



FY 17 Year End, FY 18
Amendment,
FY 19 Budget Discussion
with Board of Supervisors

October 3, 2017



Agenda

- Review FY 17, FY 18, FY 19
 1. Strategic Plan Highlights
 2. Revenue / Expenditure FY 17 Summary and Analysis
 3. Fund Balance Discussion



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Mission:

Scott County Government

Is dedicated to Protecting, Strengthening and
Enriching

Our Community by delivering Quality Services
and

Providing Leadership with P.R.I.D.E



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Incorporate Strategic Planning Goals into
Departmental Budgets – FY 18 Amendment and
FY 19 Budget



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Vision 2032

Scott County is a GREAT PLACE TO LIVE and a
GREAT Place for BUSINESS

Scott County 2032 is a SAFE COMMUNITY, a
HEALTHY COMMUNITY, and a LIVEABLE
COMMUNITY FOR ALL



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Goals 2022

Financially Responsible County Government

Local and Regional Economic Growth

High Performing Organization = Exceptional

County Services

Great Place to Live



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Policy Agenda – Top:

- SECC Radio System
- Commercial Backfill / Equalization Strategy and Plan
- Comprehensive Salary and Benefits Study
- Mental Health Funding: Policy Strategy
- Emergency Management Plan



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Policy Agenda – High:

- Lead Abatement
- County Economic Development Policy, Role, Incentives, TIF
- Audio / Visual Recording
- Industrial Park Development
- Trail Connectivity Plan
- Future Land Use Map
- Rural Residential / Building Ordinance / Guidelines



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Policy Agenda – Moderate:

- Core County Service Inventory / Report
- Healthcare Cost Containment Strategy
- County Campus Security Audit / Plan



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Management Agenda – Top:

- Management / Employee Succession Planning Program
- Risk Management Policy: Update
- Business Continuity of Operation Plan
- Fleet Management Plan



Future Budget Issues for FY 19 Budget or FY 18 Amendment

Management Agenda – High:

- Credit Card Policy / Process
- Purchase Card Vendor Procurement
- Election Equipment and Space
- Parks Master Plan: Update



FY 17 Revenue Analysis – All Governmental Funds

	Change from Prior Year	Change from Original Budget
Property Tax and Penalties	\$ 89,933	\$(445,454)
Other Taxes / TIF	425,162	400,103
Intergovernmental	1,092,019	424,556
Licenses and Permits	(104,038)	98,472
Charges for Services	(60,328)	464,658
Use of Property and Money	43,248	(35,495)
Fines, Forfeitures and Misc.	<u>(6,485)</u>	<u>396,821</u>
Subtotal	<u>1,479,511</u>	<u>1,303,961</u>
Other Financing Sources	<u>(6,643,848)</u>	<u>4,582,564</u>
Total Revenue Increase	<u>\$ (5,164,337)</u>	<u>\$ 5,886,225</u>



General Fund Summary

	Original Budget	Amended Budget	Actual
Revenues	\$57,716,869	\$ 58,812,357	\$58,916,427
Expenditures	(54,196,839)	(55,404,840)	(52,374,113)
Net Transfers and other sources / uses	<u>(3,520,030)</u>	<u>(6,835,706)</u>	<u>(7,236,034)</u>
Change	-	(3,428,289)	(693,720)
Beginning Fund Balance	<u>12,202,765</u>	<u>14,923,304</u>	<u>14,923,304</u>
Ending Fund Balance	<u>\$12,202,765</u>	<u>\$ 11,495,115</u>	<u>\$14,229,584</u>

Revenues were \$104,070 over budget, or 100.2% of Budget.

Expenditures were \$3,030,727 under Budget, or 94.5% of Budget.



FY 17 Revenue Analysis – General Fund

	Change from Prior	Change from Original Budget
Property Tax	\$ 287,284	\$ (421,431)
Other Taxes / TIF	324,110	275,922
Intergovernmental	151,572	645,116
Licenses and Permits	(105,988)	67,128
Charges for Services	(66,940)	455,066
Use of Property and Money	21,717	(73,308)
Fines, Forfeitures and Misc.	<u>52,078</u>	<u>251,064</u>
Total Revenue Increase	<u>\$ 663,833</u>	<u>\$ 1,199,557</u>

FY 17 – Salary and Benefit Detail Analysis – General Fund

Object	Dollar Variance from Original Budget	Dollar Variance from Amended Budget	
Salaries	\$ 365,288	\$ 924,875	
Taxes / Retirement / Bonus / Other	173,073	282,384	
Health Benefits	<u>50,973</u>	<u>513,626</u>	Transfer to Health fund
Personnel Services	589,332	1,720,885	4.9% of amended budget classification
FY 17 Budget Assignments	<u>(515,000)</u>	<u>(515,000)</u>	
Adjusted Personnel Services Savings	<u>\$ 74,332</u>	<u>\$ 1,202,355</u>	3.5% of amended budget classification

