refer to the	0 0	30	30	80	80
Number of faith-based organiza outreach regarding how to acce Program.		134	147	166	166
Number of faith-based organization how to access and refer to the	ations where outreach regarding <b>hawk-i</b> Program is provided.	134	147	166	166

*hawk-i* Outreach is a program for enrolling uninsured children in health care coverage. The Department of Human Services contracts with the Iowa Department of Public Health and its Child Health agencies to provide this statewide community-based grassroots outreach program.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
School personnel will understand the <b>hawk-i</b> Program and how to link families to enrollment assistance.	Schools will be contacted according to grant action plans.	100%	100%	100%	100%
Medical provider office personnel will understand the <i>hawk-i</i> Program and how to link families to enrollment assistance.	Medical provider offices will be contacted according to grant action plans.	100%	100%	100%	100%
Dental provider office personnel will understand the <b>hawk-i</b> Program and how to link families to enrollment assistance.	Dental provider offices will be contacted according to grant action plans.	100%	100%	100%	100%
Faith-based organization personnel will understand the <b>hawk-i</b> Program and how to link families to enrollment assistance.	Faith-based organizations will be contacted according to grant action plans.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Healthy Child Care Iowa		DEPARTMENT:	Health/2022	
BUSINESS TYPE:	Semi-Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$107,541
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of technical assista	nce requests received from centers.	130	196	254	254
Number of technical assista care homes.	nce requests received from child	54	48	39	39
Number of technical assista responded to.	nce requests from centers	130	196	254	254
Number of technical assista responded to.	nce requests from day care homes	54	48	39	39
Number of technical assista resolved.	nce requests from centers that are	130	196	254	254
Number of technical assista that are resolved.	Number of technical assistance requests from child care homes that are resolved.		48	39	39
Number of child care providers who attend training.		92	145	129	129
	ers who attend training and report ble information that will help them to er and healthier.	92	142	123	123

Provide education to child care providers regarding health and safety issues to ensure safe and healthy issues

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE	MEASUREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Safe, healthy child care environments for all children, including those with special health needs.	Technical assistance requests from centers are responded to.	100%	100%	100%	100%
Safe, healthy child care environments for all children, including those with special health needs.	Technical assistance requests from day care homes are responded to.	100%	100%	100%	100%
Safe, healthy child care environments for all children, including those with special health needs.	Technical assistance requests from centers are resolved.	100%	100%	100%	100%
Safe, healthy child care environments for all children, including those with special health needs.	Technical assistance requests from day care homes are resolved.	100%	98%	100%	100%
Safe, healthy child care environments for all children, including those with special health needs.	Child care providers attending trainings report that the training will enable them to make their home/center/ preschool safer and healthier.	100%	98%	95%	95%

ACTIVITY/SERVICE:	Hotel/Motel Program		DEPARTMENT:	Health/2042	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$4,134
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of licensed hotels/	motels.	39	39	41	41
Number of licensed hotels/	motels requiring inspection.	22	17	22	22
Number of licensed hotels/motels inspected by June 30.		22	19	22	22
Number of inspected hotels	s/motels with violations.	4	7	0	0
Number of inspected hotels	s/motels with violations reinspected.	4	7	0	0
Number of inspected hotels within 30 days of the inspected	s/motels with violations reinspected ction.	4	7	0	0
Number of complaints received.		10	14	16	16
Number of complaints investigated according to Nuisance Procedure timelines.		10	14	16	16
Number of complaints inve	stigated that are justified.	5	8	10	10

License and inspect hotels/motels to assure code compliance. Department of Inspections and Appeals, IAC 481, Chapter 37 Hotel and Motel Inspections.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure compliance with Iowa Administrative Code.	Licensed hotels/motels will have an inspection completed by June 30 according to the bi- yearly schedule.	100%	112%	100%	100%
Assure compliance with Iowa Administrative Code.	Licensed hotels/motels with identified violations will be reinspected within 30 days.	100%	100%	NA	NA
Assure compliance with Iowa Administrative Code.	Complaints will be investigated to determine whether justified within timelines established in the Nuisance Procedure.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Immunization		DEPARTMENT:	Health/2024	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$225,207
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	0019013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of two year olds se	een at the SCHD clinic.	41	38	39	39
Number of two year olds seen at the SCHD clinic who are up-to- date with their vaccinations.		39	35	29	29
Number of doses of vaccin	e shipped to SCHD.	4206	2792	3938	3938
Number of doses of vaccin	e wasted.	1	3	6	6
Number of school immuniz	ation records audited.	29645	30471	29751	29751
Number of school immuniz	ation records up-to-date.	29641	30211	29511	29511
Number of preschool and child care center immunization records audited.		4906	4123	5042	5042
Number of preschool and c up-to-date.	hild care center immunization records	4889	4101	4958	4958

Immunizations are provided to children birth through 18 years of age, in Scott County, who qualify for the federal Vaccine for Children (VFC) program as provider of last resort. IAC 641 Chapter 7. Program also includes an immunization record audit of all children enrolled in an elementary, intermediate, or secondary school in Scott County. An immunization record audit of all licensed preschool/child care facilities in Scott County is also completed. IAC 641 Chapter 7

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure that clients seen at the Scott County Health Department receive the appropriate vaccinations.	Two year olds seen at the Scott County Health Department are up-to-date with their vaccinations.	95%	92%	74%	74%
Assure that vaccine is used efficiently.	Vaccine wastage as reported by the Iowa Department of Public Health will not exceed contract guidelines.	0.02%	0.11%	0.15%	0.15%
Assure that all schools, preschools and child care centers have up-to-date immunization records.	School records will show up-to- date immunizations.	100%	99.1%	99.2%	99.2%
Assure that all schools, preschools and child care centers have up-to-date immunization records.	Preschool and child care center records will show up-to-date immunizations.	99.7%	99.5%	98.0%	98.0%

ACTIVITY/SERVICE:	Injury Prevention	DEPARTMENT:		Health/2008	
BUSINESS TYPE:	Service Enhancement	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$8,304
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of community-based injury prevention meetings and events.		32	26	15	15
, , , , , , , , , , , , , , , , , , ,	Number of community-based injury prevention meetings and events with a SCHD staff member in attendance.		26	15	15

Partner with community agencies to identify, assess, and reduce the leading causes of unintentional injuries in Scott County.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTORE	ACTORE		ACTORE
Assure a visible presence for the Scott County Health Department at community- based injury prevention initiatives.	A SCHD staff member will be present at community-based injury prevention meetings and events. (Safe Kids/Safe Communities, Senior Fall Prevention, CARS)	100%	100%	100%	100%

ACTIVITY/SERVICE:	I-Smile Dental Home Project		DEPARTMENT:	Health/2036		
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:		
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$82,317	
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH	
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
Number of practicing dentis	ts in Scott County.	110	105	106	106	
Number of practicing dentis enrolled children as clients.	ts in Scott County accepting Medicaid	24	19	20	20	
Number of practicing dentists in Scott County accepting Medicaid enrolled children as clients only with an I-Smile referral and/or accepting dental vouchers.		33	29	25	25	
Number of children in agene	cy home.	1079	952	849	849	
Number of children with a d Department of Public Health	ental home as defined by the lowa n.	547	511	496	496	
Number of kindergarten stu	dents.	2398	2286	2282	2282	
Number of kindergarten students with a completed Certificate of Dental Screening.		2378	2286	2269	2269	
Number of ninth grade stud	ents.	2170	2191	2231	2231	
Number of ninth grade stud Dental Screening.	ents with a completed Certificate of	2043	1990	2124	2124	

Assure dental services are made available to uninsured/underinsured children in Scott County.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure a routine source of dental care for Medicaid enrolled children in Scott County.	Scott County practicing dentists who are accepting Medicaid enrolled children into their practice.	22%	18%	19%	19%
Assure access to dental care for Mediciad enrolled children in Scott County.	Scott County practicing dentists who are accepting Medicaid enrolled children into their practice by I-Smile referral only.	30%	28%	24%	24%
Ensure EPSDT Program participants have a routine source of dental care.	Children in the EPSDT Program will have a dental home.	51%	52%	58%	58%
Assure compliance with lowa's Dental Screening Mandate.	Students entering kindergarten will have a valid Certificate of Dental Screening.	99%	100%	99%	99%
Assure compliance with lowa's Dental Screening Mandate.	Students entering ninth grade will have a valid Certificate of Dental Screening.	94%	91%	95%	95%

ACTIVITY/SERVICE:	Medical Examiner		DEPARTMENT:	Health/2001	
BUSINESS TYPE:	Core Service	Core Service RESIDENTS SERVED:		D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$316,994
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of deaths in Scott County.		1645	1647	1673	1673
Number of deaths in Scott County deemed a Medical Examiner case.		195	239	197	197
Number of Medical Examiner cases with a cause and manner of death determined.		195	239	197	197

Activities associated with monitoring the medical examiner and the required autopsy-associated expenses and activities relevant to the determination of causes and manners of death. Iowa Code 331.801-805 as well as the Iowa Administrative Rules 641-126 and 127 govern county medical examiner activities.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Deaths which are deemed to potentially affect the public interest will be investigated according to Iowa Code.	Cause and manner of death for medical examiner cases will be determined by the medical examiner.	100%	100%	100%	100%

ACTIVITY/SERVICE: BUSINESS TYPE:	Mosquito SurveillanceDEPARTMENT:HealthSemi-Core ServiceRESIDENTS SERVED:		Health/2043 D:		
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$14,690
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of weeks in arboviral disease surveillance season.		17	17	20	20
Number of weeks in arboviral disease surveillance season where mosquitoes are collected every week day and sent to ISU.		17	17	20	20

Trap mosquitoes for testing of West Nile Virus and various types of encephalitis. Tend to sentinel chickens and draw blood for testing of West Nile and encephalitis. Supports communicable disease program.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Conduct environmental surveillance of mosquitoes and sentinel chickens in order to detect the presence of arboviruses to help target prevention and control messages.	Mosquitoes are collected from the New Jersey light traps every week day during arboviral disease surveillance season and the mosquitoes are sent weekly to Iowa State University for speciation.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Non-Public Health Nursing		DEPARTMENT:	Health/2026	
BUSINESS TYPE:	Service Enhancement	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$82,991
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of students identified with a deficit through a school- based screening.		72	53	37	37
Number of students identified with a deficit through a school- based screening who receive a referral.		72	53	37	37
Number of requests for direct services received.		184	110	108	108
Number of direct services provided based upon request.		184	110	108	108

Primary responsibility for school health services provided within the non-public schools in Scott County. There are currently 12 non-public schools in Scott County with approximately 2,900 students. Time is spent assisting the schools with activities such as performing vision and hearing screenings; coordinating school health records; preparing for State of Iowa required immunization and dental audits; assisting with the development of individualized education plans (IEPs) for children with special health needs; as well as meeting the education and training needs of staff through medication administration training.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Deficits that affect school learning will be identified.	Students identified with a deficit through a school-based screening will receive a referral.	100%	100%	100%	100%
Provide direct services for each school as requested.	Requests for direct services will be provided.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Onsite Wastewater Program		DEPARTMENT:	Health/2044	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$121,999
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
, in the second s	5019015	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of septic systems ir	nstalled.	84	102	102	102
Number of septic systems in recommendations.	nstalled which meet initial system	82	102	102	102
Number of septic samples c	ollected.	176	257	328	328
Number of septic samples d	eemed unsafe.	2	10	0	0
Number of unsafe septic sa	mple results retested.	0	0	NA	NA
Number of unsafe septic sa	Number of unsafe septic sample results retested within 30 days.		0	NA	NA
Number of complaints receive	ved.	0	5	7	7
Number of complaints inves	tigated.	0	5	7	7
Number of complaints inves	tigated within working 5 days.	0	5	7	7
Number of complaints inves	tigated that are justified.	0	3	5	5
Number of real estate transa	actions with septic systems.	5	0	2	2
Number of real estate transactions which comply with the Time of Transfer law.		5	0	2	2
Number of real estate inspe	ction reports completed.	5	0	2	2
Number of completed real e determination.	state inspection reports with a	5	0	2	2

Providing code enforcement and consultation services for the design, construction, and maintenance of septic systems for private residences and commercial operations. Collect effluent samples from sewage systems which are designed to discharge effluent onto the surface of the ground or into a waterway. Scott County Code, Chapter 23 entitled Private Sewage Disposal System. Also included in this program area are Time of Tranfer inspections.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure the proper installation of septic systems.	Approved installations will meet initial system recommendations.	98%	100%	100%	100%
Assure the safe functioning of septic systems.	Unsafe septic sample results will be retested within 30 days.	0%	0%	NA	NA
Assure the safe functioning of septic systems.	Complaints will be investigated within 5 working days of the complaint.	NA	100%	100%	100%
Assure safe functioning septic systems.	Real estate transaction inspections will comply with the Time of Transfer law.	100%	NA	100%	100%
Assure proper records are maintained.	Real estate transaction inspection reports will have a determination.	100%	NA	100%	100%

ACTIVITY/SERVICE:	Public Health Nuisance		DEPARTMENT:	Health/2047	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$68,482
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of complaints receive	d.	174	240	222	222
Number of complaints justified	J.	79	158	120	120
Number of justified complaints	s resolved.	73	151	100	100
Number of justified complaints requiring legal enforcement.		6	1	9	9
Number of justified complaints were resolved.	s requiring legal enforcement that	6	1	5	5

Respond to public health nuisance requests from the general public. Scott County Code, Chapter 25 entitled Public Health Nuisance.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure compliance with state, county and city codes and ordinances.	Justified complaints will be resolved.	92%	96%	83%	83%
Ensure compliance with state, county and city codes and ordinances.	Justified complaints requiring legal enforcement will be resolved.	100%	100%	56%	56%

ACTIVITY/SERVICE:	Public Health Preparedness		DEPARTMENT:	Health/2009	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$198,981
0	ITDUTE	2012-13	2013-14	2014-15	12 MONTH
OUTPUTS		ACTUAL	ACTUAL	PROJECTED	PROJECTED
Number of drills/exercises held.		2	1	3	3
Number of after action reports completed.		2	1	3	3
Number of employees with a	greater than .5 FTE status.	42	41	40	40
Number of employees with a position appropriate NIMS tra	greater than .5 FTE status with ining.	42	41	40	40
Number of newly hired employees with a greater than .5 FTE status.		3	3	2	2
, , , , , , , , , , , , , , , , , , ,	yees with a greater than .5 FTE ation of completion of position	2	3	2	2

Keep up to date information in case of response to a public health emergency. Develop plans, policies and procedures to handle public health emergencies.

