

# FY 20 Budget Work Session

February 12, 2019



# Follow – up

- TIF Detail – Emailed 2-7-19
- According to web search: a City with population of ten thousand or more may elect to have their own assessor.
- Linn County Mental Health – FY 19 Budget \$0.31, \$3,395,424. Levying \$0 for FY 2020; May go up \$0.35 to \$0.40 in FY 21. Use of fund balance for 2 year plan. Maximum Levy is \$8,182,439.



# Comparable amounts of Property Tax Revenue

County	FY 19 Net Current Property Taxes	FY 19 Budgeted Revenues	% of Budgeted Revenues
Black Hawk	\$36,525,163	\$63,433,419	57.6%
Dubuque	\$31,712,629	\$66,593,278	47.6%
Johnson	\$58,260,730	\$107,849,463	54.0%
Linn	\$63,087,661	\$109,838,717	57.4%
Polk	\$168,157,790	\$253,299,479	66.4%
Scott	\$49,789,450	\$79,413,066	62.7%
Story	\$24,784,132	\$40,053,514	61.9%
Woodbury	\$29,981,113	\$51,859,445	57.8%

ISAC 2019 County Financial Overview



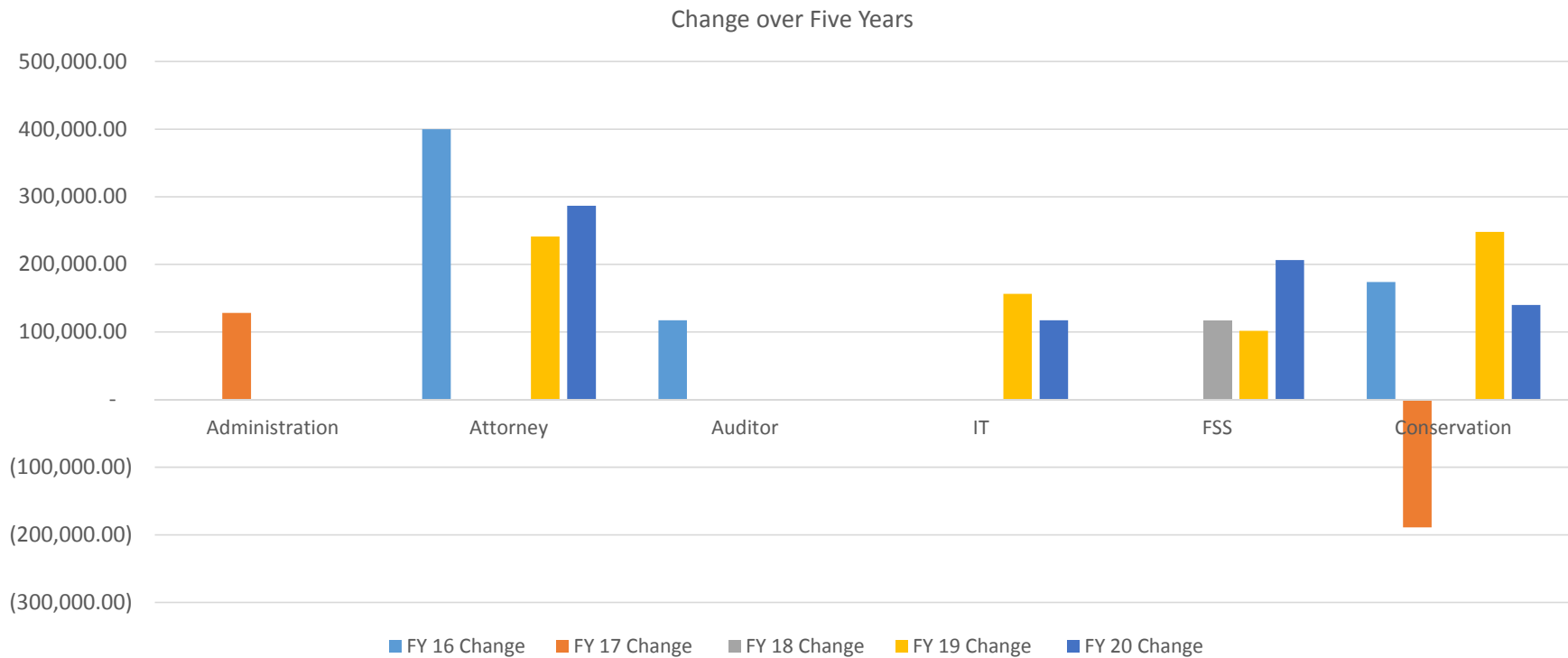
# Comparable amounts of Debt Service

County	FY 19 Debt Service	FY 19 Budgeted Expenditures	% of Budgeted Expenditures
Black Hawk	\$8,270,708	\$67,759,953	12.2%
Dubuque	\$4,970,995	\$72,837,740	6.8%
Johnson	\$20,848,900	\$111,850,525	18.6%
Linn	\$7,298,670	\$117,979,884	6.2%
Polk	\$20,249,158	\$267,912,306	7.6%
Scott	\$3,385,530	\$83,611,841	4.1%
Story	\$1,205,930	\$39,804,099	3.0%
Woodbury	\$3,620,607	\$54,631,678	6.6%