FY 17 – Significant Favorable General Fund Budget Variances

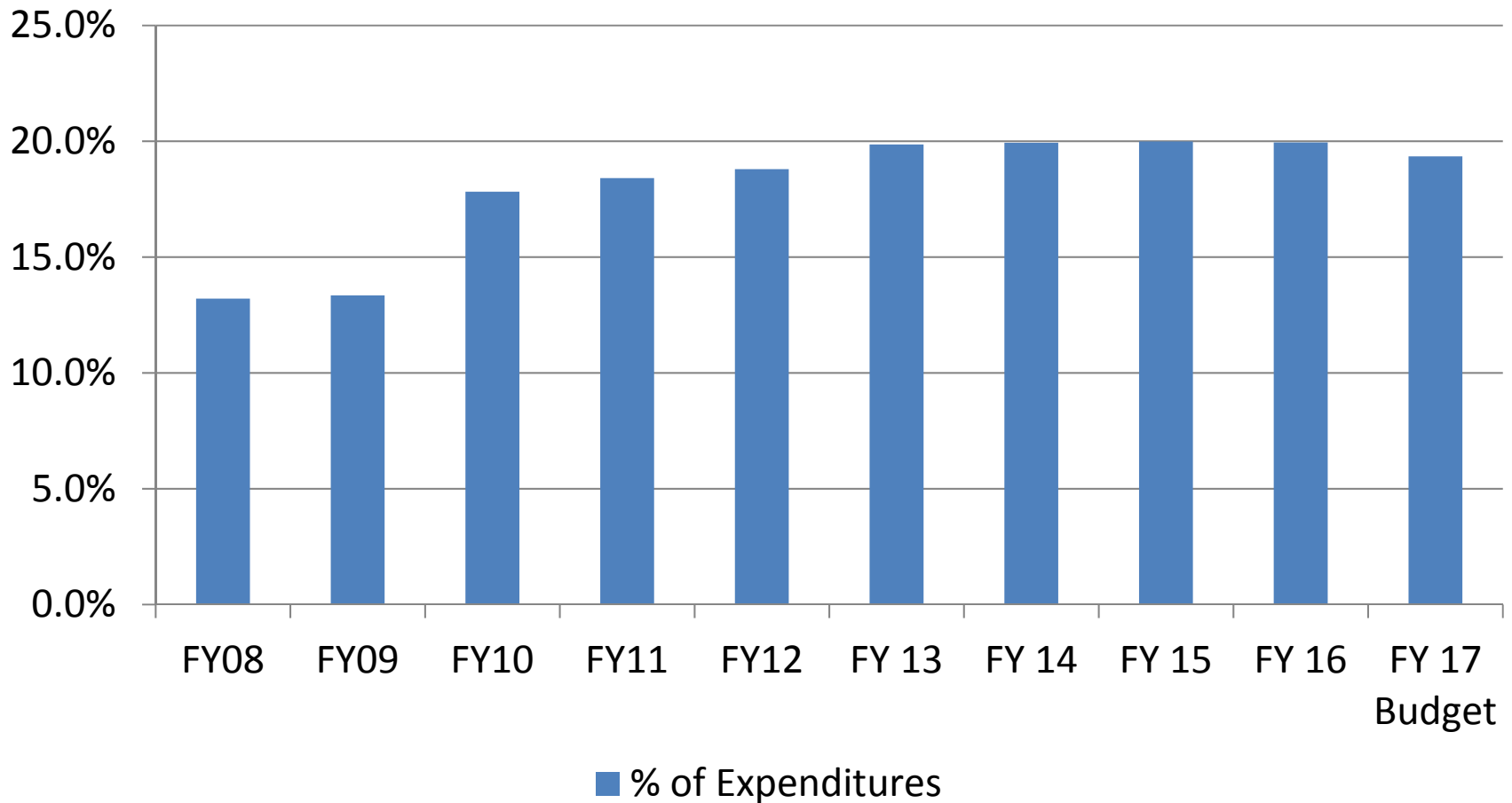
Object	Dollar Variance from Original	Dollar Variance from Amended	% Budget Savings Classification
Line Items Under \$100,000 Savings (73 / 74 Accounts- \$9,129 / \$10,366 average per account)	\$ 666,458	\$ 771,441	3.80%
Extradition of Prisoners	133,040		
Maintenance		205,115	
Supplies		114,088	
Professional Services		113,921	
Utilities	120,753	105,277	
Contribution to Agencies	111,187		
Vehicle Supplies	101,588		
Service Contracts	<u>100,367</u>	<u>-</u>	
Subtotal	<u><u>\$ 1,318,853</u></u>	<u><u>\$1,309,842</u></u>	6.44%



Unrestricted / Unassigned General Fund Balance

	<u>Unrestricted / Unassigned Fund Balance</u>	<u>GF Expenditures</u>	<u>% of Expenditures</u>
FY07	\$5,306,330	\$43,269,454	12.3%
FY08	\$5,845,193	\$44,266,321	13.2%
FY09	\$5,956,480	\$44,638,584	13.3%
FY10	\$7,618,061	\$42,743,169	17.8%
FY11	\$9,247,282	\$50,231,644	18.4%
FY12	\$9,477,799	\$50,424,989	18.8%
FY13	\$10,041,990	\$50,556,803	19.9%
FY14	\$9,832,639	\$49,324,036	19.9%
FY15	\$10,098,835	\$50,502,192	20.0%
FY16	\$10,212,287	\$51,202,838	19.9%
FY17 w/o Assign.	\$13,706,013	\$52,374,113	26.2%
FY17 w/ Assignments	\$10,474,823	\$52,374,113	20.0%
FY18 Budget	\$10,516,118	\$56,085,517	18.8%
FY19 Projection			?
*without assignments			

Unrestricted / Unassigned as a Percent of Expenditures



General Fund Balance Components

Account	2017 Amount	2017 %		2016 Amount	2016 %
Restricted	637,474	4.42%		\$ 849,023	5.69%
Nonspendable	93,251	0.65%		553,834	3.71%
Assigned	3,231,190	22.38%		3,308,160	22.17%
Unassigned	<u>10,474,823</u>	<u>72.56%</u>		<u>10,212,287</u>	<u>68.43%</u>
Total	<u>\$ 14,436,013</u>	<u>100.00%</u>		<u>\$ 14,923,304</u>	<u>100.00%</u>



Assignment of Fund Balance

Account	2017 Amount
Liability Claims	\$ 273,059
Health Benefits	515,000
Strategic Plan Elements	1,000,000
Capital Projects	<u>1,443,131</u>
Total	<u>\$ 3,231,190</u>

- Strategic Planning Elements: Commercial and Industrial Backfill; Lead Abatement Project; Salary Study; Economic Summit; Rural Issues; Continuity of Operations



Mental Health Funding

- SF 504 placed numerous restrictions and goals on the County and the Region.
 - 20% Fund Balance for Region and individual counties by 2020
 - If over funded the cash flow reduction will be deducted from maximum levy in 2022
 - Now required to budget transfers to fiscal agent.