PERFORMANCE	EMEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
FERFORMANCE			ACTUAL	PROJECTED	PROJECTED
OUTCOME:	EFFECTIVENESS:				
Assure efficient response to public health emergencies.	Department will participate in two emergency response drills or exercises annually.	100%	100%	100%	100%
Assure efficient response to public health emergencies.	Existing employees with a greater than .5 FTE status have completed position appropriate NIMS training.	100%	100%	100%	100%
Assure efficient response to public health emergencies.	Newly hired employees with a greater than .5 FTE status will provide documentation of completion of position appropriate NIMS training by the end of their 6 MONTH probation period.	67%	100%	100%	100%

ACTIVITY/SERVICE:	Recycling	DEPARTMENT: Health/2048			
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Sustainable County Leader	FUND:	01 General	BUDGET:	\$98,431
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of tons of recyclable	e material collected.	607.22	598.05	584.16	584.16
Number of tons of recyclable material collected during the same time period in previous fiscal year.		647.69	607.22	598.05	598.05

Provide recycling services for unincorporated Scott County.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure the use and efficiency of recycling sites to divert recyclable material from the landfill.	Volume of recyclable material collected, as measured in tons, will meet or exceed amount of material collected during previous fiscal year.	-6%	-2%	-2%	-2%

ACTIVITY/SERVICE:	Septic Tank Pumper		DEPARTMENT:	Health/2059	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$1,329
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Number of septic tank clear	ners servicing Scott County.	8	10	9	9
Number of annual septic tank cleaner inspections of equipment, records and land application sites (if applicable) completed.		8	10	9	9

Contract with the Iowa Department of Natural Resources for inspection of commerical septic tank cleaners' equipment and land disposal sites according to Iowa Code 455B.172 and under Iowa Administrative Code 567 - Chapter 68.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Control the danger to public health, safety and welfare from the unauthorized pumping, transport, and application of septic waste.	Individuals that clean septic tanks, transport any septic waste, and land apply septic waste will operate according to lowa Code.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Solid Waste Hauler Program	DEPARTMENT: Health/2049			
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$5,612
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	11-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of individuals that col the Scott County Landfill.	lect and transport solid waste to			164	
Number of individuals that collect and transport solid waste to the Scott County Landfill that are permitted.		174	131	164	164

Establish permits, requirements, and violation penalties to promote the proper transportation and disposal of solid waste. Scott County Code Chapter 32 Waste haulers.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL	ACTUAL	TROJECTED	ACTUAL
Control the danger to public health, safety and welfare from the unauthorized disposal/disposition of solid waste.	Individuals that collect and transport any solid waste to the Scott County Landfill will be permitted according to Scott County Code.	100%	100%	100%	100%

			DEPARTMENT:	Health/2028	
ACTIVITY/SERVICE:	STD/HIV Program				
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$407,786
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
	esent to the Health Department for any information, risk reduction, results,	1517	1461	1244	1244
Number of people who pre	esent for STD/HIV services.	1353	1290	1083	1083
Number of people who rec	eive STD/HIV services.	1315	1238	1043	1043
Number of clients positive	for STD/HIV.	1232	1093	1061	1061
Number of clients positive	for STD/HIV requiring an interview.	244	134	149	149
Number of clients positive	for STD/HIV who are interviewed.	211	115	127	127
Number of partners (conta	cts) identified.	294	208	175	175
Reported cases of gonorrh	nea, Chlamydia and syphilis treated.	1223	1082	1054	1054
Reported cases of gonorrh according to treatment gui	nea, Chlamydia and syphilis treated delines.	1214	1080	1046	1046
Number of gonorrhea tests	s completed at SCHD.	579	610	589	589
Number of results of gono results.	rrhea tests from SHL that match SCHD	572	604	585	585
Number lab proficiency tes	sts interpreted.	15	15	15	15
Number of lab proficiency	tests interpreted correctly.	15	12	14	14

Provide counseling, testing, diagnosis, treatment, referral and partner notification for STDs. Provide Hepatitis A and/or B and the HPV vaccine to clients. Provide HIV counseling, testing, and referral. Provide HIV partner counseling, testing and referral services. Requested HIV/STD screening is provided to Scott County jail inmates by the correctional health staff and at the juvenile detention center by the clinical services staff following the IDPH screening guidelines. IAC 641 Chapters 139A and 141A

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure access to testing, treatment and referral for STDs and HIV.	Provide needed clinical services to people seen at the STD clinic (testing, counseling, treatment, results and referral)	97%	96%	96%	96%
Contacts (partners) to persons positive will be identified, tested and treated for an STD in order to stop the spread of STDS.	Positive clients will be interviewed.	86%	86%	85%	85%
Ensure that persons diagnosed with gonorrhea, Chlamydia and syphilis are properly treated.	Reported cases of gonorrhea, Chlamydia, and syphilis will be treated according to guidelines.	99%	99%	99%	99%
Ensure accurate lab testing and analysis.	Onsite gonorrhea results will match the State Hygienic Laboratory (SHL) results.	99%	99%	99%	99%
Ensure accurate lab testing and analysis.	Proficiency tests will be interpreted correctly.	100%	80%	93%	93%

ACTIVITY/SERVICE:	Swimming Pool/Spa Inspection I	Program	DEPARTMENT:	Health/2050	
BUSINESS TYPE:	Core Service	RE	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$49,676
01	ITPUTS	2012-13	2013-14	2014-15	12 MONTH
	11013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of seasonal pools and	d spas requiring inspection.	51	52	49	49
Number of seasonal pools and	d spas inspected by June 15.	51	52	49	49
Number of year-round pools a	nd spas requiring inspection.	80	74	82	82
Number of year-round pools and spas inspected by June 30.		80	72	80	80
Number of swimming pools/sp	as with violations.	105	119	124	124
Number of inspected swimmin reinspected.	ng pools/spas with violations	105	119	113	113
Number of inspected swimming pools/spas with violations reinspected within 30 days of the inspection.		105	119	113	113
Number of complaints received.		2	1	2	2
Number of complaints investig Procedure timelines.	ated according to Nuisance	2	1	2	2
Number of complaints investig	pated that are justified.	2	1	0	0

Memorandum of Understanding with the Iowa Department of Public Health for Annual Comprehensive Pool/Spa Inspections. Iowa Department of Public Health IAC 641, Chapter 15 entitled Swimming Pools and Spas.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Annual comprehensive inspections will be completed.	Inspections of seasonal pools and spas will be completed by June 15 of each year.	100%	100%	100%	100%
Annual comprehensive inspections will be completed.	Inspections of year-round pools and spas will be completed by June 30 of each year.	100%	97%	98%	98%
Swimming pool/spa facilities are in compliance with Iowa Code.	Follow-up inspections of compliance plans will be completed by or at the end of 30 days.	100%	100%	91%	91%
Swimming pool/spa facilities are in compliance with Iowa Code.	Complaints will be investigated to determine whether justified within timeline established in the Nuisance Procedure.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Tanning Program		DEPARTMENT:	Health/2052	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$10,859
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of tanning facilities	requiring inspection.	47	48	45	45
Number of tanning facilities inspected by April 15.		47	48	45	45
Number of tanning facilities with violations.		11	14	24	24
Number of inspected tanning facilities with violations reinspected.		11	14	22	22
Number of inspected tanning facilities with violations reinspected within 30 days of the inspection.		11	14	22	22
Number of complaints received.		1	0	0	0
Number of complaints investigated according to Nuisance Procedure timelines.		1	0	0	0
Number of complaints invest	stigated that are justified.	0	0	0	0

Memorandum of Understanding with the Iowa Department of Public Health for the regulation of public and private establishments who operate devices used for the purpose of tanning human skin through the application of ultraviolet radiation. IDPH, IAC 641, Chapter 46 entitled Minimum Requirements for Tanning Facilities.

PERFORMANCE		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Complete annual inspection.	Yearly tanning inspections will be completed by April 15 of each year.	100%	100%	100%	100%
Tanning facilities are in compliance with Iowa Code.	Follow-up inspections will be completed within 30 days of the submission of a corrective action plan.	100%	100%	92%	92%
Tanning facilities are in compliance with Iowa Code.	Complaints will be investigated to determine whether justified within timelines established in the Nuisance Procedure.	100%	NA	NA	NA

ACTIVITY/SERVICE:	Tattoo Establishment Program		DEPARTMENT:	Health/2054	
BUSINESS TYPE:	Core Service	RE	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$10,858
OUT	IPUTS	2012-13	2013-14	2014-15	12 MONTH
00	IFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of tattoo facilities requi	ring inspection.	17	19	23	23
Number of tattoo facilities inspected by April 15.		17	19	23	23
Number of tattoo facilities with violations.		2	2	3	3
Number of inspected tattoo facilities with violations reinspected.		2	2	3	3
Number of inspected tattoo facilities with violations reinspected within 30 days of the inspection.		2	2	3	3
Number of complaints received.		0	0	0	0
Number of complaints investigated according to Nuisance Procedure timelines.		0	0	0	0
Number of complaints investigation	ated that are justified.	0	0	0	0

Memorandum of Understanding with the Iowa Department of Public Health for Annual Inspection and complaint investigation in order to assure that tattoo establishments and tattoo artists meet IDPH, IAC 641, Chapter 22 entitled Practice of Tattooing.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Complete annual inspection.	Yearly tattoo inspections will be completed by April 15 of each year.	100%	100%	100%	100%
Tattoo facilities are in compliance with Iowa Code.	Follow-up inspections will be completed within 30 days of the submission of a corrective action plan.	100%	100%	100%	100%
Tattoo facilities are in compliance with Iowa Code.	Complaints will be investigated to determine whether justified within timelines established in the Nuisance Procedure.	100	NA	NA	NA

ACTIVITY/SERVICE:	Tobacco Program		DEPARTMENT:	Health/2037	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$93,015
01	TPUTS	2012-13	2013-14	2014-15	12 MONTH
00		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of reported violations of the SFAA letters received.		7	0	1	2
Number of reported violations of the SFAA letters responded to.		7	0	1	1 (No longer required to respond)
Number of assessments of tar	geted facility types required.	2	1	1	1
Number of assessments of targeted facility types completed.		2	1	1	1
Number of community-based tobacco meetings.		23	16	19	19
Number of community-based tobacco meetings with a SCHD staff member in attendance.		23	16	19	19

Coordinate programming in the community to reduce the impact of tobacco through education, cessation, legislation and reducing exposure to secondhand smoke.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure understanding of the Smokefree Air Act.	Respond to letters received as reported violations of the Smokefree Air Act.	100%	100%	100%	50%
Identify current smoke-free policies throughout Scott County.	Assessments of targeted facility types will be completed according to IDPH contract requirements.	100%	100%	100%	100%
Assure a visible presence for the Scott County Health Department at community- based tobacco initiatives.	A SCHD staff member will be present at community-based tobacco meetings (TFQC Coalition, education committee, legislation/policy).	100%	100%	100%	100%

ACTIVITY/SERVICE:	<b>RVICE:</b> Transient Non-Community Public Water Supply		DEPARTMENT:	Health/2056	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$2,660
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of TNC water supplies.		28	25	26	26
Number of TNC water supplies that receive an annual sanitary survey or site visit.		28	25	26	26

28E Agreement with the Iowa Department of Natural Resources to provide sanitary surveys and consultation services for the maintenance of transient non-community public water supplies.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTORE	ACTORE	TRODEDIED	ACTORE
Assure the safe functioning of transient non-community public water supplies.	TNCs will receive a sanitary survey or site visit annually.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Vending Machine Program	DEPARTMENT: Health/2057			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$4,061
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of vending compa	nies requiring inspection.	8	8	8	8
Number of vending companies inspected by June 30.		8	8	8	8

Issue licenses, inspect and assure compliance of vending machines that contain non-prepackaged food or potentially hazardous food. Department of Inspection and Appeals, IAC 481 Chapter 30 Food and Consumer Safety.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Complete annual inspections	Licensed vending companies will be inspected according to established percentage by June 30.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Water Well Program	DEPARTMENT: Health/2058					
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:					
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$108,627		
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH		
	0019013	ACTUAL	ACTUAL	PROJECTED	ACTUAL		
Number of wells permitted	l.	36	28	30	30		
Number of wells permitted that meet SCC Chapter 24.		36	28	30	30		
Number of wells plugged.		27	17	18	18		
Number of wells plugged t	hat meet SCC Chapter 24.	27	17	18	18		
Number of wells rehabilitation	ted.	2	20	9	9		
Number of wells rehabilitation	ted that meet SCC Chapter 24.	2	20	9	9		
Number of wells tested.		89	127	116	116		
Number of wells test unsafe for bacteria or nitrate.		34	36	23	23		
Number of wells test unsafe for bacteria or nitrate that are corrected.		4	8	8	8		

License and assure proper well construction, closure, and rehabilitation. Monitor well water safety through water sampling. Scott County Code, Chapter 24 entitled Private Water wells.

PERFORMANC	EMEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Assure proper water well installation.	Wells permitted will meet Scott County Code: Chapter 24, Non- Public Water Supply Wells.	100%	100%	100%	100%
Assure proper water well closure.	Plugged wells will meet Scott County Code: Chapter 24, Non- Public Water Supply Wells.	100%	100%	100%	100%
Assure proper well rehabilitation.	Permitted rehabilitated wells will meet Scott County Code: Chapter 24, Non-Public Water Supply Wells.	100%	100%	100%	100%
Promote safe drinking water.	Wells with testing unsafe for bacteria or nitrates will be corrected.	12%	22%	35%	35%

# **HUMAN RESOURCES**

#### Mary Thee, Assistant County Administrator/HR Director



**MISSION STATEMENT:** To foster positive employee relations and progressive organizational improvement for employees, applicants and departments by: ensuring fair and equal treatment; providing opportunity for employee development and professional growth; assisting in identifying and retaining qualified employees; utilizing effective, innovative recruitment and benefit strategies; encouraging and facilitating open communication; providing advice on employment issues and being

ACTIVITY/SERVICE:	Labor Management	<b>DEPT/PROG:</b> HR 24.1000			
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$ 103,202.00
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of bargaining units		6	6	6	6
% of workforce unionized		51%	51%	51%	51%
# meeting related to Labor/Management		60	49	50	63

### **PROGRAM DESCRIPTION:**

Negotiates six union contracts, acts as the County's representative at impasse proceedings. Compliance with Iowa Code Chapter 20.