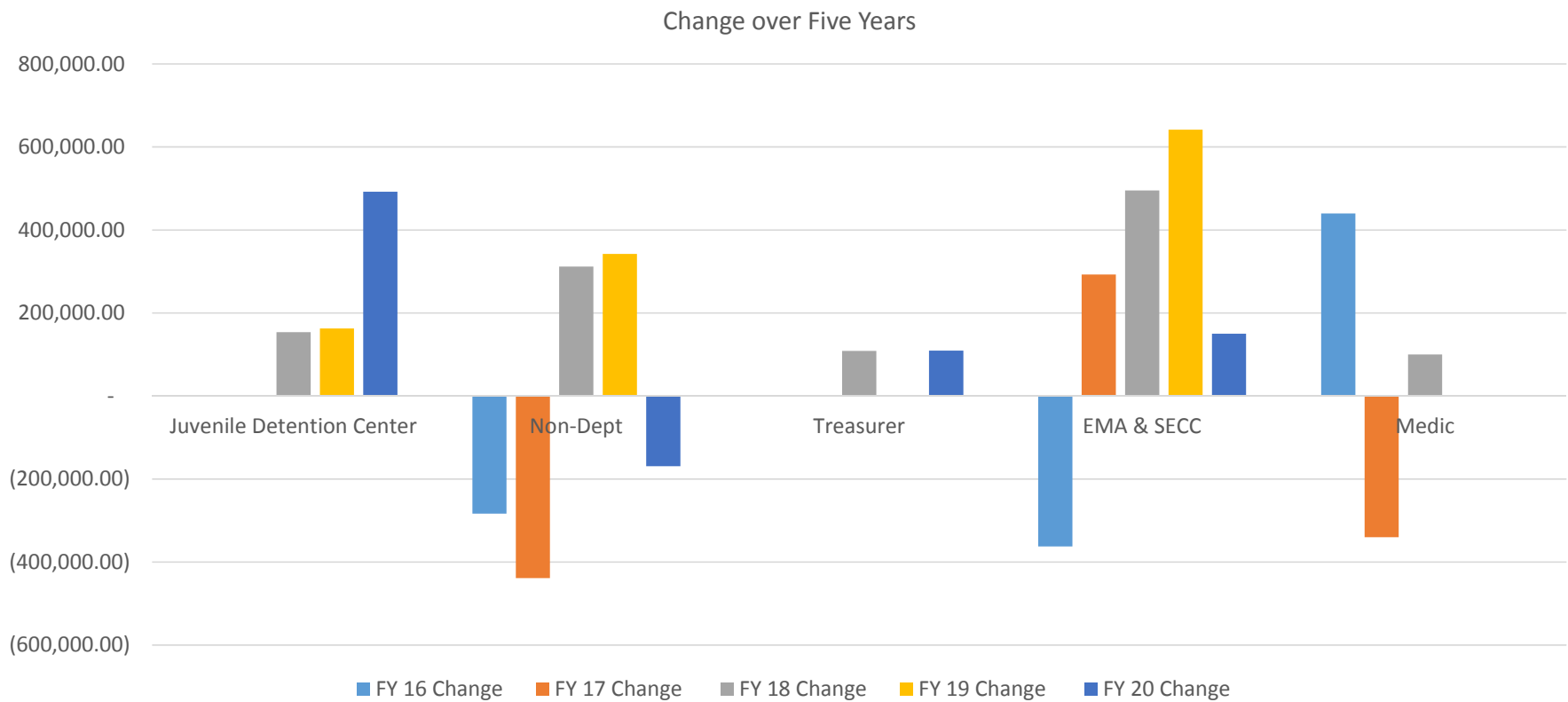
ISAC 2019 County Financial Overview