Funding Analysis

- Completed three initial models for the region
 - Considered region expenditures
 - Set aside for budgetary encumbrance
 - Goal of managing revenues
 - Repeat FY 18 Levy
 - All counties come to \$19.30 (Scott County Levy)
 - Smoothing Levy for FY 2022 and thereafter
- Conclusion: Do not raise property taxes for FY 2019 in order to reduce future fund balance; and invest in services between now and 2020.



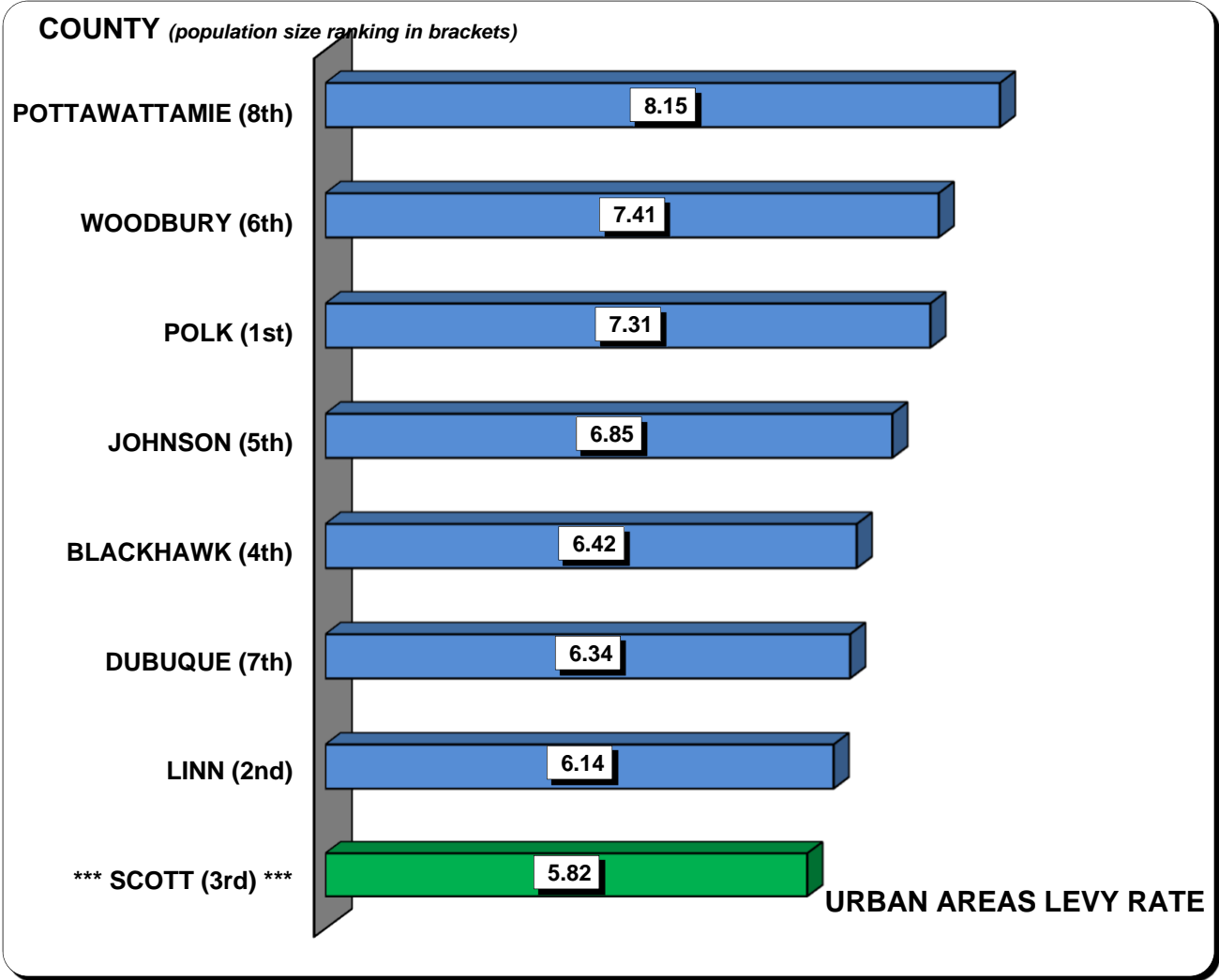
Capital Fund

- Capital Funds Equity

	FY 17 Projected	FY 17 Actual
General CIP	\$1,572,670	\$5,431,366
Vehicle	286,503	343,646
Electronic Replacement	23,816	23,896
Conservation CIP	1,556,021	1,661,632
Conservation Equipment	<u>487,068</u>	<u>477,448</u>
Total	\$3,926,078	\$7,937,988