PERFORMA	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Improve relations with bargaining units	Conduct regular labor management meetings	21	23	20	19

ACTIVITY/SERVICE:	Recruitmt/EEO Compliance	<b>DEPT/PROG:</b> HR 24.1000				
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	97,280.00
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
U	012013	ACTUAL	ACTUAL	PROJECTED		ACTUAL
# of retirements		5	8	6		12
# of employees eligible for re	tirement	40	41	45		41
# of jobs posted		65	76	60	80	
# of applications received		2194	4093	3000		4302

Directs the recruitment and selection of qualified applicants for all County positions and implements valid and effective selection criteria. Serve as EEO and Affirmative Action Officer and administers programs in compliance with federal and state laws and guidelines. Serves as County coordinator to assure compliance with ADA, FMLA, FLSA and other civil rights laws. Assists the Civil Service Commission in its duties mandated by the Iowa Code 341A.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Measure the rate of countywide employee separations not related to retirements.	Decrease countywide turnover rate not related to retirements.	5.10%	5.10%	5.00%	4.70%
Measure the number of employees hired in underutilized areas.	Increase the number of employees hired in underutilized areas.	2	1	2	2

ACTIVITY/SERVICE:	ACTIVITY/SERVICE: Compensation/Performance Appraisal		DEPT/PROG:	HR 24.1000		
BUSINESS TYPE:	Semi-Core Service	R	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: \$ 3				
0	OUTPUTS		2013-14	2014-15	1	2 MONTH
U	01-013	ACTUAL	ACTUAL	PROJECTED		ACTUAL
# of supervisors w/reduced n	nerit increases or bonuses	1	0	1		1
# of organizational change st	udies conducted	2	9	3		5

Monitors County compensation program, conducts organizational studies using the Hay Guide Chart method to ensure ability to remain competitive in the labor market. Responsible for wage and salary administration for employee merit increases, wage steps and bonuses. Coordinate and monitor the Employee Performance Appraisal system, assuring compliance with County policy and all applicable contract language.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Measures timely submission of evaluations by supervisors.	% of reviews not completed within 30 days of effective date.	35%	43%	30%	26%
# of job descriptions reviewed	Review 5% of all job descriptions to ensure compliance with laws and accuracy.	1	3	5	3

ACTIVITY/SERVICE:	Benefit Administration	<b>DEPT/PROG:</b> HR 24.1000				
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	68,000.00
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED		ACTUAL
Cost of health benefit PEPN	Λ	\$856	\$946	\$968		\$1,119
money saved by the EOB p	olicy	0	\$238.50	0		0
% of family health insurance to total		58%	59%	58%		64%

Administers employee benefit programs (group health insurance, group life, LTD, deferred compensation and tuition reimbursement program) including enrollment, day to day administration, as well as cost analysis and recommendation for benefit changes.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Measures the utilization of the Deferred Comp plan	% of benefit eligible employees enrolled in the Deferred Compensation Plan.	61%	62%	65%	60%
Measures the utilization of the Flexible Spending plan	% of benefit eligible employees enrolled in the Flexible Spending accounts.	28%	30%	28%	30%

ACTIVITY/SERVICE:	Policy Administration		DEPT/PROG:	HR 24.1000		
BUSINESS TYPE:	Semi-Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	17,759.00
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
	UIFUIS	ACTUAL	ACTUAL	PROJECTED		ACTUAL
# of Administrative Policies		69	71	71		71
# policies reviewed		10	14	5		7

Develops County-wide human resources and related policies to ensure best practices, consistency with labor agreements, compliance with state and federal law and their consistent application County wide.

DEDEODMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Review policies at minimum every 5 years to ensure compliance with laws and best practices.	Review 5 policies annually	10	14	5	7

ACTIVITY/SERVICE:	Employee Development		DEPT/PROG:	HR 24.1000	
BUSINESS TYPE:	Semi-Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$ 101,298.00
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of employees in Leadership program		83	99	100	100
# of training opportunities p	provided by HR	29	33	25	26
# of Leadership Book Club	S	2	1	1	1
# of 360 degree evaluation participants		33	18	15	15
# of all employee training opportunities provided		6	6	6	8
# of hours of Leadership R	ecertification Training provided	53	33.75	25	36.5

Evaluate needs, plans and directs employee development programs such as in-house training programs for supervisory and non-supervisory staff to promote employee motivation and development. Coordinates all Employee Recognition and the new Employee Orientation Program.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Effectiveness/utilization of County sponsored supervisory training	% of Leadership employees attending County sponsored supervisory training	55%	52%	50%	51%
New training topics offered to County employee population.	Measures total number of new training topics.	13	15	10	11

# **Department of Human Services**

Director: Charles M. Palmer	Phone: 515-281-5454	Website: www.dhs.state.ia.us	



# **MISSION STATEMENT:**

ACTIVITY/SERVICE: Assistance Programs			DEPARTMENT:		
BUSINESS TYPE:	Core Service	RE	ESIDENTS SERVE	ED:	1,800
BOARD GOAL:	Choose One	FUND:	01 General	BUDGET:	\$77,252
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0017013		ACTUAL	ACTUAL	PROJECTED	ACTUAL
The number of documents scanned and ema	iled	26400 pages	27200 pages	550 pages/month	25132 pages
The number of cost comparisons conducted		48 for year	24	12 per year	12
The number of cost saving measures implem	ented	3 for year	3	2 for year	2

# PROGRAM DESCRIPTION:

The Department of Human Services is a comprehensive human service agency coordinating, paying for and/or providing a broad range of services to some of Iowa's most vulnerable citizens. Services and programs are grouped into four Core Functions: Economic Support, Health Care and Support Services, Child and Adult Protection and Resource Management.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide services to citizens in the most cost effective way.	Quarterly expenses	100% of	100% of	100% of	100% of
	will be monitored	expenses will	expenses	expenses	expenses
	and stay within	remain within	remined within	remained within	remained within
	budgeted figures	budget	budget	budget	budget

# Information Technology

# Matt Hirst, IT Director



MISSION STATEMENT: IT's mission is to provide dependable and efficient technology services to County employees by: empowering employees with technical knowledge; researching, installing, and maintaining innovative computer and telephone systems; and implementing and supporting user friendly business applications.

ACTIVITY/SERVICE:	Administration		DEPT/PROG:	I.T.	
BUSINESS TYPE:	Core Service		RESIDENTS SER	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$143,000.00
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Authorized personnel (FTE	's)	12.4	12.4	15	15
Departmental budget		2,043,284	2,058,239	2,157,600	2,520,408
Electronic equipment capital budget		911,967	1,172,025	1,342,336	1,342,336
Reports with training goals	(Admin / DEV / GIS / INF)	(4 / 1/ 2 / 5)	5/1/2/5	5/2/2/5	5 / 2 / 3 /5
Users supported	(County / Other)	528 / 387	567 / 371	550 / 375	513/325

PROGRAM DESCRIPTION:

To provide responsible administrative leadership and coordination for the Information Technology Department and to assure stability of County technology infrastructure for Scott County Departments by providing dependable and timely network administration as well as application, GIS, and Web development resources.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Keep department skills current with technology.	Keep individuals with training goals at or above 95%.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Application/Data Delivery		DEPT/PROG:	I.T.	
BUSINESS TYPE:	Core Service		RESIDENTS SER	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$157,800.00
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of custom systems supported	(DEV / GIS)	31 / 28	27 / 26	31 / 27	32/ 28
# of custom system DB's supported	(DEV / GIS)	20 / 59	24 / 49	20 / 59	23/ 99
# of COTS supported	(DEV / GIS / INF)	12 / 22 /65	16 / 20 / 65	12 / 21 / 65	12/ 19 /65
# of COTS DB's supported	(DEV / GIS / INF)	10 / 0 /5	14 / 0 / 5	10 / 0 / 5	12/ 0 /5
# of system integrations maintained.	(DEV / GIS / INF)	10 / 19 /9	11 / 28 / 9	10 / 19 / 9	10/ 18 /9

**Custom Applications Development and Support**: Provide applications through the design, development, implementation, and on-going maintenance for custom developed applications to meet defined business requirements of County Offices and Departments.

**COTS Application Management**: Manage and provide COTS (Commercial Off-The Shelf) applications to meet defined business requirements of County Offices and Departments.

**Data Management**: Manage and provide access to and from County DB's (DataBases) for internal or external consumption.

System Integration: Provide and maintain integrations/interfaces between hardware and/or software systems.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
0		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide action on work orders submitted concerning data/ applications per Service Level Agreement (SLA).	% of change requests assigned within SLA.	100%	100%	90%	92%
# application support requests completed within Service Level Agreement (SLA).	% of application support requests closed within SLA.	95%	98%	90%	95%

ACTIVITY/SERVICE:	Communication Services		DEPT/PROG:	I.T.	
	Communication Services				
BUSINESS TYPE:	Core Service		RESIDENTS SE	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$112,500.00
01	ITPUTS	2012-13	2013-14	2014-15	12 MONTH
	11-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of quarterly phone bills		11	11	11	11
\$ of quarterly phone bills		17,727	19,093	20,000	20,264
# of cellular phone and data lines supported		247	248	250	242
# of quarterly cell phone bills		5	5	5	5
\$ of quarterly cell phone bills		21,866	17,184	17,500	25,192
# of VoIP phones supported		977	959	1000	959
# of voicemail boxes supporte	d	507	510	525	516
% of VoIP system uptime		100	100	100	100
# of e-mail accounts supported	d (County / Other)	596 / 0	625 / 0	650 / 0	605 / 0
GB's of e-mail data stored		275	422	250	642
% of e-mail system uptime		99%	99%	99%	99%

**Telephone Service**: Provide telephone service to County Offices and Departments to facilitate the performance of business functions.

**E-mai**l: Maintain, secure, and operate the County's email system which allows the staff to communicate with the citizens, developers, businesses, other agencies and etc.

DEDEODMANICE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
FERFORMANCE	MEASOREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide verification of received Trouble Support Request per SLA	% of requests responded to within SLA guidelines	N/A	93%	90%	90%
Complete change requests per SLA guidelines	% of change requests completed within SLA guidelines	N/A	90%	90%	90%

ACTIVITY/SERVICE:	GIS Management		DEPT/PROG:	I.T.	
BUSINESS TYPE:	Core Service		RESIDENTS SER	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$113,256.00
OU	TPUTS	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
# internal ArcGIS Desktop users.		51	51	55	54
# avg daily unique visitors, avg daily pageviews, avg daily visit (external GIS webapp).		315, 879, 372	311,891,367	300, 850,350	376, 727, 520
# SDE feature classes managed		58	57	55	56
# Non-SDE feature classes managed		757	760	750	791
# ArcServer and ArcReader applications managed		18	16	20	19
# Custodial Data Agreements		0	0	2	0
# of SDE feature classes with metadata			14	20	14

**Geographic Information Systems**: Develop, maintain, and provide GIS data services to County Offices and Departments. Support county business processes with application of GIS technology.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
FERFORMANCE	FERFORMANCE MEASUREMENT		ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
# Custodial Data Agreements	% of custodial data agreements active and current.	0%	0%	25%	0%
# of SDE feature classes with metadata	% of SDE features that have metadata.	25%	25%	25%	25%
# enterprise SDE and non-SDE feature classes managed	# of additional enterprise GIS feature classes added per year.	879	817	825	847

ACTIVITY/SERVICE:	Infrastructure - Network Management		DEPT/PROG:	I.T. 14B	
BUSINESS TYPE:	Core Service		RESIDENTS SE	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$180,000.00
οι	JTPUTS	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
# of network devices supporte	d	89	89	90	89
# of network connections supported		2776	2776	2800	2776
% of overall network up-time		99.0%	99%	99.0%	99.0%
% of Internet up-time		99%	99%	99%	99%
GB's of Internet traffic		9350	15600	32000	22500
# of filtered Internet users		544	532	560	676
# of restricted Internet users		103	121	100	118

**Data Network**: Provide LAN/WAN data network to include access to the leased-line and fiber networks that provide connectivity to remote facilities.

Internet Connectivity: Provide Internet access.

DEDEODMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
FERFORMANCE		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
% of network up-time	Keep % of network up-time > x%	99.0%	99.0%	99.0%	99.0%

ACTIVITY/SERVICE:	Infrastructure Management		DEPT/PROG:	I.T. 14B	
BUSINESS TYPE:	Core Service		RESIDENTS SEF	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$180,000.00
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of PC's		414	413	415	410
# of Printers		155	160	150	155
# of Laptops		210	175	150	164
# of Thin Clients		41	41	50	14

**User Infrastructure**: Acquire, maintain, and support PC's, laptops, printers, displays, and assorted miscellaneous electronics.

PERFORMANC	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Efficient use of technology.	Keep # of devices per employee <= 1.75	1.64	1.59	1.50	

ACTIVITY/SERVICE:	Infrastructure Management		DEPT/PROG:	I.T. 14B	
BUSINESS TYPE:	Core Service		RESIDENTS SEF		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$180,000.00
0	ודחו	2012-13	2013-14	2014-15	12 MONTH
OUTPUTS		ACTUAL	ACTUAL	PROJECTED	ACTUAL
GB's of user data stored		1100GB	1123GB	1400GB	1476GB
GB's of departmental data stored		644GB	737GB	800GB	878GB
GB's of county data stored		88GB	97GB	125B	101GB
% of server uptime		98%	98%	98%	99%
# of physical servers		15	14	16	16
# of virtual servers		85	90	100	110

**Servers**: Maintain servers including Windows servers, file and print services, and application servers. **Data Storage**: Provide and maintain digital storage for required record sets.

PERFOR	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
% server uptime	Keep server uptime >=95%				
		>=95%	98%	>=95%	

ACTIVITY/SERVICE:	Open Records		DEPT/PROG:	I.T. 14A, 14B	
BUSINESS TYPE:	Core Service		RESIDENTS SEF	RVED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$25,000.00
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0019015		ACTUAL	PROJECTED	ACTUAL
# Open Records requests	(DEV / GIS / INF)	8 / 55 / 0	15 / 48 / 0	1 / 12 / 6	6/ 49 /0
# of Open Records requests fulfilled within SLA	(DEV / GIS / INF)	8 / 54 / 0	15 / 48 / 0	1 / 12 / 6	6/ 49 /0
avg. time to complete Open Records requests (Days)	(DEV / GIS / INF)	2/.88/0	1/0.23/0	2/2/2	1/ 0.43 days/2

**Open Records Request Fulfillment**: Provide open records data to Offices and Departments to fulfill citizen requests.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
# Open Records requests completed within 10 days.	100% of Open Records requests closed within 10 days.	100%	100%	100%	
Avg. time to complete Open Records requests.	Average time to close Open Records requests <= x days.	<  = 2 Days	<  = 2 Days	<  = 5 Days	

ACTIVITY/SERVICE:	Security			DEPT/PROG:	I.T.	
BUSINESS TYPE:	Core Service			RESIDENTS SEF	RVED:	
BOARD GOAL:	Financially Sound Gov't		FUND:	01 General	BUDGET:	\$112,500.00
OU	TPUTS		2012-13	2013-14	2014-15	12 MONTH
00	1-013		ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of DB's backed up	(D	DEV)	31	35	34	35
# of SQL DB transaction logs backed up	(D	DEV)	31	35	34	35
# enterprise data layers archived	((	GIS)	815	817	815	847
# of backup jobs	(	(INF)	917	266	379	282
GB's of data backed up	(	(INF)	1.6TB	1.1 TB	1.0 TB	.5 TB
# of restore jobs	(	(INF)	12	20	10	1

**Network Security**: Maintain reliable technology service to County Offices and Departments. **Backup Data**: Maintain backups of network stored data and restore data from these backups as required.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Data restore related support requests.	% of archival support requests closed within SLA.	100%	100%	100%	
Backup Databases to provide for Disaster Recovery.	% of databases on a backup schedule to provide for data recovery.	100%	100%	100%	100%
Backup Database transaction files to provide for point in time recovery	% of high transaction volume databases on a transaction log backup schedule to provide for point in time recovery.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Technology Support		DEPT/PROG:	I.T. 14B	
BUSINESS TYPE:	Core Service		RESIDENTS SER	VED:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$112,500.00
	TPUTS	2012-13	2013-14	2014-15	12 MONTH
001	FUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of after hours calls	(DEV / GIS / INF)	11 / 0 / 130	7 / 0 / 145	11 / 0 / 130	9/ 0 /140
avg. after hours response time (in minutes)	(DEV / GIS / INF)	15 / NA / 30	15 / NA / 30	15/ 0 / 30	10/ NA /15
# of change requests	(DEV / GIS / INF)	48 / 213 / 0	78/180/0	60 / 200 / 0	189/ 172 /15
avg. time to complete change request	(DEV / GIS / INF)	2 / 2.7 days / 0	2 days / 2.2 days / 0	2 /3.4/0	1 day/ 1.3 days /1
# of trouble ticket requests	(DEV / GIS / INF)	57 / 44 / 2193	53/35/2295	50 /40/2500	71/ 4 /2704
avg. time to complete Trouble ticket request	(DEV / GIS / INF)	4.5hr/1.36 days/24hr	1.6hrs / 5.5 days /24hr	1.5hr//24hr	1 hr/ 3.25 days /24hr

**Emergency Support:** Provide support for after hours, weekend, and holiday for technology related issues. **Help Desk and Tier Two Support**: Provide end user Help Desk and Tier Two support during business hours for technology related issues.