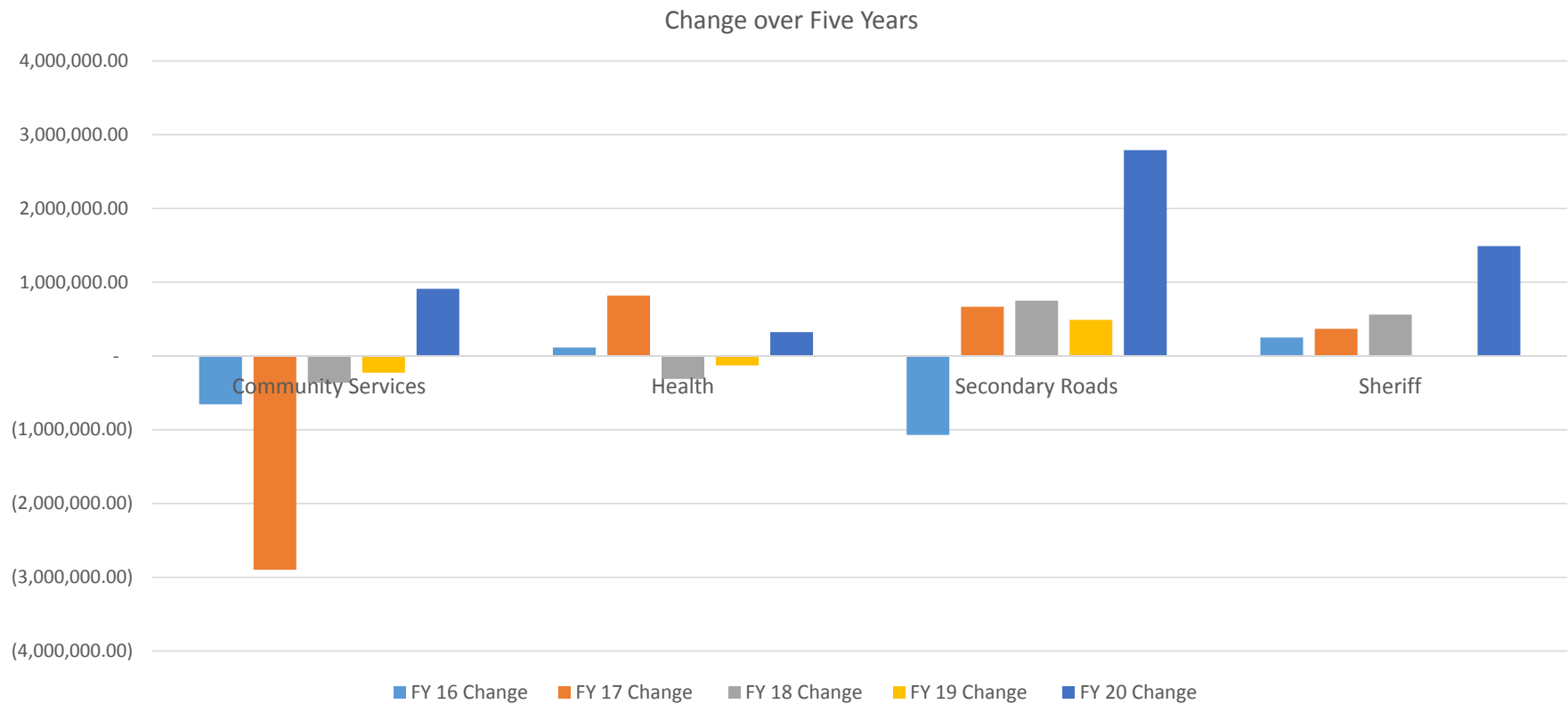
# Changes over \$100,000 Five Year History