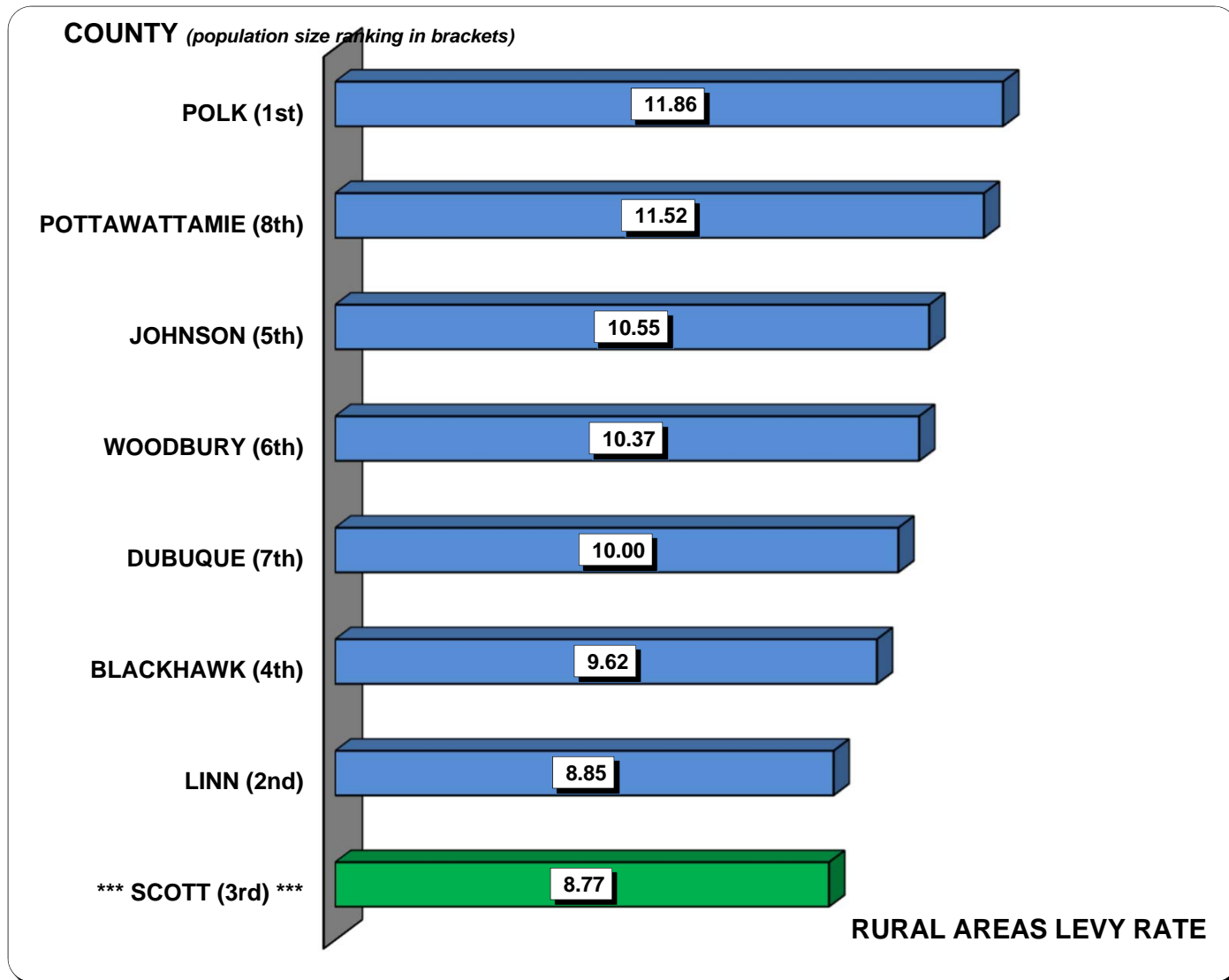
- Variance due to project savings (actual); set asides for progress as of Budget Amendment February 2017

FY18 URBAN AREAS TAX LEVY RATE FOR THE EIGHT LARGEST METROPOLITAN IOWA COUNTIES



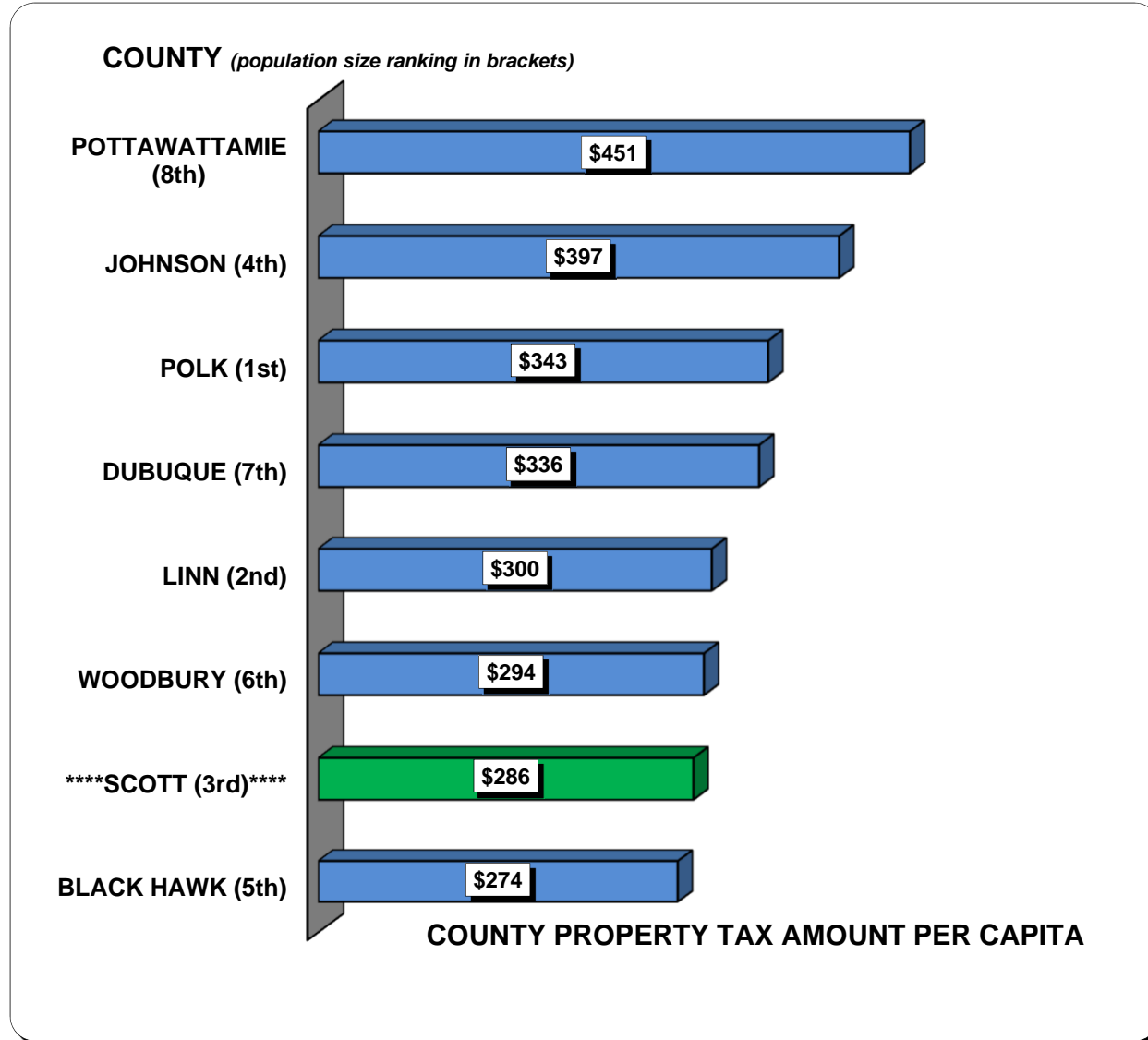
While ranking 3rd in size Scott County ranks *LOWEST* among the eight largest metropolitan Iowa Counties in the urban areas tax levy rate amount for Fiscal Year FY18.