DEDEODMANICE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
FERFORMANCE	MEASOREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
	% of work requests closed within SLA.	90% / 81% / 85%	90% / 81% / 90%	90% / 90% / 90%	95/ 94% /91%
# after hours/emergency requests responded to within SLA.	% of requests responded to within SLA for after-hour support	100%	100%	100%	

ACTIVITY/SERVICE:	Web Management	DEPT/PROG: I.T. 14B				
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$56,628.00	
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH	
0019015		ACTUAL	ACTUAL	PROJECTED	ACTUAL	
avg # daily visits		17,065	18,131	20,000	19,414	
avg # daily unique visitors		10,124	10,793	12,500	11,470	
avg # daily page views		73,331	78,931	85,000	84,112	
eGov avg response time		0.59 Days	0.79 Days	< = 2 Days	1.18 days	
eGov items (Webmaster)		51	49	60		
# dept/agencies supported		26	26	28	27	

**Web Management**: Provide web hosting and development to facilitate access to public record data and county services.

DEDEODMANCE	MEAGUDEMENT	2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE	PERFORMANCE MEASUREMENT		ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
eGov average response time	Average time for response to Webmaster feedback.	0.59	.79 days	<  = 2 Days	1.18 days
# dept/agencies supported	% of departments and agencies contacted on a quarterly basis.	75%	77%	65%	78%

# **Juvenile Detention Center**

#### Jeremy Kaiser, Director



**MISSION STATEMENT:** To ensure the health, education, and well being of youth through the development of a well trained, professional staff.

ACTIVITY/SERVICE:	Dertainment of Youth		DEPARTMENT:	JDC 22.2201	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	\$493,993
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of persons admitted		183	183	200	169
Average daily detention pop	pulation	10.6	10.1	11	9.8
# of days of adult-waiver juveniles		1006	995	1200	723
# of total days client care		3884	3683	4000	3568

# **PROGRAM DESCRIPTION:**

Detainment of youthful offenders who reside in Scott County. Provide children with necessary health care, clothing, and medication needs in compliance with state regulations, in a fiscally responsible manner. Facilitate and assist agencies with providing educational, recreational, spiritual, and social-skill programming to the residents in our care.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To safely detain youthful offenders according to state licensing regulations/best practices, and in a fiscally responsible manner.	To serve all clients for less than \$220 per day after revenues are collected.	204	218	200	240

ACTIVITY/SERVICE:	Safety and Security	DEPARTMENT: JDC 22.2201				
BUSINESS TYPE:	Core Service	RE	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$489,294	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
	UIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
# of escape attempts		0	0	0	0	
# of successful escapes		0	0	0	0	
# of critical incidents		32	31	40	24	
# of critical incidents requiring	staff physical intervention	5	7	4	11	

Preventing escapes of youthful offenders by maintaining supervision and security protocol.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To de-escalate children in crisis through verbal techniques.	To diffuse crisis situations without the use of physical force 90% of the time.	84%	77%	90%	54%

ACTIVITY/SERVICE:	Dietary Program	DEPARTMENT: JDC 22.2201			
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$32,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Revenue generated from CN	P reimbursement	19046	18463	20000	18539
Grocery cost	Grocery cost		33442	32000	31967

Serve residents nutritious food three meals a day, plus one snack in a fiscally-responsible manner. Claim child nutrition program reimbursement through the state of Iowa to generate revenue.

PERFORMANC	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL			
To serve kids food in accordance with State regulations at a sustainable cost.	To have an average grocery cost per child per day of less than \$4 after CNP revenue.	2.93	4.06	3.25	3.76

ACTIVITY/SERVICE:	Communication		DEPARTMENT:	JDC 22.2201	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$122,234
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of visitors to the center		2528	2304	2500	2362

Allow and assist children with communicating via telephone, visits, and mail correspondence with family members, court personnel, and service providers. Inform court personnel and parents of behavior progress and critical incidents.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To inform parents/guardians and court personnel quickly and consistently of critical incidents.		85%	82%	90%	53%

ACTIVITY/SERVICE:	Documentation		DEPARTMENT:	JDC 22.2201	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$73,394
	OUTPUTS		2013-14	2014-15	12 MONTH
	01-013	ACTUAL	ACTUAL	PROJECTED	ACUTAL
# of intakes processed		183	183	200	173
# of discharges processed		180	182	200	176

Documenting intake information including demographic data of each resident. Documenting various other pertinent case file documentation throughout each resident's stay including: behavior progress, critical incidents, visitors, etc. Documenting discharge information. All documentation must be done in an efficient manner and in compliance with state licensing requirements.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTORE	ACTORE		ACTORE
To reduce error rate in case - file documentation	To have 5% or less error rate in case-file documentation	18%	13%	10%	9%

ACTIVITY/SERVICE: G.E.D. Resources				
Semi-core service	F	RESIDENTS SERVER	D:	
BOARD GOAL:	FUND:		BUDGET:	\$12,230
OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of residents testing for G.E.D.	10	3	10	3
# of residents successfully earn G.E.D.	9	3	9	2

All residents who are at-risk of dropping out of formal education, due to lack of attendance, performance, or credits earned, yet have average to above academic ability will be provided access to G.E.D. preparation courses and testing, free of charge. Studies have shown juveniles and adults who earn a G.E.D. are less less likely to commit crimes in the future and more likely to be working.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To ensure all residents who are at-risk of dropping out of formal education are able to earn G.E.D., while in custody.	86% or more of those who are referred for G.E.D. services, earn G.E.D. in custody or community.	90%	100%	90%	67%

# **Planning and Development**

#### Tim Huey, Director



MISSION STATEMENT: To provide professional planning, development and technical assistance to the Board of Supervisors, the Planning and Zoning Commission and the Zoning Board of Adjustment in order to draft, review and adopt land use policies and regulations that guide and control the growth of Scott County by balancing the need to identify areas appropriate for development with the need to preserve productive farm land and protect farming operations and also to fairly enforce County building, subdivision and zoning codes for the protection of the public health, safety and welfare of Scott County citizens by efficiently and effectively interpreting and implementing the regulations.

ACTIVITY/SERVICE:	Planning & Development Admir	nistrati	on	DEF	PARTMENT:	F	P & D 25A		
BUSINESS TYPE:	Core Service		RE	ESIDE	ENTS SERVE	D:		Er	ntire County
BOARD GOAL:	Financially Sound Gov't		FUND:	0	1 General	E	BUDGET:		
OUTPUTS			2012-13		2013-14		2014-15	1	2 MONTH
	001-013		ACTUAL		ACTUAL	PF	ROJECTED		ACTUAL
Appropriations expended		\$	353,767	\$	369,223	\$	383,858	\$	378,170
Revenues received		\$	281,761	\$	446,821	\$	312,920	\$	393,658

PROGRAM DESCRIPTION:

Administration of the Planning and Development Departments duties and budget. Prepare, review and update the Scott County Comprehensive Plan as recommended by the Planning and Zoning Commission.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Maintain expenditures within approved budget	To expend less than 100% of approved budget expenditures	93%	102%	95%	99%
Implementation of adopted County Comprehensive Plan	Land use regulations adopted and determinations made in compliance with County Comprehensive Plan	100%	100%	100%	100%
Maximize revenue retained in the Planning and Development Department.	To retain 100% of the projected department revenues.	158%	148%	100%	126%

ACTIVITY/SERVICE: Building Inspection/code enforcement		cement	DEPARTMENT:	P & D 25B	
Tim Huey, Director	Core Service	R	RESIDENTS SERVED:		
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:	
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Total number of building per	rmits issued	783	865	700	849
Total number of new house	permits issued	150	171	100	76
Total number of inspections completed		2,938	4,071	2,500	3,970

Review building permit applications, issue building permits, enforce building codes, and complete building inspections. Review building code edition updates.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Review and issue building permit applications within five working days of application	All permits are issued within five working days of application	783	865	700	849
Review and issue building permit applications for new houses within five working days of application	All new house permits are issued within five working days of application	150	171	100	76
Complete inspection requests within two days of request	All inspections are completed within two days of request	2938	4071	2500	3970

ACTIVITY/SERVICE: Zoning and Subdivision Code Enforcement		nforcement	DEPARTMENT:	P&D 25B	
Tim Huey, Director	Core Service	RI	ESIDENTS SERVE	D:	Unincorp Areas
BOARD GOAL:	Growing County	FUND:	01 General	BUDGET:	
0	JTPUTS	2012-13	2013-14	2014-15	12 MONTH
	JIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Review of Zoning applications	3	8	9	15	11
Review of Subdivision application	itions	3	11	10	9
Review Plats of Survey		51	42	40	58
Review Board of Adjustment applications		8	10	15	9

Review zoning and subdivision applications, interpret and enforce zoning and subdivision codes.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Review and present Planning and Zoning Commission applications	All applications are reviewed in compliance with Scott County Zoning & Subdivision Ordinances	16	20	25	20
Review and present Zoning Board of Adjustment applications	All applications are reviewed in compliance with Scott County Zoning Ordinance	8	10	15	9
Investigate zoning violation complaints and determine appropriate enforcement action in timely manner	% of complaints investigated within three days of receipt	95%	95%	95%	95%

ACTIVITY/SERVICE:	Floodplain Administration		DEPARTMENT:	P&D 25B		
Tim Huey, Director	Core Service	RESIDENTS SERVED: Uninc				
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:		
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
Number of Floodplain permit	s issued	9	9	10	15	

Review and issue floodplain development permit applications and enforce floodplain regulations. Review floodplain map updates.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Review and issue floodplain development permit applications for unincorporated areas of the County	Permits are issued in compliance with floodplain development regulations	9	9	10	15

ACTIVITY/SERVICE:	E-911 Addressing Administratior	า	DEPARTMENT:	P&D 25B		
Tim Huey, Director	Core Service	R	RESIDENTS SERVED:			
BOARD GOAL:	Healthy Safe Community	FUND:	01 General	BUDGET:		
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
U	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
Number of new addresses is	sued	43	62	40	53	

Review and assign addresses to rural properties, notify Sheriff's Dispatch office and utilities. Enforce provisions of County E-911 addressing code

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Correct assignment of addresses for property in unincorporated Scott County	Addresses issued are in compliance with E-911 Addressing Ordinance	43	62	40	53

ACTIVITY/SERVICE:	Tax Deed Administration		DEPARTMENT:	P&D 25A	
Tim Huey, Director	Core Service	RI	Entire County		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of Tax Deed taken		60	37	50	25
Number of Tax Deeds dispos	sed of	54	55	50	28

Research titles of County Tax Deed properties. Dispose of County Tax Deed properties in accordance with adopted County policy.

PERFORMANCE	MEASUREMENT	2011-12 ACTUAL	2012-13 ACTUAL	2013-14 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Tax Certificate delivered from County Treasurer	Review of title of tax certificate properties held by Scott County	60	37	50	55
Hold Tax Deed Auction	Number of County tax deed properties disposed of	54	55	50	28

ACTIVITY/SERVICE:	Housing		DEPARTMENT: P & D 25A						
Tim Huey, Director	Core Service		RESIDENTS SERVED:				E	Entire County	
BOARD GOAL:	Growing County		FUND:		01 General	I	BUDGET:		
OUTPUTS			2012-13		2013-14		2014-15		12 MONTH
	0012013		ACTUAL		ACTUAL	P	ROJECTED		ACTUAL
Amount of funding for hous	ing in Scott County	\$	1,504,646	\$	1,485,000	\$	1,600,000	\$	1,773,662
Number of units assisted w	Number of units assisted with Housing Council funding		551		385		400		328

Participation and staff support with Quad Cities Housing Cluster and Scott County Housing Council

PERFORMANCE	MEASUREMENT	012-13 CTUAL	2013-14 ACTUAL		2014-15 PROJECTED		12 MONTH ACTUAL	
OUTCOME:	EFFECTIVENESS:							
Scott County Housing Council funds granted for housing related projects	Amount of funds granted for housing development projects in Scott County	\$ 1,504,646	\$	148,500	\$	1,600,000	\$	1,773,652
Housing units developed or rehabbed with Housing Council assistance	Number of housing units	551		345		400		328
Housing units constructed or rehabitated and leveraged by funding from Scott County Housing Council	Amount of funds leveraged by Scott County Housing Council	\$ 3,581,451	\$	4,455,000	\$	3,200,000	\$	5,217,900

ACTIVITY/SERVICE:	Riverfront Council & Riverway St	teering Comm	DEPARTMENT:	P&D 25A			
Tim Huey, Director	Semi-Core Service	R	Entire County				
BOARD GOAL:	Regional Leadership	FUND:	FUND: 01 General BUDGET:				
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH		
	5017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL		
Quad Citywide coordination	of riverfront projects	13	18	18	14		

Participation and staff support with Quad Cities Riverfront Council and RiverWay Steering Committee

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Attend meetings of the Riverfront Council	Quad Citywide coordination of riverfront projects	6	6	6	6
Attend meetings of the Riverway Steering Committee	Quad Citywide coordination of riverfront projects	7	12	7	8

ACTIVITY/SERVICE:	CTIVITY/SERVICE: Partners of Scott County Watershed		DEPARTMENT:	P&D 25A	
Tim Huey, Director	Semi-Core Service	RESIDENTS SERVED:			Entire County
BOARD GOAL:	Sustainable County Leader	FUND:	01 General	BUDGET:	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
U	UIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Conduct educational forums	on watershed issues	12	12	12	12
Provide technical assistance	on watershed projects	127	121	150	134

Participation and staff support with Partners of Scott County Watersheds

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
2013	Number of forums and number of attendees at watershed forums	12 with 375 attendees	12 with 285 attendees	12 with 450 attendees	12 with 424 attendees
Provide technical assistance on watershed projects	Number of projects installed and amount of funding provided	127	121	150	134

# **Recorder's Office**

Rita Vargas, Recorder



MISSION STATEMENT: To serve the citizens of Scott County by working with the state and federal agencies to establish policies and procedures that assure reliable information, encourage good public relations, commitment to quality, open mindedness, recognition of achievement, a diligent environment, equality of service and responsible record retention. -RECORDER-

ACTIVITY/SERVICE:	Recording of Instruments		DEPARTMENT:	Recorder 26	ADMIN
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$153,650
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Total Department Appropria	ations	\$732,864	\$764,399	\$803,580	\$775,860

#### PROGRAM DESCRIPTION:

Record official records of documents effecting title to real estate, maintain a military and tax lien index. Issue recreational vehicle license, titles and liens. Issue hunting and fishing license. Issue certified copies of birth, death and marriage. Register all births and deaths in Scott County Report and submit correct fees collected to the approporiate state agencies by the 10th of the month.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure the staff is updated on changes and procedures set by lowa Code or Administrative Rules from state and federal agencies.	Meet with staff twelve times per year or as needed to openly discuss changes and recommended solutions.	12	11	12	8
Provide notary service to customers	Ensure the notary section of legal documents, request forms to the state and paternity affidavits are correct.	100%	100%	100%	100%
Provide protective covers for recreational vehicles registrations and hunting and fishing license.	Ensures the customer will not lose or misplace documents required for identity. Also protects from the weather.	100%	100%	100%	100%

¢461.600
¢461.600
\$461,690
12 MONTH
ACTUAL
34188
8188
3744
4562*

NOTE: Boat registration renewal occur every three years (2016).