# Changes over \$100,000 Five Year History



# Changes over \$100,000 Five Year History



# FACILITY & SUPPORT SERVICES

Our Promise: Professional People, Solving Problems, High Performance





# Walkthrough of Detail

	FY 18	FY 19 Budget	FY 19 Est	FY 20	FY 21	FY 22	FY 23	FY 24	Unprog Needs
Buildings and Grounds	\$1,827,990	\$2,194,500	\$2,056,185	\$1,470,000	\$1,958,000	\$1,033,000	\$505,000	\$418,000	\$46,292,500
Space Utilization	\$797,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$32,000,000

- Courthouse Elevator Controls – FY 19 – FY 20
- HVAC Recommissioning / Controls – FY19 – FY 20
- Jail HVAC – FY 20- FY21
- Jail Intercom – FY 19
- Tremont updates – FY 20 – FY 22
- JDC Resident Doors – FY 20
- JDC Intercom – FY 23
- JDC Boiler – FY 23
- Admin – HVAC – FY 19 - FY 20
- Admin – Windows FY 21 - FY 22
- Admin – Carpet – FY 20 - FY 22
- Admin – Elevator Cars – FY 19
- Admin – Treasurer Station Remodel – FY 20



# Completed Projects from the 2019 CIP Plan

Auditor Election Equipment Relocation at Tremont

Auditor Election CCTV Upgrade

Jail Carpeting

Sheriff's Office Sex Offender Registry Office



# Work in Progress

## Admin Center

Elevator Modernization Project (first car expected to be complete 02/11/19)  
HVAC Control Work- Purchase Orders have been issued  
4<sup>th</sup> floor Immunization Clinic Window

## Courthouse

Elevator Modernization Project (first car expected to be complete 03/07/19)  
HVAC Control Work- Purchase Orders have been issued  
3<sup>rd</sup> Floor Abatement and Flooring Replacement

## Jail

Intercom Replacement Project

## Other

Crisis Communication Plan Implementation  
Continuity of Operations / Continuity of Government RFP  
Energy Incentives Project- Bids received / review with Mid American and low bidder is in progress



# CAPITAL PROJECTS FY20 AND BEYOND

## Administrative Center

- Carpet Replacement FY20/21/22
- Window Replacement FY21/22
- **Ongoing** General Remodel / Replacement

## Courthouse

- Stairwell Re-Tread Project /FY21
- **Ongoing** General Remodel / Replacement



# CAPITAL PROJECTS FY20 AND BEYOND

## Jail

- Replace HVAC units (2) that service Juvenile Court Services FY20/21
- Carpet Replacement FY20/21/22/23 as needed
- UPS Replacement FY23
- Security System- Commander Computer Replacement FY24
- **Ongoing** Security System Component Replacement
- **Ongoing** General Remodel/Replacement



# CAPITAL PROJECTS FY20 AND BEYOND

## Juvenile Detention Center

- Door Replacement Project – North side FY20 \$250,000
- North Door Diversion Program Space FY20 \$50,000
- Security System- Commander Computer Replacement FY22 \$25,000
- Fire Panel System Replacement FY22 \$15,000
- Intercom System Upgrade FY23 \$50,000
- Boiler (hot water) Replacement FY23 \$17,000
- **Ongoing** Security System Component Replacement
- **Ongoing** General Remodel/ Replacement



# CAPITAL PROJECTS FY20 AND BEYOND

## Tremont

- Conversion Old Patrol Space FY20/21
- Exterior Building Work FY21/22
- Roof Fy21/FY22
- **Ongoing** General Remodel/Replacement

## Sheriff Patrol

- **Ongoing** General Remodel/Replacement

## 503 Scott

- **Ongoing** General Remodel/Replacement



# CAPITAL PROJECTS FY20 AND BEYOND

## Other Building and Electronic Equipment

- CCTV Equipment
- MFP Replacement
- Parking Lot Maintenance and Repair
- Regulatory Compliance
- Misc Landscaping
- Energy Incentive Program
- Crisis Communication Future Phases





# Meeting Management System

- \$50,000 FY 2019 Planning
- \$200,000 FY 2020 Budget
- Further Board Direction Needed.