FY18 RURAL AREAS TAX LEVY RATE FOR THE EIGHT LARGEST METROPOLITAN IOWA COUNTIES



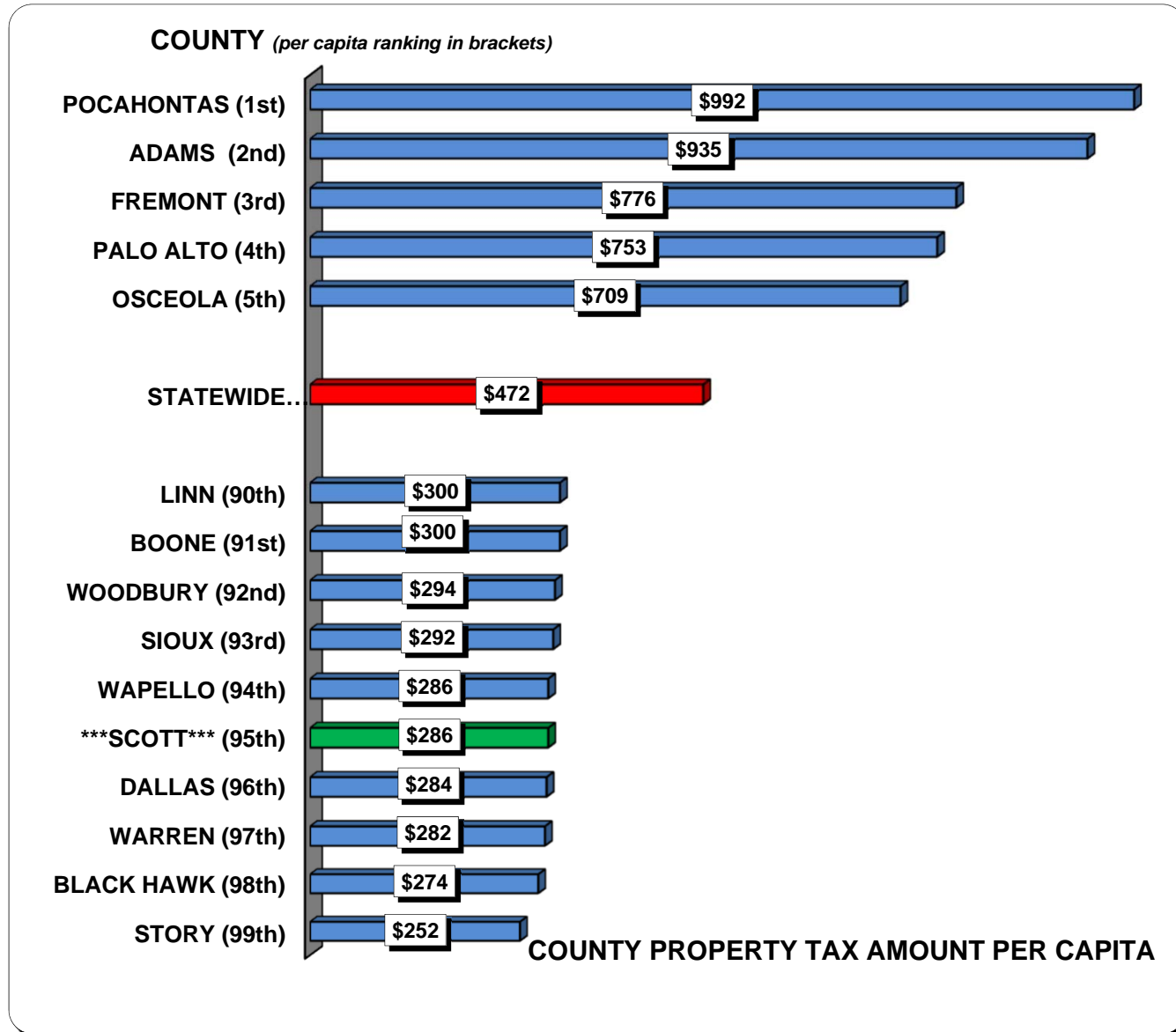
While ranking 3rd in size Scott County ranks the *LOWEST* levy among the eight largest metropolitan Iowa Counties in the rural areas tax levy rate amount for Fiscal Year FY18.