#### PROGRAM DESCRIPTION:

Maintain official records of documents effecting title to real estate and other important documents. Issue conservation license, titles and liens.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Ensure all real estate documents presented for recording are placed on record the same day and correct fee is collected.	Information is available for public viewing within 24 hrs of indexing and scanning and the fees are deposited with Treasurer.	100%	100%	100%	98%*
Percent of total real estate documents recorded electronically through e- submission	Available for search by the public and funds are transferred to checking account the same day as processed or early next day.	29%	100%	29%	24%
Ensure outbound mail is returned to customer within four (4) working days	Customer will have record that document was recorded and can be used for legal purposes.	100%	100%	100%	100%

NOTE: Minor delay during month of July due to high volumn and loss of full-time staff.

ACTIVITY/SERVICE:	Vital Records	DEPARTMENT: Recorder 26D			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$189,916
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Number of certified copies re	equested	15172	14435	14977	13976
Number of Marriage applications processed		1221	1752	1223	1141
Number of passports processed		1177	1300	1159	2041
Number of births and death registered		5293	4022	4799	*

NOTE: Iowa Department of Public Health now registers all births and deaths.

#### PROGRAM DESCRIPTION:

Maintain official records of birth, death and marriage certificates. Issue marriage license, accept passport applications and take photos for applicant.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Register birth and deaths certificates as requested by IA Dept of Public Health and funeral homes.	Ensure we maintain accurate index, issue certificates and make available immediately to public.	100%	100%	100%	100%
Accept Marriage Applications in person or via mail. These are entered into the database the same day as received .	Immediately process and issue the Marriage Certificate. This eliminates the customer having to return in 3 days to pick up certificate.	100%	100%	100%	100%
Ensure all customers passport applicatons are properly executed the same day the customer submits paperwork.	If received before 2:00 PM the completed applications and transmittal form are mailed to the US Dept of State the same day.	100%	100%	100%	92%*
Offer photo service	Customer can have one-stop shopping with passports, and birth or marrige certificate if required plus the photo for passport.	100%	100%	100%	100%

NOTE: Recorder's temporarily suspended processing of passport during month of June.

# **Secondary Roads**

Jon Burgstrum, County Engineer

Scott County

MISSION STATEMENT: To maintain Scott County Roads and Bridges in a safe, efficient, and economical manner and to construct new roads and bridges in the same safe, efficient and economical manner.

ACTIVITY/SERVICE:	TIVITY/SERVICE: Administration		DEPT/PROG:		Roads 27A
BUSINESS TYPE:	Core Service	RESI	DENTS SERVED:	All	
BOARD GOAL:	Financially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$199,500
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Resident Contacts		250	260	250	300
Permits		1200	1000	1200	610

#### PROGRAM DESCRIPTION:

To provide equal, fair and courteous service for all citizens of Scott County by being accessible, accommodating and responding to the needs of the public by following established policies and procedures.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To be Responsive to residents inquiries, complaints, or comments.	Contact resident or have attempted to make contact within 24 hours	100%	100%	100%	100%
To be Responsive to requests for Moving permits	Permit requests approved within 24 Hours	100%	100%	100%	100%
To Provide training for employee development	conduct seasonal safety meetings and send employees to classes for leadership development and certifications as they become available	100%	100%	100%	100%
Timely review of claims	To review claims and make payments within thirty days of invoice.	100%	100%	100%	100%
Evaluations	Timely completion of employee evaluations	98%	98%	98%	98%

ACTIVITY/SERVICE:	Engineering	DEPT/PROG: Secondary Roads 27B			
BUSINESS TYPE:	Core Service	RESI	DENTS SERVED:	All	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$471,500
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Project Preparation		3	3	3	3
Project Inspection		4	4	3	3
Projects Let		3	3	3	3

To provide professional engineering services for county projects and to make the most effective use of available funding.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTUAL			
To complete project plans accurately to prevent extra work orders.	Extra work order items limited to less than 10% of contract	100%	100%	100%	100%
Give staff the required training to allow them to accurately inspect and test materials during construction	Certification are 100% maintained	100%	100%	100%	100%
Prepare project plans to be let on schedule	100% of projects are let on schedule	100%	100%	100%	100%
Engineer's Estimates	Estimates for projects are within 10% of Contract	95%	95%	95%	95%

ACTIVITY/SERVICE:	Construction	DEPT/PROG: Secondary Roads 27L			
BUSINESS TYPE:	Core Service	RESIDENTS SERVED: All			
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$820,000
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Bridge Replacement		4	2	2	2
Federal and State Dollars		\$2,900,000	\$4,100,000	\$280,000	\$280,000
Pavement Resurfacing		1	1	1	1
Culvert Replacement		4	4	3	3

To provide for the best possible use of tax dollars for road and bridge construction by (A) using the most up to date construction techniques and practices therefore extending life and causing less repairs, (B) analyzing the existing system to determine best possible benefit to cost ratio and (C) by providing timely repairs to prolong life of system.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
To make use of Federal and State funds for Bridge replacements within Federal and State Constraints	To not allow our bridge fund to exceed a 3 year limit	100%	100%	100%	100%
To fully utilize Federal and State FM dollars for road construction	Keep our State FM balance not more than two years borrowed ahead and to use all Federal funds as they become available.	100%	100%	100%	100%
Replace culverts as scheduled in five year plan	All culverts will be replaced as scheduled	100%	100%	100%	100%
Complete construction of projects	Complete construction of projects within 110% of contract costs	100%	100%	100%	100%

ACTIVITY/SERVICE:	Rock Resurfacing		DEPT/PROG: Secondary Roads 27D		
BUSINESS TYPE:	Core Service	RESI	DENTS SERVED:	All	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$1,085,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Blading - Miles		394	394	394	394
Rock Program - Miles		120	120	120	120

To provide a safe, well-maintained road system by utilizing the latest in maintenance techniques and practices at a reasonable cost while providing the least possible inconvenience to the traveling public.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To insure adequate maintence blading of gravel roads	Every mile of gravel road is bladed in accordance with established best practices when weather conditions permit.	100%	100%	100%	100%
Maintain a yearly rock resurfacing program to insure enough thickness of rock	Insure enough thickness of rock to avoid mud from breaking through the surface on 90% of all Gravel Roads (frost Boils excepted)	100%	100%	100%	100%
Provide instruction to Blade operators on proper techniques	Maintain proper crown and eliminate secondary ditches on 95% of gravel roads	100%	100%	100%	100%

ACTIVITY/SERVICE:	Snow and Ice Control	DEPT/PROG: Secondary Roads 27E			27E
BUSINESS TYPE:	Core Service	RES	IDENTS SERVED:	All	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$453,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	UIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Tons of salt used		1000	1640	1700	1979.8
Number of snowfalls less that	n 2"	10	20	10	12
Number of snowfalls between 2" and 6"		4	2	4	5
Number of snowfalls over 6"		2	0	2	3

To provide modern, functional and dependable methods of snow removal to maintain a safe road system in the winter months.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
In accordance with our snow policy, call in staff early after an over night snow event	All snow routes will have one round complete within 2 hours of start time when event is 4 inches or less, within 3 hours when between 4 and 6 inches	100%	100%	100%	100%
Keep adequate stores of deicing materials and abrasives	Storage facilities not to be less than 20% of capacity	100%	100%	100%	100%
To make efficient use of deicing and abrasive materials.	Place deicing and abrasive materials on snow pack and ice within 2 hours of snow clearing.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Asset Magement	Asset Magement DEPT/PROG: Secondary Roads 271 / 2			27I / 27K
BUSINESS TYPE:	Core Service	RESI	DENTS SERVED:	All	
BOARD GOAL:	Financially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$3,714,500
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	JIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Cost for Buildings and Groun	ds	\$41,229	\$41,226	\$1,625,000	\$248,043
Cost per unit for service		\$224	\$263	\$320	\$313
Average time of Service		120 minutes	120 minutes	120 minutes	120 minutes
Cost per unit for repair		\$314	\$308	\$375	\$403

To provide modern, functional and dependable equipment in a ready state of repair so that general maintenance of County roads can be accomplished at the least possible cost and without interruption.

		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide resources to maintain a high level of aesthetic appeal to all Secondary Road buildings and property.		100%	100%	100%	100%
To maintain high levels of service to Secondary Road Equipment.	Service equipment within 10% of Manufactured recommended Hours or miles	100%	100%	100%	100%
To perform cost effective repairs to Equipment	Cost of repairs per unit to below \$550	100%	100%	100%	100%
To maintain cost effective service	Cost of service per unit to below \$300	100%	100%	100%	100%
Office relocation and shop remodel project	Progress of project based on expenditures as related to Contract Amount	0%	0%	80%	80%

ACTIVITY/SERVICE:	Traffic Control		DEPT/PROG: Secondary Roads 27 D		
BUSINESS TYPE:	Core Service	RE	SIDENTS SERVED	): All	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$227,000
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of Signs		7101	7101	7101	7101
Miles of markings		183	183	183	183

To provide and maintain all traffic signs and pavement markings in compliance with Federal Standards.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Maintain all signs and pavement markings	Hold cost per mile for signs, paint, and traffic signals to under \$325/mile	100.00%	100%	100%	100%
Maintain pavement markings to Federal standards	Paint all centerline each year and half of all edge line per year	100%	100%	100%	100%
Maintain all sign reflectivity to Federal Standards	Replace 95% of all signs at end of reflective coating warranty	95%	95%	95%	95%

ACTIVITY/SERVICE:	Road Clearing / Weed Spray		DEPT/PROG:	Secondary Roads	27G
BUSINESS TYPE:	Core Service	RES	IDENTS SERVED	All	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$180,000
	OUTPUTS		2013-14	2014-15	12 MONTH
U	01-015	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Roadside Miles		1148	1148	1148	1148
Percent of Road Clearing Bu	dget Expended	101.60%	78.00%	100.00%	91.00%

To maintain the roadsides to allow proper sight distance and eliminate snow traps and possible hazards to the roadway and comply with State noxious weed standards.

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
FERFORMANCE			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Remove brush from County Right of way at intersections	Keep brush clear for sight distance at all intersections per AASHTO Standards	95%	95%	95%	95%
Remove brush from County Right of way on Gravel Roads to remove snow traps and improve drainage	Keep brush from causing snow traps on Gravel roads	80%	80%	80%	80%
Remove brush from County Right of way on Paved Roads to remove snow traps and improve drainage	Keep brush from causing snow traps on Paved roads	95%	95%	95%	95%
To maintain vegetation free shoulders on paved roads	Maintain a program that eliminates vegetation on all paved road shoulders	90%	90%	90%	90%
To stay within State requirements on Noxious weeds	Keep all noxious weeds out of all county right of way	90%	90%	90%	90%

ACTIVITY/SERVICE:	Roadway Maintence		DEPT/PROG:	Secondary Roads	27D
BUSINESS TYPE:	Core Service	RES	DENTS SERVED:	All	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$795,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Miles of Roadside		1148	1148	1148	1148
Number of Bridges and Culv	erts over 48"	650	650	650	650

To provide proper drainage for the roadway and eliminate hazards to the public on the shoulders.

PERFORMANC	E MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Maintain an active ditch cleaning program	Clean a minimum of 5500 lineal feet of ditch per year	100%	100%	100%	100%
Blade shoulders to remove edge rut	Bring up shoulders on all paved roads at least twice a year	100%	100%	100%	100%

ACTIVITY/SERVICE:	Macadam	DEPT/PROG: Secondary Roads 27		oads 27D	
BUSINESS TYPE:	Core Service	RESI	DENTS SERVED:	ALL	
BOARD GOAL:	Fincially Sound Gov't	FUND:	13 Sec Rds	BUDGET:	\$102,500
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
01	JIFUIS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of potential Macadan	n projects	24	25	25	25
Cost of Macadam stone per to	on	\$7.65	\$7.65	\$7.75	\$7.75
Number of potential Stabilized Base projects		0	na	10	11
Cost per mile of Stabilzed Pro	ojects		na	\$50,000	\$43,436

To provide an inexpensive and effective method of upgrading gravel roads to paved roads.

REREORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
FERFORMANCE	MEASUREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Maintain an active Macadam and Stabilized Base program	Complete at least one macadam project per year and/or one Stabilized Base Project per year.	100%	100%	100%	100%
Review culverts on macadam project for adequate length	Extend short culverts as per hydrolic review	100%	100%	100%	100%

# **Sheriff's Office**



Dennis Conard, Sheriff

**MISSION STATEMENT:** To provide progressive public safety to fulfill the diverse needs of citizens through the expertise of our professional staff and utilization of all available resources.

ACTIVITY/SERVICE:	Sheriff's Administration		Sheriff 28.1			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	513,604
OUTPUTS		2012-13	2013-14	2014-15	12	MONTH
	0019013	ACTUAL	ACTUAL	PROJECTED	A	CTUAL
Ratio of administrative sta	aff to personnel of < or = 3.5%	2.16	2.8	3.0		2.41

**PROGRAM DESCRIPTION:** 

PERFORMANC	E MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Increase cost savings on supply orders	All supply orders >\$50 will be cross-referenced against 3 suppliers to ensure lowest price and greatest value.	3	3	3	3
Decrease the number of exceptions on purchase card exception report	2% of PC purchases will be included on the exception report, with all exceptions being cleared by the next PC cycle.	<2%	<2%	<2%	<2%
All payroll will be completed and submitted by deadline.	100% of Sheriff's Office payroll will be completed by the end of business on the Tuesday following payroll Monday.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Traffic Enforcement		DEPARTMENT:	Sheriff 28.2801		
BUSINESS TYPE:	Core Service		RESIDENTS SERVED:	<b>S</b> heriff 28.280	)1	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	2,943,631
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED		ACTUAL
Number of traffic contacts		2481	2965	2150		1851

Uniformed law enforcement patrolling Scott County to ensure compliance of traffic laws and safety of citizens and visitors to Scott County.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
To increase the number of hours of traffic safety enforcement/seat belt enforcement.	Complete 600 hours of traffic safety enforcement/seat belt enforcement.	1306.75	874	800	776.5
Reduce the amount of traffic accidents in Scott County.	Reduce the number of traffic accidents from fiscal year 2010 in Scott County by 5%.	284	257	300	313
Respond to calls for service in a timely manner	Respond to calls for service within 7.5 minutes	5.7	6.6	7.0	6.7
Increase visibility in high call areas	Complete 10 hours per week/per shift of DDACTS (Data Driven Approaches to Crime and Traffic Safety)	314	431*Suspended for May & June 2014	Suspended at this time	Suspended at this time

ACTIVITY/SERVICE:	Jail		DEPARTMENT:	Sheriff 28.2802		
BUSINESS TYPE:	Core Service	ce RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: \$ 8,438,00				
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
	011013	ACTUAL	ACTUAL	PROJECTED		ACTUAL
Inmate instances of program	nming attendance	26,686	29,188	27,000		28,033
The number of inmate and s	staff meals prepared	302,929	326,015	325,000		325,935
Jail occupancy		263	291	305		301
Number of inmate/prisoner t	ransports	817	1139	875		946

Provide safe and secure housing and care for all inmates in the custody of the Sheriff.