# FY20 Capital Budget Review

Technology



# Walkthrough of Detail

	FY 18	FY 19 Budget	FY 19 Est	FY 20	FY 21	FY 22	FY 23	FY 24	Unprog Needs
Tech & Equip Acquis. Annual	\$ 417,622	\$ 503,000	\$688,000	\$ 805,500	\$ 735,949	\$838,449	\$518,449	\$618,449	\$ 700,000
Tech & Equip Acquis. Non Routine	\$686,449	\$1,485,500	\$1,084,790	\$1,909,500	\$1,114,000	\$ 25,000	\$ -	\$ -	\$4,640,000

- Network Access Layer – FY 21 - FY 22
- Auditor – Election Cages – FY 20
- Laptops / Tablets – FY 19
- Mobile Data Computers – FY 19 Complete
- Public Safety P25 Radios – FY 21
- Enterprise Storage – FY 20
- GIS Aerial Photos – FY 19 – FY 20
- Sheriff – Full Body Screening – FY 20
- Technology Assessment – FY 20
- Network Core / Distribution – FY 20
- Mobile Routers – FY 19
- Enterprise Desktop and App Virtualization – FY19
- Rifles – FY 19
- Website Update – FY 20
- Back-up and Restore System upgrade – FY 19
- ESRI Parcel Fabric Conversion – FY 20 – FY 21
- Softcode Civil Service Software – FY 20

# FY20 Capital Budget Review Fleet Services



# Current Policy Areas for Management

Fleet has been maintained to zero growth level on current size

- Replacements are at a one for one swap out.
- Replacement eligibility is based upon Points Replacement Guidelines

## • Additions to the fleet

- Vehicles are added when a new FTE is added requiring a vehicle for that position
- Added for FY20
  - 1 Truck for FSS due to previous addition of FTE
  - 1 Truck for Sec Rds due to previous addition of FTE
  - \*3 Patrol and 1 unmarked for SCSO due to proposed increase in FTE
  - \*1 for County Attorney's. Due to proposed FTE Investigator.



\* Subject to FTE Changes

# Performance Measurements

- Maintain high levels of service
  - Provide time sensitive mobile repairs
  - Provide customers timely servicing or repairs
- Provide timely communications to customers when complete



# FY20 Capital Budget Review

## Conservation



# Conservation Major Projects

- Scott County Park
  - Cabin Construction 2019
  - Campground 2019-2021
  - Lodge 2024
  - Pioneer Village Restoration 2019, 2022
  - Entry Station TBD
- Westlake Park
  - Lodge 2019-2021
  - Wastewater Treatment 2019-2020
  - Lake Restoration 2019-2021
- Trails and Roads 2022
- Wapsi Center
  - REAP
- Buffalo Shores
  - HVAC 2020
- P25 Radios 2021
- Renewable Energy Projects TBD
- Vehicles and Small Equipment Annually