FY18 COUNTY PROPERTY TAX AMOUNT PER CAPITA FOR THE EIGHT LARGEST METROPOLITAN IOWA COUNTIES



While ranking 3rd in size Scott County ranks 2nd *LOWEST* among the eight largest metropolitan Iowa Counties in the County property tax per capita amount for Fiscal Year FY18. These figures are based on 2016 est. census data.

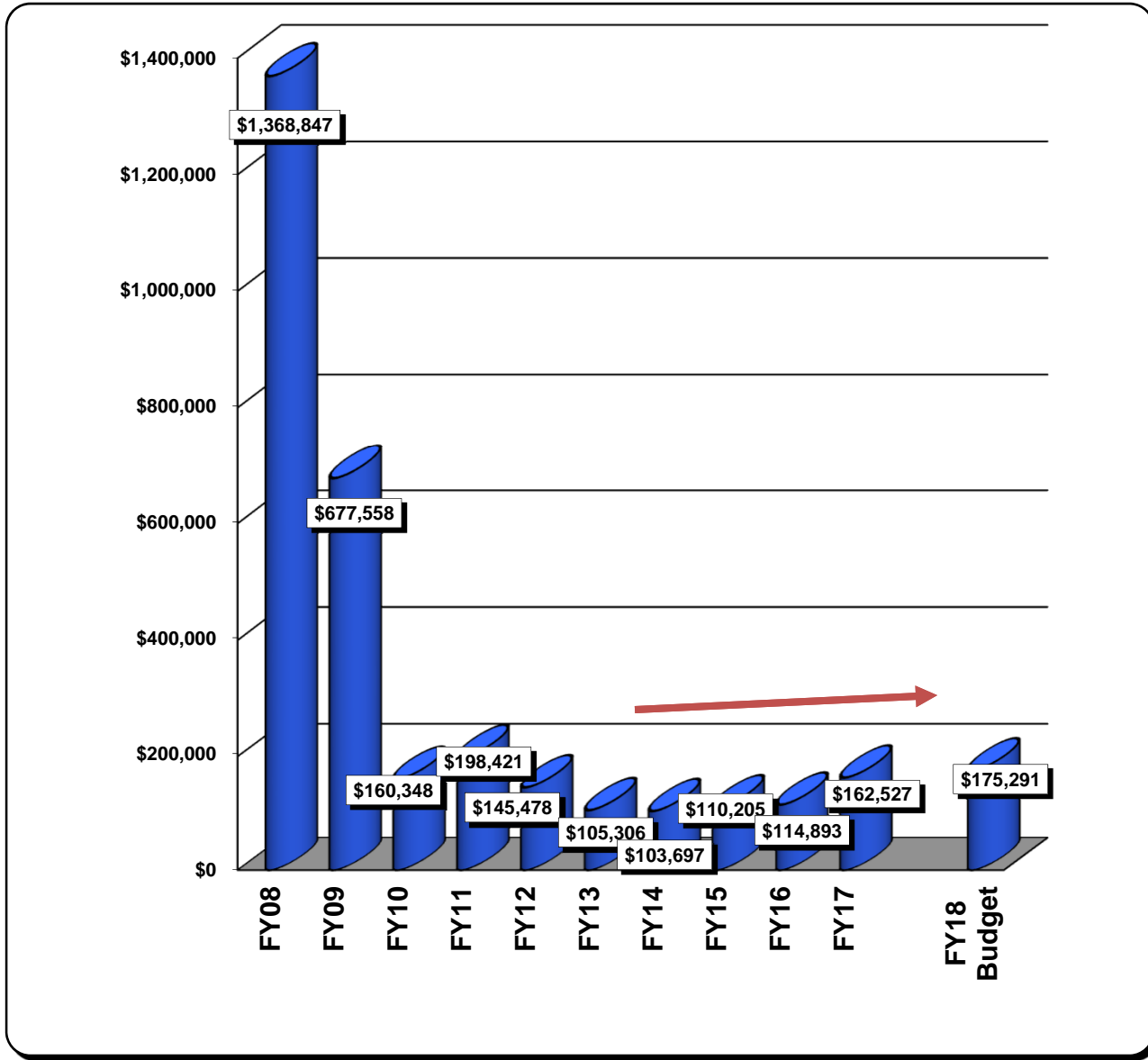
FY18 COUNTY PROPERTY TAX AMOUNT PER CAPITA WHERE SCOTT COUNTY RANKS AMONG ALL 99 COUNTIES



Scott County has the 5TH *LOWEST* county property tax amount per capita of *all ninety-nine* Iowa counties for Fiscal Year FY18.