PERFORMANC	E MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Operate a secure jail facility	Maintain zero escapes from the Jail facility	0	0	0	0
Operate a safe jail facility	Maintain zero deaths within the jail facility	0	0	0	0
Classification of prisoners	100 % of all prisoners booked into the Jail will be classified per direct supervision standards.	100	100	100	100

ACTIVITY/SERVICE:	Civil		DEPARTMENT:	Sheriff 28.2802		
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	391,885
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
U	UIFUIS	ACTUAL	ACTUAL	PROJECTED		ACTUAL
Number of attempts of service	e made.	20,452	20,429	19,600		19,070
Number of papers received.	Number of papers received.		12,591	11,800	11,668	
Cost per civil paper received.		\$30.30	\$28.33	\$28.00		\$32.27

Serve civil paperwork in a timely manner.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Timely service for mental injunctions and protective orders	All mental injunctions and protective orders will be attempted the same day of receipt.	1	1	1	1
No escapes during transportation of mental committals	Zero escapes of mental committals during transportation to hospital facilities	0	0	0	0
Timely service of civil papers	All civil papers will be attempted at least one time within the first 7 days of receipt	2.4	3	2.5	1.84
Increase percentage of papers serviced	Successfully serve at least 93% of all civil papers received	98.7%	97.0%	93.0%	95.0%

ACTIVITY/SERVICE:	Investigations		DEPARTMENT:	Sheriff 28.2805		
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: \$ 1,13				
OUTPUTS		2012-13	2013-14	2014-15	1	2 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED		ACTUALS
Crime Clearance Rate		54%	60%	60%		61%

Investigates crime for prosecution.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUALS
OUTCOME:	EFFECTIVENESS:				
Complete home compliance checks on sex offenders in Scott County.	Complete 300 home compliance checks annually on sex offenders	367	383	375	409
To increase drug investigations by the Special Operations Unit	Investigate 15 new drug related investigations per quarter	78	143	100	123
To increase the number of follow up calls with victims of cases of sexual assault, child abuse and domestic violence.	Increase the number of follow up calls with reviewed sexual assault, child abuse and domestic violence cases by 15 per quarter	85	99	100	101
Increase burglary and theft investigations	100% of burglaries and thefts will be checked against local pawn shops' records	100%	100%	100%	100%

ACTIVITY/SERVICE:	Bailiff's		DEPARTMENT:	Sheriff 28.2806		
BUSINESS TYPE:	Core Service	Core Service RESIDENTS SERVED:		D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	931,917
OUTPUTS		2012-13	2013-14	2014-15	12	2 MONTH
	017013	ACTUAL	ACTUAL	PROJECTED	Α	CTUALS
Number of prisoners handled	d by bailiffs	8097	8476	8525		8627
Number of warrants served by bailiffs		806	832	825		899

Ensures a safe environment for the Scott County Courthouse, courtrooms and Scott County campus.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUALS
OUTCOME:	EFFECTIVENESS:	ACTUAL	ACTUAL	FROJECTED	ACTUALS
No escapes during transporting inmates to and from court		0	0	0	0
No escapes when transporting inmates from one facility to another	Allow zero escapes when transporting inmates from one facility to another	0	0	0	0
No weapons will be allowed in the Scott County Courthouse or Administration Building	Allow zero weapons into the Scott County Courthouse or Administration Building beginning January 1, 2011	0	0	0	0
No injuries to courthouse staff or spectators during trial proceedings	Ensure zero injuries to courthouse staff or spectators during trial proceedings	0	0	0	0

ACTIVITY/SERVICE:	Civil Support		DEPARTMENT:	Sheriff 28.2804		
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:		
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	\$	358,114
OUTPUTS		2012-13	2013-14	2014-15	12	2 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	A	CTUALS
Maintain administrative cost	ts to serve paper of < \$30	\$27.96	\$26.50	\$27.00		\$29.94
Number of civil papers receipt	Number of civil papers received for service		12,591	11,800		11,668

Ensures timely customer response to inquiries for weapons permits, civil paper service and record requests.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUALS
OUTCOME:	EFFECTIVENESS:				
Timely process of civil papers.	Civil papers, excluding garnishments, levys and sheriff sales, will be entered and given to a civil deputy within 3 business days.	<3	<3	<3	<3
Respond to weapons permit requests in a timely fashion.	All weapons permit requests will be completed within 30 days of application.	<30	2	<30	<30
Timely process of protective orders and mental injunctions.	All protective orders and mental injunctions will be entered and given to a civil deputy for service the same business day of receipt.	1	1	1	1
Timely response to requests for reports/records	All report and record requests will be completed within 72 hours of receipt	<72	<72	<72	<72

# **Board of Supervisors**



# **MISSION STATEMENT:** To enhance county services for citizens and county departments by providing effective management and coordination of services.

ACTIVITY/SERVICE: Legislative Policy and Policy Dev		Dev	DEPT/PROG:	BOS 29A	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERV	ED:	
BOARD GOAL:	All	FUND:	01 General	BUDGET:	236,085.00
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Number of special meetings	with brds/comm and agencies	28	42	25	24
Number of agenda discussion	on items	69	82	75	67
Number of agenda items for Board goals		63	58	75	47

#### PROGRAM DESCRIPTION:

Formulate clear vision, goals and priorities for County Departments. Legislate effective policies and practices that benefit and protect County residents. Plan for and adopt policies and budgets that provide for long term financial stability.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Participate in special meetings and discussions to prepare for future action items.	95% attendance at the committee of the whole discussion sessions for Board action.	97%	94%	98%	96%

ACTIVITY/SERVICE:	ITY/SERVICE: Intergovernmental Relations		DEPT/PROG:	BOS 29A	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Regional Leadership	FUND:	01 General	BUDGET:	78,695
	OUTPUTS		2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
Attendance of members at I	Bi-State Regional Commission	34/36	30/36	36/36	32/36
Attendance of members at \$	State meetings	89%	100%	95%	95%
Attendance of members at boards and commissions mtgs		95%	97%	95%	89%
Attendance of members at city council meetings		n/a	16/16	N/A	na
Number of proclamation or	letters of support actions	4	13	10	30

Provide leadership in the Quad Cities and especially in Scott County to create partnerships that enhance the quality of life of the residents. Collaborate with other organizations seen as vital to Scott County's success. Be a model for other jurisdictions.

PERFORMANCE	MEASUREMENT	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Board members serve as ambassadors for the County and strengthen intergovernmental relations.	Percent attendance of board members at intergovernmental meetings.	89%	95%	95%	95%

# Treasurer

Bill Fennelly, County Treasurer



**MISSION STATEMENT:** To provide consistent policies and procedures for all citizens by offering skillful, efficient, responsive, versatile, involved, courteous and excellent customer service (SERVICE).

ACTIVITY/SERVICE:	Tax Collections DEPARTMENT: Treasurer 30.3		001		
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	465,346
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Issue tax/SA statements a	nd process payments	197,579	195,586	198,000	191,036
Issue tax sale certificates		1,728	1,659	1,700	2,396
Process elderly tax credit applications		888	785	890	1,501

#### PROGRAM DESCRIPTION:

Collect all property taxes and special assessments due within Scott County. Report to each taxing authority the amount collected for each fund. Send, before the 15th of each month, the amount of tax revenue, special assessments, and other moneys collected for each taxing authority in the County for direct deposit into the depository of their choice.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Mail all collection reports to taxing authorities prior to the 10th of each month.	Start apportioning process immediately after the close of the month to ensure completion in a timely manner.	100%	100%	100%	100%
Serve 80% of customers within 15 minutes of entering que.	Provide prompt customer service by ensuring proper staffing levels.	93.68%	96.18%	94.00%	95.49%

ACTIVITY/SERVICE:	Motor Vehicle Reg - Courthouse	otor Vehicle Reg - Courthouse <b>DEPARTMENT:</b> Treasurer 30.30043			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	
BOARD GOAL:	Financially Sound Gov't	FUND:	01 General	BUDGET:	512,814
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0	01F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of vehicle renewals p	processed	159,292	161,497	160,000	162,763
Number of title and security ir	nterest trans. processed	69,097	65,465	69,000	70,031
Number of junking & misc. transactions processed		11,758	9,762	12,000	12,284

Provide professional motor vehicle service for all citizens. The Treasurer shall issue, renew, and replace lost or damaged vehicle registration cards or plates and issue and transfer certificates of title for vehicles.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Serve 80% of customers within 15 minutes of entering queue.	Provide prompt customer service by ensuring proper staffing levels.	93.68%	96.18%	94.00%	95.49%
Retain \$1.2 million in Motor Vehicle revenues.	Maximize revenue retained by the County.	\$1,425,288.17	\$1,432,048.91	\$1,450,000	\$1,497,835

ACTIVITY/SERVICE:	County General Store	DEPARTMENT: Treasurer 30.3003				
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: 423,				
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
C C	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
Total dollar amount of prope	rty taxes collected	12,324,861	13,086,576	12,400,000	20,328,540	
Total dollar amount of motor	vehicle plate fees collected	6,697,275	6,100,813	6,700,000	6,852,904	
Total dollar amt of MV title & security interest fees collected		2,530,186	2,421,899	2,530,000	3,180,049	

Professionally provide any motor vehicle and property tax services as well as other County services to all citizens at a convenient location through versatile, courteous and efficient customer service skills.

PEPEOPMANO	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
PERFORMANCE		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Serve 80% of customers within 15 minutes of entering queue.	Provide prompt customer service by ensuring proper staffing levels.	87.90%	91.05%	87%	85.36%
Process at least 4.5% of property taxes collected.	Provide an alternative site for citizens to pay property taxes.	4.42%	4.78%	4.50%	7.07%
Process at least 29% of motor vehicle plate fees collected.	Provide an alternative site for citizens to pay MV registrations.	27.07%	26.18%	27%	25.89%
Property Taxes		DT 267,189,843		CGS 20,328,540	
MV Fees		19,619,330		6,852,904	
MV Fixed Fees		18,631,178		3,180,049	

ACTIVITY/SERVICE:	Accounting/Finance	DEPARTMENT: Treasurer 30.3004					
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:					
BOARD GOAL:	Financially Sound Gov't	FUND: 01 General BUDGET: 401,9					
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH		
	017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL		
Number of receipts issued		3,852	7,167	3,800	8,582		
Number of warrants/checks	paid	11,315	11,384	11,000	10,753		
Dollar amount available for investment annually 401,322,904 411,566,630 4		400,000,000	425,155,861				

Provide professional accounting, cash handling, and investment services to Scott County following generally accepted accounting principles.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Investment earnings at least 10 basis points above Federal Funds rate.	Invest all idle funds safely, with proper liquidity, and at a competitive rate.	100%	100%	100%	100%

# **BI-STATE REGIONAL COMMISSION**

#### Director: Denise Bulat, Phone: 309-793-6300, Website: bistateonline.org

MISSION STATEMENT: To serve as a forum for intergovernmental cooperation and delivery of regional programs and to assist member local governments in planning and project development.

ACTIVITY/SERVICE:	Metropolitan Planning Organizat	ion (MPO)	DEPARTMENT:	Bi-State				
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	All Urban			
BOARD GOAL:	Regional Leadership	FUND:	FUND: 01 General BUDGET:					
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH			
	01-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL			
Urban Transportation Policy	& Technical Committee meetings	17	19	12	15			
Urban Transportation Improv	ement Program document	ram document 1 1 1		1				
Mississippi River Crossing m	eetings	5 6 6		6				
Bi-State Trail Committee &	Air Quality Task Force meetings	5	9	8	9			

#### PROGRAM DESCRIPTION:

Regional Urban Transportation Planning

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Road & trail construction; Bridge coordination, air quality, transit, GIS, grant applications	Maintain the region's eligibility for federal /state highway funds.	\$16.28 Million of transportation improvement programmed	\$7.2 Million of transportation improvement programmed	\$7.2 Million of transportation improvement programmed	\$7.2 Million of transportation improvement programmed

ACTIVITY/SERVICE:	Regional Planning Agency (RPA)		DEPARTMENT	Bi-State	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			All Urban
BOARD GOAL:	Regional Leadership	FUND: 01 General BUDGET:			\$2,230
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Region 9 Transportation Polic	y & Technical Committee meetings	3	7	4	6
Region 9 Transportation Impr	ovement Program document	ement Program document 1 1 1		1	
Transit Development Plan		1	1	1	1

Regional Rural Transportation Planning

DEDEODMANCE	PERFORMANCE MEASUREMENT		2014-15	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Road & trail construction; air quality, transit, GIS, grant applications	Maintain the region's eligibility for federal /state highway funds.	\$2.97 Million of transportation improvement programmed	\$2.5 Million of transportation improvement programmed	\$2.5 Million of transportation improvement programmed	\$2.5 Million of transportation improvement programmed

ACTIVITY/SERVICE:	ACTIVITY/SERVICE: Regional Economic Development Plann		DEPARTMENT	Bi-State	
BUSINESS TYPE:	Core Service	RE	SIDENTS SERV	VED:	All Urban
BOARD GOAL:	Regional Leadership	FUND:	01 General	BUDGET:	\$12,640
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0019013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Comprehensive Economic De	evelopment Strategy document	1	1	1	1
Maintain Bi-State Regional da	ta portal & website	1	1	1	1
EDA funding grant applications		2	2	3	1
Small Business Loans in region	on	6	2	3	4

Regional Economic Development Planning

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Census Data Repository, region data portal, EDA funded projects in the region	Maintain the region's eligibility for federal economic development funds.	100%	100%	100%	100%

ACTIVITY/SERVICE:	Regional Services DEPARTMENT: Bi-State				
BUSINESS TYPE:	Core Service	RESIDENTS SERVED: All U			
BOARD GOAL:	Regional Leadership	FUND:	\$33,458		
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Joint purchasing bids and purch	ases	19	19	19	19
Administrator/Elected/Departme	ent Head meetings	29	34	25	27

Coordination of Intergovernmental Committees & Regional Programs

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Regional coordination, cooperation and communication for implementation of joint efforts	Maintain the region's cooperation and cost savings in joint efforts	100%	100%	100%	100%

ACTIVITY/SERVICE:	Legislative Technical Assistance		DEPARTMENT	: Bi-State	
BUSINESS TYPE:	Semi-Core Service	RE	SIDENTS SERV	ED:	All Urban
BOARD GOAL:	Regional Leadership	FUND:	01 General	BUDGET:	\$15,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Legislative technical assistance	contract	1	1	1	1
Legislative technical assistance	contractor meetings	1	3	2	2

Coordination of Regional Legislative Technical Assistance Programs

	2011-12	2012-13	2013-14	12 MONTH	
PERFORMANCE MEASUREMENT		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Arsenal functions and support systems	Regional coordination, cooperation and communication for legislative technical assistance contracts	100%	100%	100%	100%

# Center for Active Seniors, Inc. (CASI)

President/CEO: Laura Kopp, Phone: 563-386-7477, Website: www.casiseniors.org

MISSION STATEMENT: To provide services that meet the needs of older adults, and fosters respect, dignity and quality of life.