# Conservation Capital Summary

	<u>FY 18 Actual</u>	<u>FY 19 Budget</u>	<u>FY 19 Estimate</u>	<u>FY 20 Plan</u>	<u>FY 21 Plan</u>	<u>FY 22 Plan</u>	<u>FY 23 Plan</u>	<u>FY 24 Plan</u>
<b>F. Conservation Projects Total</b>	<b><u>\$653,308</u></b>	<b><u>\$3,356,928</u></b>	<b><u>\$609,214</u></b>	<b><u>\$3,126,786</u></b>	<b><u>\$2,652,170</u></b>	<b><u>\$1,476,470</u></b>	<b><u>\$1,372,800</u></b>	<b><u>\$1,210,800</u></b>
County Levy Contribution	\$566,548	\$782,830	\$598,646	\$782,830	\$782,830	\$1,000,000	\$1,000,000	\$1,000,000
West Lake Restoration Contribution (12.5%)	-	142,500	-	120,984	343,750	100,000	-	-
County CIP Fund Balance Contribution	-	<u>474,970</u>	-	<u>374,970</u>	<u>67,970</u>	-	-	-
County CIP Contribution	<u>566,548</u>	<u>1,400,300</u>	<u>598,646</u>	<u>1,278,784</u>	<u>1,194,550</u>	<u>1,100,000</u>	<u>1,000,000</u>	<u>1,000,000</u>
Conservation CIP Fund Balance Contribution	-	851,500	-	1,269,098	1,315,750	255,800	325,800	198,800
Conservation Equipment Fund Balance	-	98,200	-	276,524	103,200	82,000	47,000	12,000
Capital Fund Outside Funding (Grants / Sale of Assets)	52,113	946,000	-	263,710	-	-	-	-
General Fund Restriction (REAP / Donations / Grants)	<u>34,647</u>	<u>60,928</u>	<u>2,950</u>	<u>38,670</u>	<u>38,670</u>	<u>38,670</u>	-	-
Conservation Equity Contributions	<u>86,760</u>	<u>1,956,628</u>	<u>2,950</u>	<u>1,848,002</u>	<u>1,457,620</u>	<u>376,470</u>	<u>372,800</u>	<u>210,800</u>
<b>Total Funding</b>	<b><u>\$653,308</u></b>	<b><u>\$3,356,928</u></b>	<b><u>\$601,596</u></b>	<b><u>\$3,126,786</u></b>	<b><u>\$2,652,170</u></b>	<b><u>\$1,476,470</u></b>	<b><u>\$1,372,800</u></b>	<b><u>1,210,800</u></b>

# Lake Restoration – West Lake Complex

- Legend**
- Embankments
  - Permanent Pools
  - Lakes
  - NHD Flowlines
  - West Lake Park
  - Watershed Boundary



Source: Esri, DigitalGlobe, GeoEye, Earthstar Geographics, CNES/Airbus DS, USDA, USGS, AeroGRID, IGN, and the GIS User Community