INTEREST INCOME

TEN YEAR COMPARISON and FY18 BUDGET AMOUNT

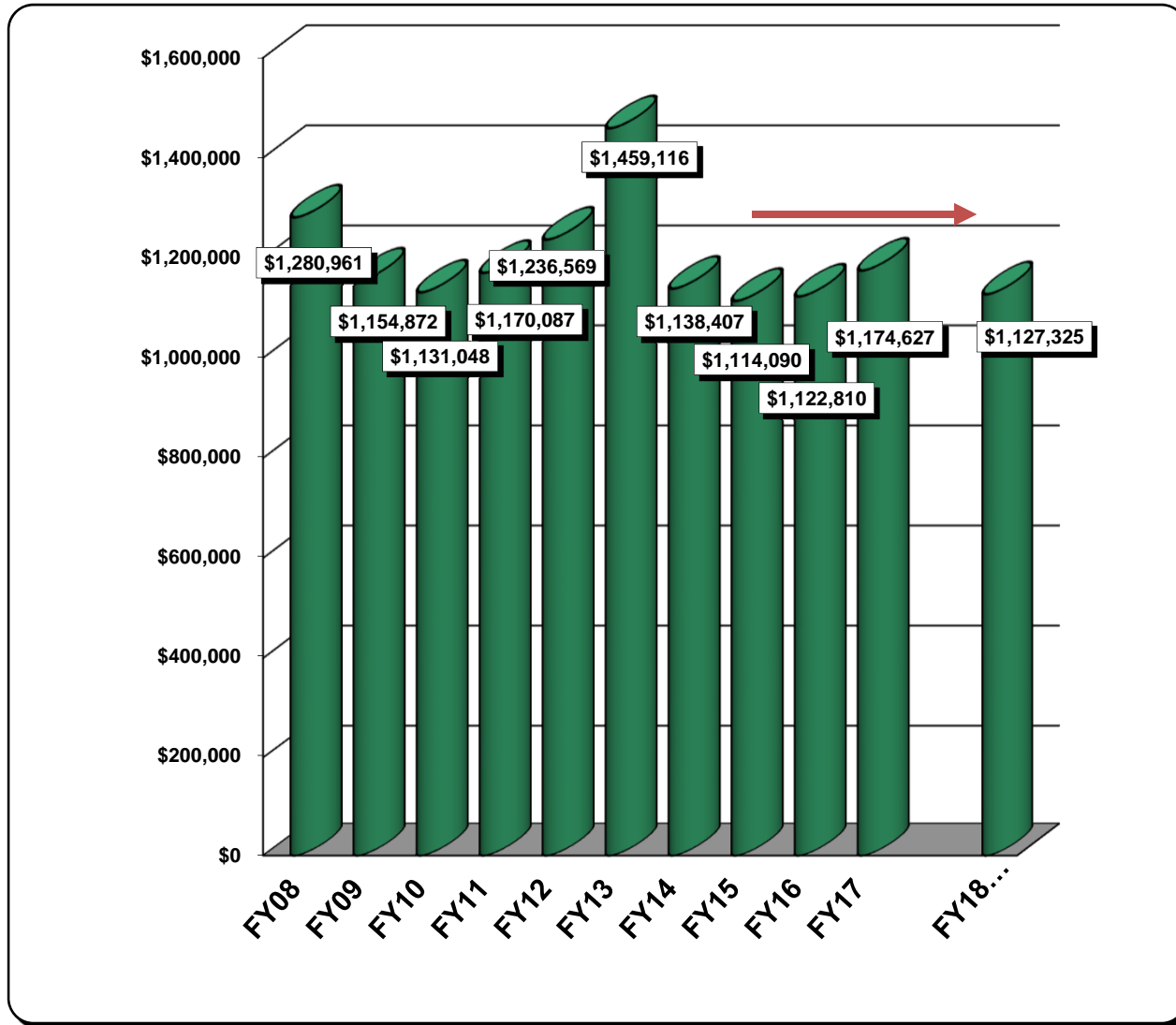


County during the last ten years. Currently rates are at almost zero, but climbing.

FY08 - 3.781%	FY10 - .3811%	FY 12 - .3573%	FY 14 - .1583%	FY 16 - .1666%
FY09 - 1.69 %	FY11 - .4707%	FY 13 - .1947%	FY 15 - .1594%	FY 17 - .3379%

RECORDER INCOME

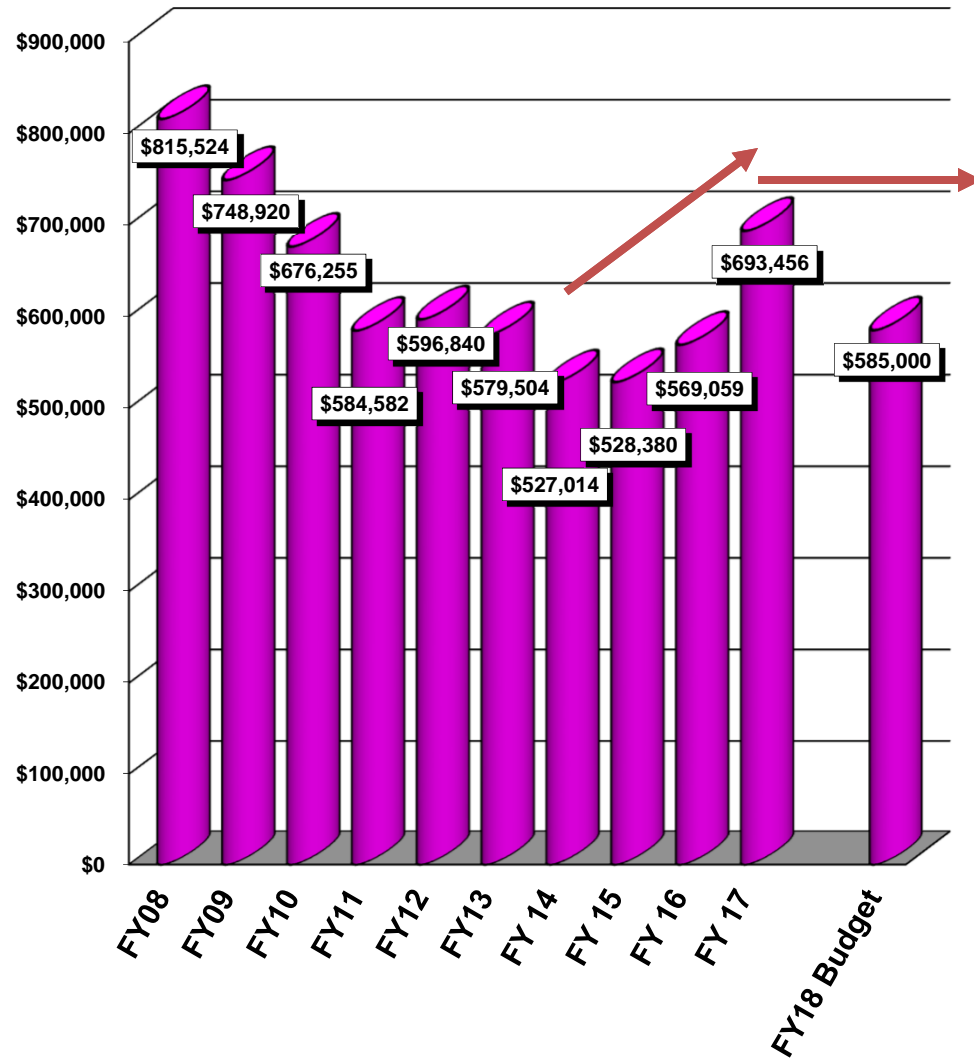
TEN YEAR COMPARISON and FY18 BUDGET AMOUNT