ACTIVITY/SERVICE:	Outreach		<b>DEPARTMENT:</b> 39.3901				
BUSINESS TYPE:	Core Service	R	RESIDENTS SERVED:				
BOARD GOAL:	Health Safe Community	FUND:	FUND: 01 General BUDGET:				
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH		
	001F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL		
Total Client Contacts (enro	lled and not enrolled)	10,468	13,502	10,400	12,240		
Contacts on behalf of client		5,296	5,036	6,059	3,414		
Unduplicated # Served (en	rolled and not enrolled)	1,168	1,231	1,158	938		

#### **PROGRAM DESCRIPTION:**

To assist Scott County senior citizens in maintaining independent living by A) completing comprehensive assessments to determine individual needs: B) referrals to local, state and federal programs and services C) providing referral/assistance to determine individual needs. D) implementation and monitoring of programs and services for client. *Definitions: Enrolled Client - NAPIS form completed and on file, Non-Enrolled Client - No* 

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Client and family/caregiver gain supported access to available services and benefits, financial resources and planning support for the future.	Total contacts will increase 5% from previous year.	1,034/11%	3,034/22%	783 / 5%	(1,262) / - 10%
Client maintains a level of independence and remains at home for a longer length of time and reports a stable or improved quality of life.	The # of enrolled clients who are still in their home at the end of the year will increase over the previous year.	999	1098	783 / 5%	984 / 95%

ACTIVITY/SERVICE:	Adult Day Services		DEPARTMENT:	CASI 29.3903	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			228
BOARD GOAL:	Health Safe Community	FUND:	\$26,586		
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Unduplicated Participants		116	105	130	94
Participant Hours		55,104	48,720	76,900	45,984
Admissions		39	36	47	31

To provide supportive services to elderly Scott County residents who are at risk of premature nursing home placement and caregiver respite. Jane's Place is a low cost alternative to nursing homes that provides a range of supervised therapeutic activities in a group setting.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Program will increase the caregivers' quality of life by providing caregiver respite.	95% of caregivers will be satisfied with program and report improved quality of life. Results will be measured by surveys done twice a year.	95%	96%	95%	97%
Increased participation hours will delay premature nursing home placement and/or result in additional caregiver respite.	Participation hours will increase 5% annually.	(12,616)/ -18.63%	(6,384)/-11%	2307/5%	(2,736) / -6%
Participants become involved with a number of planned and spontaneous activates based on their personal interests and abilities.	95% of all participants are engaged in 3 or more daily activities. This outcome will be measured by activity participation records.	98%	96%	95%	97%

ACTIVITY/SERVICE:	Volunteer	DEPARTMENT: CASI 39.3904			
BUSINESS TYPE:	Service Enhancement	RI	ESIDENTS SERVE	ED:	29,462
BOARD GOAL:	Health Safe Community	FUND: 01 General BUDGET:			\$41,550
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Hours of Service		32,667	36,684	33,995	47,322
Unduplicated # of Volunteers		1,096	705	971	634
Dollar Value of Volunteers		\$637,333	\$812,184	\$663,242	\$1,047,709

To provide to Scott County residents meaningful opportunities to volunteer, share their talents and skills and assist in activities and programs for older adults living in Scott County. The estimated national value of volunteer time is \$22.14 per hour. This is calculated by Independent Sector and is based upon yearly earnings provided by the US Bureau of Labor Statistics.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2013-14 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
	from all demographics. This	87	96	60	118
volunteer opportunities,	Provide volunteer opportunities that utilize many different professions.	23	25	25	28

ACTIVITY/SERVICE:	Activities, Events, and Education	Activities, Events, and Education <b>DEPARTMENT:</b> CASI 39.3905			
BUSINESS TYPE:	Service Enhancement	RI	ESIDENTS SERVE	D:	29,462
BOARD GOAL:	Health Safe Community	FUND:	01 General	BUDGET:	\$18,297
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0016013		ACTUAL	PROJECTED	ACTUAL
# of CASI Activities		8,758	7,011	8,932	7,978
# of Senior Events		99	119	87	292
# of Community Events		1212	663	700	1856
# of New Activities		70	61	79	85

To provide opportunities for active adults to pursue creative and intellectual stimulation, promote physical and mental wellness, and remain socially connected through a variety of activities, programs and special events.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
services, and special events.	Number of community presentations by staff will increase by 5% each year. given.	133	230	137	251
Participation in CASI activities and special events aids in helping older adults stay engaged in life and building relationships.	The # of daily attendees will increase by 5% each year.	180,325	137,015	139,518	140,103

ACTIVITY/SERVICE:	Congregate Meals				
BUSINESS TYPE:	Service Enhancement	R	ESIDENTS SERVE	D:	29,462
BOARD GOAL:	Health Safe Community	FUND:	01 General	BUDGET:	\$10,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
e e e e e e e e e e e e e e e e e e e	0019013		ACTUAL	PROJECTED	ACTUAL
Total # of Meals Served	Total # of Meals Served		9,590	18,526	9,071
# of Unduplicated attendees at GenAge Café (enrolled and not enrolled)		871	307	420	318
# of attendees at low or extremely low income (federal stds) (enrolled clients)		266	111	181	143

To provide one-third the daily nutritional requirements and information on nutrition to participants in a stimulating environment that promotes social interaction and additional activity participation. *Definitions: Enrolled Client - NAPIS form completed and on file, Non-Enrolled Client - No NAPIS form on file* 

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
able to have a hot, nutritious noon	50% of the individuals that are enrolled into the meal site will have at least 1 meal per week.	60%	61%	60%	90%
a meal at the GenAge café will also	50% of enrolled seniors who come into CASI to have a meal at the GenAge café will also attend at least 1 activity per week.	70%	70%	70%	70%

# **Community Health Care**



# MISSION STATEMENT: Community Health Care serves the Quad Cities with quality health care for all people in need.

ACTIVITY/SERVICE:	Scott County Population Data	<b>DEPARTMENT:</b> 40.4001			
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	142
BOARD GOAL:	Health Safe Community	FUND:	01 General	BUDGET:	\$302,067
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Visits of clients below 100	% Federal Poverty Level	N/A	N/A	2796	5783
Visits of clients below 101	- 138% Federal Poverty Level	N/A	N/A	792	1240
Visits of clients above 138	3% Federal Poverty Level	N/A	N/A	756	1,417

#### PROGRAM DESCRIPTION:

CHC provides comprehensive primary health care for the Quad City Population in need on a sliding fee scale basis.

DEDEODWANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
T EKT OKMANCE	MEASOREMENT	ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Scott County citizens will be provided health care regardless of income	Cost of healthcare provided	\$302,067	\$302,067	\$150,200	The amoung of sliding fee discounts provided to Scott County Residents during the timeframe of 07/01/2015 to 06/30/2015 was \$ 122,097.

ACTIVITY/SERVICE:	Affordable Care Act Assistance		DEPARTMENT:	CHC 40.4002	
BUSINESS TYPE:	Semi-Core Service	R	ESIDENTS SERVE	ED:	37,865
BOARD GOAL:	Health Safe Community	FUND:	01 General	BUDGET:	\$52,946
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0019015	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Scott County Resident Afforda	ble Care Act Assisted	N/A	N/A	1,050	858
Scott County Resident Afforda	ble Care Act Enrolled - Marketplace	N/A	N/A	30	30
Scott County Resident Affordable Care Act Enrolled - Medicaid Expansion		N/A	N/A	200	151

CHC provides comprehensive primary health care for the Quad City Population in need on a sliding fee scale basis. CHC Navigators will assist individuals enroll in some form of insurance program. There are time limits to enrollment: 1/1/14-3/31/14 and 11/15/14-1/15/15.

PERFORMANCE	PERFORMANCE MEASUREMENT		2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Scott County citizens will be provided assistance with enrollment for insurance	accept assistance for enrollment	N/A	N/A	80%	During the time period of 07/01/2014 to 06/30/2015 the following number of Scott County Patients where seen with Payor sources: 24,468 Medicaid, 3,296 Medicare, 6,068 Private Insurance, 2,921 Self Pay.
Scott County citizens will have insurance coverage: private, Medicaid or Medicare	65% of the citizens seen at CHC will have some form of insurance coverage	N/A	N/A	95%	During the time period 07/01/2014 to 06/30/2015 92% of scott County residents had some form of insurance.

# DURANT AMBULANCE



ACTIVITY/SERVICE:	Durant Ambulance	DEPARTMENT:				
BUSINESS TYPE:	Semi-Core Service		RESIDENTS SER	VED:	3000	
BOARD GOAL:	Health Safe Community	FUND:	FUND: 01 General BUDGET:			
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
	001F013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
Number of 911 calls respon	ided to.	631	670	670	740	
Number of 911 calls answe	red.	635	680	675	750	
Average response time.		11.6 11.8		11.1		

#### PROGRAM DESCRIPTION:

Emergency medical treatment and transport

DEDEODMANICE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	AL ACTUAL PROJECTED		ACTUAL
OUTCOME:	EFFECTIVENESS:				
Respond to all 911 requests in our area	Responded to 99% of all 911 requests in our area	635/63999.4%	98%	670/67599%	740/75099%
Respond within 15 minutes to 90% of 911 calls	Responded within 15 minutes to 90% of the 911 requests in our area.		Responded within 15 minutes to 86.3% of calls	Respond within 15 minutes to 88% of calls.	Responded within 15 minutes to 89% of calls.

# EMA

Dave Donovan, www.iascema.com

MISSION STATEMENT: The Scott County Emergency Management Agency exists under Iowa Code 29C for the purposes of county-wide preparedness, mitigation, response, recovery, detection, protection and prevention of natural or man-made disasters.

ACTIVITY/SERVICE:	Emergency Planning		DEPARTMENT:	68A	
BUSINESS TYPE:	Core Service		RESIDENTS SERVED:		county-wide
BOARD GOAL:	Health Safe Community	FUND:	80 EMA	BUDGET:	30%
			2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Revise multihazard plan to	o reflect ESF format	20%	20%	20%	20%
Update Radiological Eme	rgency Response Plans	100%	100%	100%	100%
Update QCSACP (Missis	sippi Response) annually	100%	100%	100%	85%
Achieve county-wide mitigation plan		completed and	completed and	na	Grant application
		approved	approved		completed

#### PROGRAM DESCRIPTION:

IAW Iowa Code 29C.9(6) Emergency planning means the annual maintenance of: the Scott County Multi-Hazard Emergency Operations Plan; Scott County Radiological Emergency Response Plans, and; the Quad Cities Sub-Area Contingency Plan for incidents on the Mississippi River

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
5 year project. Re-write emergency plan to reflect 15 emergency support functions	Achieving the desired outcome ensures coordinated response and recovery operations for any hazard event in Scott County	20%	20%	20%	20%
Annual update of Scott County Off-Site Radiological Emergency Response Plan (risk county Exelon)	Achieving the desired outcome ensures coordinated response operations and safety for Scott County citizens	100%	100%	100%	100%
Annual update of Scott County Off-Site Radiological Emergency Response Plan (host county DAEC)	Achieving the desired outcome ensures coordinated response operations to support evacuees from Linn County	100%	100%	100%	100%
Mitigation Planning	Assist County in producing a mitigation plan that is accepted by FEMA Plan completed pending local, state and federal approval	100%	100%	na	Grant application completed. Working with Bi- state on prework awaiting approval

ACTIVITY/SERVICE:	Training		DEPARTMENT:	EMA 68A	
			RESIDENTS		Responders
BUSINESS TYPE:	Core Service		SERVED:		
BOARD GOAL:	Growing County	FUND:	80 EMA	BUDGET:	25%
	OUTPUTS	2012-13	2013-14	2014-15	12 MONTH
	0012013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
EMA Coordinator Training		100%	100%	100%	100%
Coordinate annual RERP t	raining	100%	100%	100%	100%
		100%	100%	meet requests	met requests
Coordinate or provide othe	r training as requested				

Maintenance of dissemination of training and exercise opportunities for Scott County responders

PERFORMANCE MEASUREMENT		2011-12 ACTUAL	2012-13 ACTUAL	2013-14 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
	Meeting the requirement results in maintaining federal funding for this Agency	100%	100%	100%	100%
Coordinate / provide training for EOC staff and other agencies to support radiological emergency response	Annual documentation of coordination for or providing training required to maintain federal support of this agency.	100%	100%	100%	100%
Fulfill requests for training	Meeting the needs of local agency /	provided and	provided and	provide/	provide/
from responders, jurisdictions or private partners.	office training is a fundamental service of this agency and supports County wide readiness	coordinated as requested	coordinated as requested or	coordinate as requested or	coordinate as requested or
		or needed	needed	needed	needed

			DEPARTMENT:	EMA 68A	
ACTIVITY/SERVICE:	Organizational				
	<b>U</b>		RESIDENTS		County-wide
BUSINESS TYPE:	Core Service		SERVED:		
BOARD GOAL:	Service with PRIDE	FUND:	80 EMA	BUDGET:	35%
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
0012013		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Grant coordination activities		100	100%		
		all completed	100%	daily	100
		as		dissemination	
		information		of information	
Information dissemination		was received		received	
		all requests	met expectations	meet all	met
				requests as	
Support to responders		met		possible	expectations
Required quarterly reports. State and count	ty	100%	100%	100%	100%

This program is what keeps this office functioning in order to provide a base to support training, exercise, planning, and, mitigation requirements for Scott County.

PERFORMANCE MEASU	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL	
OUTCOME:	EFFECTIVENESS:				
This program includes information		100%	disseminate	disseminate	disseminate
dissemination made though this agency to public and private partners meetings.			information to all	information to	pertinent information /
			jurisdictions /	all jurisdictions	start up for
			agencies	/ agencies	Alertlowa!
This agency has also provided support to		100%	provided support	provided	Provided
fire and law enforcement personnel via EMA volunteer's use of our mobile response vehicles.			at requested /	support at requested /	support / increasing volunteer
			needed	needed	operators

ACTIVITY/SERVICE:	Exercises		DEPARTMENT:	EMA 68A	
			RESIDENTS		County-wide
BUSINESS TYPE:	Core Service		SERVED:		
BOARD GOAL:	Growing County	FUND:	Choose One	BUDGET:	10%
		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS	ACTUAL	ACTUAL	PROJECTED	ACTUAL
RERP		100%	100%	100%	100%
5 year HSEMD exercise p	program completion	100%	100%	100%	90%

This program includes exercise participation undertaken by the Scott County Emergency Management Agency and/or public/private response partners to meet the State 5 year plan, as well as active participation in the FEMA radiological exercise program

PERFORM		2012-13	2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
RERP evaluated or training exercises results completed without a deficiency noted	Trains all EOC and off-site agencies in the correct response to a radiological incident.	100%	100%	100%	100%
5 year exercise program requires a minimum of two tabletop or one functional exercise per year.	Requirement helps drive multi-agency planning for exercise goals, resulting in realistic outcomes for each agency / department	100%	100%	100%	90% pending regional full- scale ex in FY17

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# **HUMANE SOCIETY**

Director: Pam Arndt, Phone: 563-388-6655, Website: hssc.us

**MISSION STATEMENT:** The Humane Society of Scott County is committed to providing humane care and treatment for all animals entrusted to us. to care for homeless animals and protect those that are abused and neglected. To educate the communities we serve about spay/neuter and responsible ownership.