# Watershed and Pond Construction

CONSTRUCTION – DNR BIDDING AND OVERSIGHT



# Current Shoreline & Erosion Conditions

IN-LAKE – SHORELINE/HABITAT IMPROVEMENTS



## Lake Restoration - IN-Lake Work



**SPAWNING BEDS**



**CATFISH HOTELS**



**FISH HABITAT**

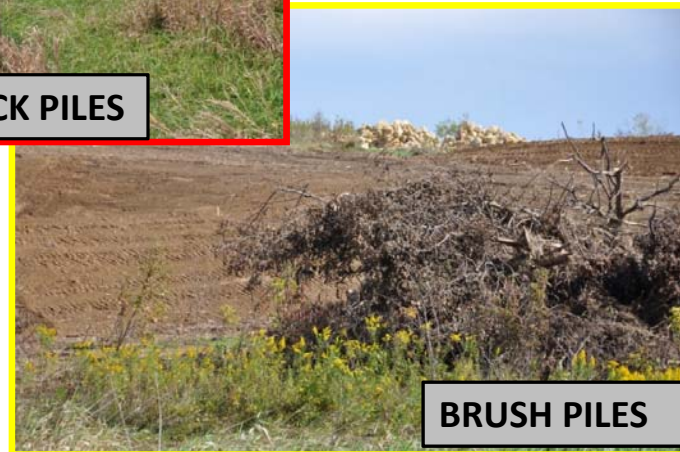


**STUMPS & ROCK PILES**

**SHORELINE ARMORING**



**BRUSH PILES**



**In-Lake Improvements**

# Revenue Review

	FY 18	FY 19 Budget	FY 19 Est	FY 20	FY 21	FY 22	FY 23	FY 24
Gaming Revenues	\$678,633	\$670,000	\$680,000	\$685,000	\$685,000	\$685,000	\$685,000	\$685,000
Grants, Donations, Sale of Assets, Interest, Other	312,310	1,070,400	425,984	635,550	244,800	144,800	144,800	144,800
Transfers-Property Tax, General and Conservation	2,442,830	2,752,830	2,752,830	2,752,830	2,970,000	2,970,000	2,970,000	2,970,000
Transfers-Fund Balance, General / Conservation	<u>2,185,572</u>	<u>1,329,700</u>	<u>3,110,176</u>	<u>1,418,950</u>	<u>717,800</u>	<u>372,800</u>	<u>210,800</u>	<u>165,800</u>
<b>Total Revenues</b>	<u>\$5,619,345</u>	<u>\$5,822,930</u>	<u>\$6,968,900</u>	<u>\$5,495,330</u>	<u>\$4,617,600</u>	<u>\$4,172,600</u>	<u>\$4,010,600</u>	<u>\$3,965,600</u>



# Revenue and Fund Balance Review

	FY 18	FY 19 Budget	FY 19 Est	FY 20	FY 21	FY 22	FY 23	FY 24
Revenues	<u>\$5,619,345</u>	<u>\$5,822,930</u>	<u>\$6,968,900</u>	<u>\$5,495,330</u>	<u>\$4,617,600</u>	<u>\$4,172,600</u>	<u>\$4,010,600</u>	<u>\$3,965,600</u>
Expenditures	<u>\$4,492,527</u>	<u>\$7,854,928</u>	<u>\$7,065,761</u>	<u>\$6,947,170</u>	<u>\$5,394,419</u>	<u>\$3,319,249</u>	<u>\$2,284,249</u>	<u>\$2,252,249</u>
General CIP Fund Balance	<u>\$5,642,623</u>	<u>\$2,565,910</u>	<u>\$5,337,852</u>	<u>\$3,740,012</u>	<u>\$2,942,393</u>	<u>\$3,744,944</u>	<u>\$5,480,495</u>	<u>\$7,173,046</u>

- Does not include sub funds of vehicles, conservation capital reserve and conservation equipment reserve.
- Does not include debt issuance for P25 Radio system.
- Primarily funded through transfers from General Fund, savings from General Fund, and prior year capital fund savings.





# Buildings and Grounds – Unprogrammed Needs

- Courthouse – CCTV
- Courthouse – Boiler to Forced Air
- Courthouse – Public Safety Dispatch HVAC
- \*Jail – Security System Replacement
- Jail – Support Elevator
- \*Jail – Special Management Renovation/ Expansion
- \*Jail – Expansion / Renovation
- Tremont – Roof Replacement
- JDC – Security System Replacement
- JDC – Roof Replacement
- \*JDC – Expansion
- \*JDC – Secure Space / Classroom / Kitchen
- Admin – ADA improvements
- \*Admin – HVAC System
- Admin – Tuck Point EFIS Repair
- \*Sheriff Patrol – Training Room
- \*Sheriff Patrol – Shooting Range
- \*Other Buildings / Grounds – Parking
- \*Space Utilization – Courthouse Long Range
- \* In Excess of \$1,000,000



# Technology and Equipment- Recurring / Unprogrammed Needs

- Network Access Layer
- Phone System Upgrade / Replacement
- Election Equipment
- Laptops / Tablets
- Servers
- Enterprise – Storage
- \*P25 Radios
- GIS Aerial Photos
- Desktop Replacements
- Network Review Study / Security
- \*Network Core / Distribution
- PDA's for Jail
- Community Development Software
- \* In Excess of \$1,000,000

# Budget Calendar

<u>Meeting Type</u>	<u>Topic</u>	<u>Date</u>
<del>Work Session</del>	<del>Operations</del>	<del>Tuesday, February 5, 2019</del>
<del>Work Session</del>	<del>Capital</del>	<del>Tuesday, February 12, 2019</del>
Work Session	Sec Rds / Wrap-up	Tuesday, February 19, 2019
Public Hearing	Hearing	Thursday, February 21, 2019
Budget Adoption	Adoption	Thursday, February 21, 2019