This graph shows the impact of interest rate changes on real estate filings and document filings income by the Recorder's Office during the last ten years.

RIVERBOAT GAMING INCOME

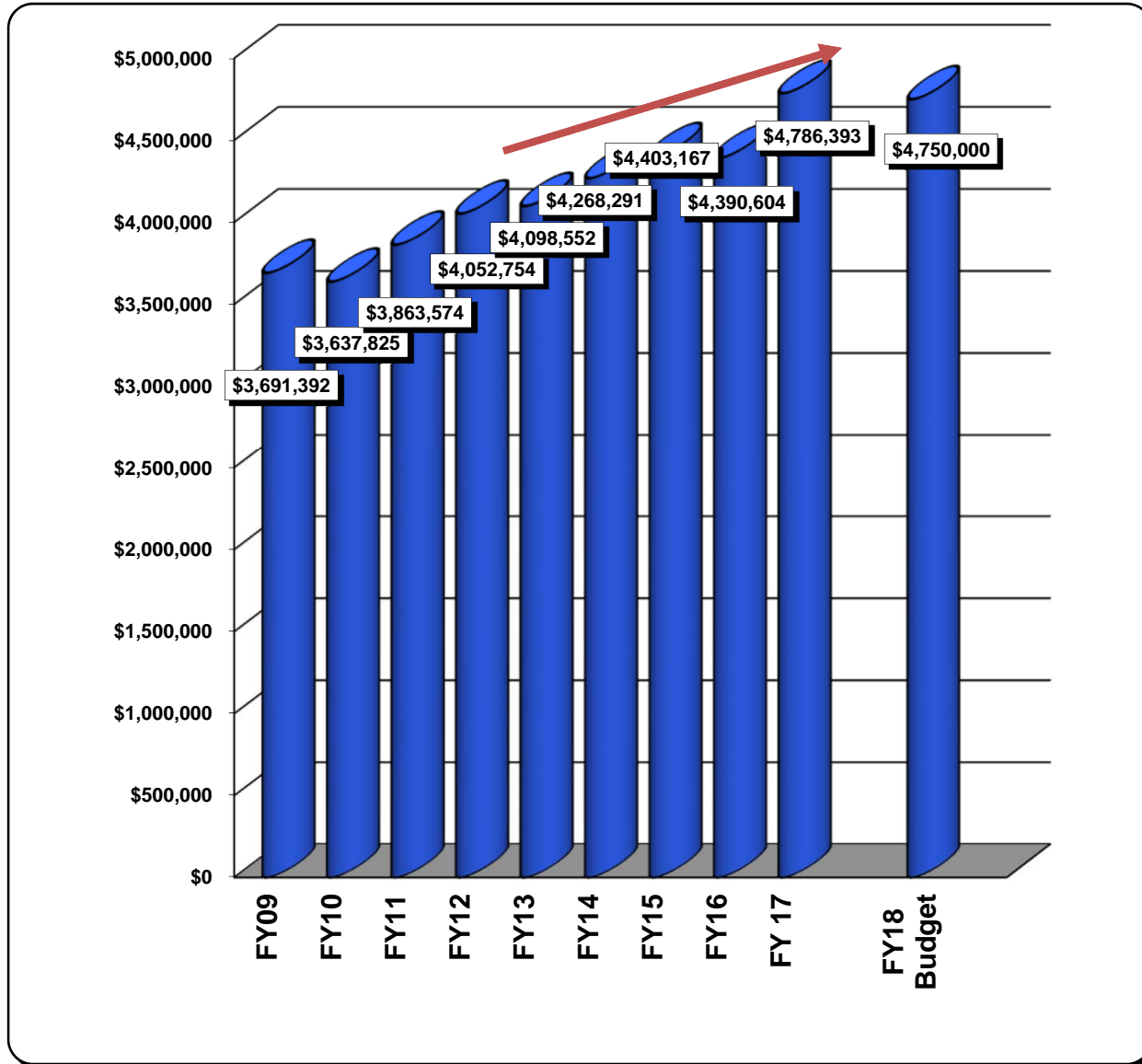
TEN YEAR COMPARISON and FY18 BUDGET AMOUNT



Gaming revenue declined between 2008 and 2015. Since then the local gaming riverboats have redeveloped into land based casinos and higher volume of services. The long term estimate of gaming revenue is to remain flat. Riverboat gaming income is used to support capital projects.

SALES TAX

TEN YEAR COMPARISON and FY18 BUDGET AMOUNT



Sales Tax is used for property tax relief. This revenue source is different from others, as we experienced the highest level for this revenue in 10 years. The state of Iowa is projecting flat growth.

Other Issues

- Next meeting – 10/17/17 – 8:00 Committee of the Whole - Board Room
- Identification of Other Board Goals
- Identification of Departmental Budget Guidelines