ACTIVITY/SERVICE: Animal bite quarantine and follow-		v-up	DEPARTMENT:	20U	
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERV	ED:	640
BOARD GOAL:	Health Safe Community	FUND:	01 General	BUDGET: \$12,478	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	019015	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of bite reports handl	ed	581	585	580	525
Number of animals received rabies vaccinations at the clinics		243	327	290	371

#### PROGRAM DESCRIPTION:

Complete the bite reports, assurre quarantine of the bite animal and follow up after the quarantine period is over. Issue citations when necessary. Iowa Code Chapter 351

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Bites have follow up.	90% of quarantined animals involved in a bite are followed up within 24 hours of the end of quarantine.	71.00%	89.00%	90.00%	97.00%
Reduce the number of animals involved in a bite without a current rables vaccination.	Maintain offering 5 low cost rabies clinic held at the HSSC per year.	5 clinics	5 Clinics	5 clinics	6 clinics
Ensure owned cats and dogs involved in bites get current rabies vaccination	Citations issued to 75% of pet owners for non compliance of rabies vaccination.	62.00%	86.00%	87.00%	87.00%

# **County Library**



Director: Tricia Kane, Phone: 563-285-4794, Website: scottcountylibrary.org materials and information in a variety of formats to people of all ages.

ACTIVITY/SERVICE:	Public Service	DEPARTMENT: 67A				
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:				
BOARD GOAL:	Service with PRIDE	FUND:	01 General	BUDGET:	\$491,748	
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH	
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL	
# materials checked out		179,202	179,259	181,899	177,441	
# of downloadable electron	ic materials checked out	6,180 8,027 7,209		8,876		

#### PROGRAM DESCRIPTION:

Circulation – Access to materials

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
# materials checked out and # materials downloaded	Increase materials use by 1%	185,382 or -2%	187,286 or 1%	189,108 or 1%	186317 or5%

ACTIVITY/SERVICE:	Public Service		DEPARTMENT:	Library 67A	
BUSINESS TYPE:	Core Service	RESIDENTS SERVED:			27,864
BOARD GOAL:	Service with PRIDE	FUND:	01 General	BUDGET:	\$60,870
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0017013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of customer service con	tacts	23,145	25,358	24,436	31,544

Reference and directional questions, in person, phone, e-mail

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Number of customers service contacts	Effectiveness: Increase staff customer interactions by 3%	23,145 or -33%	25,358 or 10%	24,436 or 3%	31,544 or 24%

ACTIVITY/SERVICE:	Public Service		DEPARTMENT:	67A	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	27,864
BOARD GOAL:	Choose One	FUND:	Choose One	BUDGET:	\$7,873
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	0012015		ACTUAL	PROJECTED	ACTUAL
# of Library computer use	S	17,796	15,100	18,605	12,378
# of Library wireless uses		4,679 6,761 5,466		8,349	

Public computer use and library wireless use

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Number of Library computer uses and # of Library wireless uses	Increase computer and internet use by 2%	22,475 or 7%	21,861 or -3%	24,071 or2%	20,727 or -5%

ACTIVITY/SERVICE:	Public Service		DEPARTMENT:	67A	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	27,864
BOARD GOAL:	Choose One	FUND:	Choose One	BUDGET:	\$54,851
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of page loads on website	e	110,402	111,252	129,049	111,504
# of database hits		46,104 50,068 63,649		44,754	
# of social media followers		635	873	900	1,240

Access to website, subscription databases, social media outlets

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Number of database hits and # of page loads on website and # of social media followers		157,141 or -1%	162,193 or 3%	193,598 or 12%	157498 or -3%

ACTIVITY/SERVICE:	Public Service				
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	D:	24,864
BOARD GOAL:	Choose One	FUND:	Choose One	BUDGET:	\$247,902
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
# of items added to collect	tion	10,016	15,726	6,112	7,855
# of items withdrawn from	the collection	10,862	3,402	2,445	38,141
# of items in the collection		122,787	137,567	128,910	107,281

Provide a current and well-maintained collection of physical and downloadable items.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
# of items in the collection	Maintain number of items in collection within 2%	122,787 or -1%	137,567 or 12%	128,910 or 2%	107,281 or -22%

Note: the # of items withdrawn is due to SCLS withdrawing from a digital consortium (WILBOR). For FY16, these anomalies should be controlled by changing the way we count our digital collection. When initially creating these goals, we did not foresee the effect adding/withdrawing entire digital platforms would have on our collection size numbers.

ACTIVITY/SERVICE:	Administration		DEPARTMENT:	67A	
BUSINESS TYPE:	Core Service	R	ESIDENTS SERVE	:D:	27,864
BOARD GOAL:	Choose One	FUND:	Choose One	BUDGET:	\$178,879
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
Visitor Count		166,697	191,571	171,731	150,542

Facility and operations management

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:		71010712	110020122	71010712
Door Count	Increase visitor count 2%	166,697 or 7%	161,571 or -3%	171,731 or 2%	150,542 0r -7%

ACTIVITY/SERVICE: BUSINESS TYPE: BOARD GOAL:	Administration Core Service Choose One	RI FUND:	DEPARTMENT: ESIDENTS SERVE Choose One	67A D: BUDGET:	27,864 \$22,475
	OUTPUTS	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
# of PR methods used		26	34	47	45

Public relations

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Number of methods used	Increase number of methods used by 50%	26 or 73%	34 or 31%	47 or 50%	45 or 32%

ACTIVITY/SERVICE:	Programming		DEPARTMENT:	67A	
BUSINESS TYPE:	Semi-Core Service	RI	ESIDENTS SERVE	D:	27,864
BOARD GOAL:	Choose One	FUND:	Choose One	BUDGET:	\$82,545
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	001-013	ACTUAL	ACTUAL	PROJECTED	ACTUAL
In-Library program attenda	ance	9,613	9,896	10,099	9,543

Juvenile, young adult and adult attendance at in-library programs

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:	ACTORE	ACTORE		ACTORE
In-Library program attendance	Increase attendance by 3%	9,613 or 17%	9,896 or 3%	10,099 or 3%	9,543 or -3%

# **Medic Ambulance**

Director: Linda Frederiksen, Phone: 563-323-1000, Website: www.medicems.com



MISSION STATEMENT: The mission of MEDIC EMS is to improve the health, safety, and security of our community by providing high quality emergency medical services and healthcare transportation

ACTIVITY/SERVICE: BUSINESS TYPE:	911 Ambulance Response Core Service	DEPARTMENT: RESIDENTS SERVED:			
BOARD GOAL:	Health Safe Community	FUND: 01 General BUDGET: \$0			\$0
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
L L L	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
Requests for ambulance ser	vice	28,021	28,538	28,800	30,232
Total number of transports		21,753 21,682 21,759 23,0		23,012	
Community CPR classes provided		345	153	150	337
Child passenger safety seat	inspections performed	30	30	30	19

#### **PROGRAM DESCRIPTION:**

Provide advanced level pre hospital emergency medical care and transport.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Urban response times will be < 7 minutes 59 seconds	Response time targets will be achieved at > 90% compliance	88.03%	89.44%	88.00%	88.80%
Rural response times will be <14minutes 59 seconds	Response time targets will be achieved at > 90% compliance	89.100%	91.570%	90.000%	91.050%
Increase the likelihood of functional neurologic outcomes post cardiac arrest for non- traumatic and non-pediatric cardiac arrest	% of non-traumatic and non- pediatric cardiac arrest patients receiving pre-hospital hypothermia treatment at >80%	86%	94%	90%	85%
Increased cardiac survivability from pre-hosptial cardic arrest	% of cardiac arrest patients discharged alive	14%	all arrests-17%, VF/VT arrests- 57%	40%	13%/25.7%

ACTIVITY/SERVICE:	911 EMS Dispatching	DEPARTMENT: Medic			
BUSINESS TYPE:	Core Service	RI	ESIDENTS SERVE	D:	
BOARD GOAL:	Health Safe Community	FUND:	01 General	BUDGET:	\$0
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		ACTUAL	PROJECTED	ACTUAL
EMD services performed		15,599	16,098	15,600	16,379

Provide dispatch services for responding ambulances. Provide pre-arrival medical instructions to citizens accessing the 911 system.

PERFORMANCE	MEASUREMENT	2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Provide pre-arrival emergency medical dispatch instructions to persons who call 911	Delivery of Emergency Medical Dispatch instructions will be maintained at > 95% compliance	95.49%	94.10%	96.00%	97.00%
Provide pre-arrival CPR instructions on known cardiac arrest calls	Instructions proviided will be at 95% compliance	85%	93%	98%	100%
Provide post-dispatch instructions to persons who call 911	Delivery of Emergency Medical Dispatch instructions will be maintained at > 90% compliance	98.53%	98.65%	98.00%	98.23%

# **QC Convention/Visitors Bureau**

Director: Joe Taylor, Phone:

Website: www.visitquadcities.com



**MISSION STATEMENT:** To enhance the quality of life and economic development for residents and visitors by marketing the Quad Cities region as an outstanding Midwest convention and tourism destination.

ACTIVITY/SERVICE:	External Marketing to Visitors		DEPARTMENT:	QCCVB	
BUSINESS TYPE:	Service Enhancement	R	RESIDENTS SERVED:		
BOARD GOAL:	Growing County	FUND:	Choose One	BUDGET:	\$70,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
	OUTPUTS		PROJECTED	PROJECTED	ACTUAL

#### PROGRAM DESCRIPTION:

The QCCVB increases visitor expenditures and overnight stays through strategic sales, marketing, and services. We promote and package the Quad Cities to attract and meet the needs of meetings, conventions, group tours, sporting events and competitions, special interest groups, and the leisure traveler. We are also community liaison for enhancing the quality of life for current and potential new residents, by supporting the development of new attractions, events, and special interests. Scott County residents benefit from increased hotel/motel tax revenues, sales tax revenues, food & beverage taxes, and gaming revenues and taxes. The increased expenditures received from visitors, keeps property taxes low. State tourism reports the benefit to each resident to be on average \$500 less in property taxes every year.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 PROJECTED	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Increased Hotel/Motel taxes and Retail Sales Taxes to the County	Increase of 2% over previous Fiscal Year	3,436,016.00	\$ 3,216,012.00	\$ 3,680,000.00	\$ 3,816,863.00
Increase visitor inquiries processed, documented and qualified	Increase of 2% over previous Fiscal Year	297,482.00	\$ 291,245.00	\$ 312,000.00	\$ 342,677.00
Increase group tour operator inquiries processed, documented and qualified	Increase of 2% over previous Fiscal Year	1,752.00	\$ 1,492.00	\$ 1,350.00	\$ 1,486.00
Increase convention/meeting planner and trade show leads	Increase of 2% over previous Fiscal Year	2,514.00	\$ 2,392.00	\$ 2,900.00	\$ 2,704.00

# **Quad Cities First**

Director: Tara Barney, Phone: 563-322-1706, Website: quadcitiesfirst.com



MISSION STATEMENT: Quad Cities First is the regional economic development organization charged with marketing the Quad Cities region to companies looking to relocate or expand in our market.

ACTIVITY/SERVICE:			DEPARTMENT:		
BUSINESS TYPE:	Service Enhancement	nancement RESIDENTS SERVED:			
BOARD GOAL:	Growing County	FUND: 01 General BUDGET: \$40,0			\$40,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Prospect Meetings Out of Region		125	10	75	65
Industry Trade Shows/Conferences		11	6	3	7 & 11
Site Selector Visits		65	26	30	185
Unique Website Visits / Site Selector E-News		10029/5	10,228/746	10,000 / 6	13,528

#### PROGRAM DESCRIPTION:

Marketing the Quad Cities externally for the purpose of attracting new investment and generating high quality jobs

PERFORMANCE MEASUREMENT		2012-13	2013-14	2014-15	12 MONTH
			ACTUAL	PROJECTED	ACTUAL
OUTCOME:	EFFECTIVENESS:				
Prospect Meetings Out of Region	This is a focus for the remainder of the FY.	125	10	75	65
Industry Trade Shows/Conferences	We have passed projected numbers.	11	6	3	7 & 11
Site Selector Visits	We have passed projected numbers.	65	26	30	185
Unique Website Visits and Bi- Monthly E-News Sent to Site Selectors and Company Headquarters	We are on pace and launching new digital ad campaign.	10029/5	10,228 Unique web visits / 746 Site selector E-news	10,000 Unique Visits / 6 Site Selector E-News	13528 unique visits / 3 site selector visits

#### **Quad Cities First**

ACTIVITY/SERVICE:	Prospect Management		DEPARTMENT:	QC First	
BUSINESS TYPE:	Service Enhancement	RESIDENTS SERVED:			
BOARD GOAL:	Growing County	FUND:	01 General	BUDGET:	\$30,000
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH
		ACTUAL	ACTUAL	PROJECTED	ACTUAL
Formal Prospect Inquiries (Leads Generated)		66	49	70	90
Request for Proposals Submitted		72	28	45	51
Site Visits Hosted		14	8	12	13
Successful Deals Closed		12	11	10	12

#### PROGRAM DESCRIPTION:

Serve as regional primary point of contact to respond to prospective businesses interested in locating in the Quad Cities

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	12 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
# of Formal Prospect Inquiries	We have surpassed 13/14 actual numbers & approaching 14/15 projected numbers.	66	49	70	90
# of Request for Proposals Submitted	We have almost surpassed 13/14 actual numbers & are poised to meet 14/15 projected numbers.	72	28	45	51
# of Site Visits Hosted	We have almost surpassed 13/14 actual numbers & are poised to meet 14/15 projected numbers.	14	8	12	13
# of Successful Deals Closed	We have many active projects that we anticipate closing in 14/15.	12	11	10	12

# **Greater Davenport Redevelopment Corporation - GDRC**

Executive Director: Tim Wilkinson Phone: 563/884-7559 Website: gotodavenport.com



**MISSION STATEMENT:** The GDRC is a non-profit, public-private industrial development organization for the City of Davenport. It provides arms-length real estate transactions with privacy and confidentiality.

ACTIVITY/SERVICE:	Business Attraction / Expansion		DEPARTMENT:				
BUSINESS TYPE:	Service Enhancement	Service Enhancement		RESIDENTS SERVED:			
BOARD GOAL:	Choose One	FUND:	01 General	BUDGET:	\$30,000		
OUTPUTS		2012-13	2013-14	2014-15	12 MONTH		
		ACTUAL	ACTUAL	PROJECTED	ACTUAL		
Market & manage EIIC & o	Market & manage EIIC & other industrial properties		See below	See below	See below		

#### PROGRAM DESCRIPTION:

GDRC provides arms-length real estate transactions for any industrial property for sale in Davenport. The principal offering is the Eastern Iowa Industrial Center at I-80 and NW Blvd. in north Davenport.

PERFORMANCE MEASUREMENT		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 PROJECTED	9 MONTH ACTUAL
OUTCOME:	EFFECTIVENESS:				
Market and manage the EIIC and other industrial sites throughout Davenport/Scott County	GDRC has had a successful fiscal year with 5 land sales completed - exceeding expectations for FYTD.	Total acres sold 50.66 for \$2,190,541. Purchased 70 acres of new land.	4 prospects; 21 sales presen- tations to 176 individuals; Iowa Site Certification research	Make sales calls to 10 current & active prospects. Make 20 sales calls to ED sources & prospects. Complete IA's site certification. Redesign GDRC web site.	5 Sales Calls & 1 site Visit were made. Site Certification was granted by the State and National ads are now running.