

FY15 Budget Workshop

February 25, 2014



Agenda

- Overview
- Strategic Flexibility
- Strategic Capital Investment
- Summary



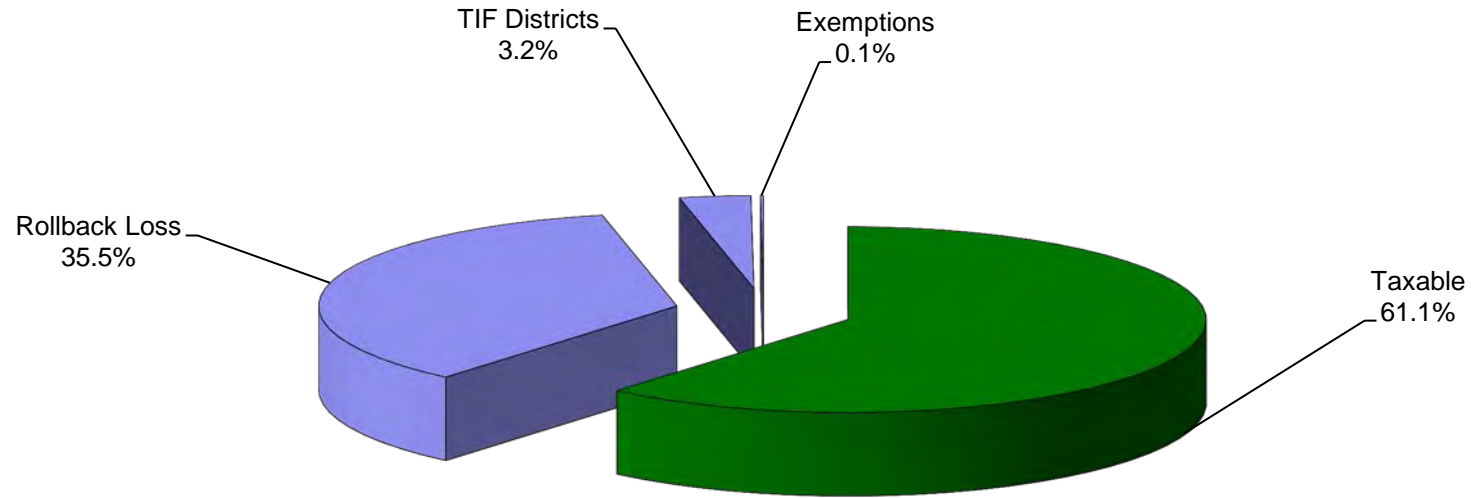
Overview – Board Parameters

- Personnel Expenses
 - Staff COLA, Benefit adjustments
- Supplies, Services and Expenses
 - 0% Increase, except for Utilities, Insurance and Software Maintenance
- New Programs Through Requests
 - Three Internal and Three External Requests



Overview – Property Tax Impact – Taxable vs Nontaxable

FY14 100% VALUATION

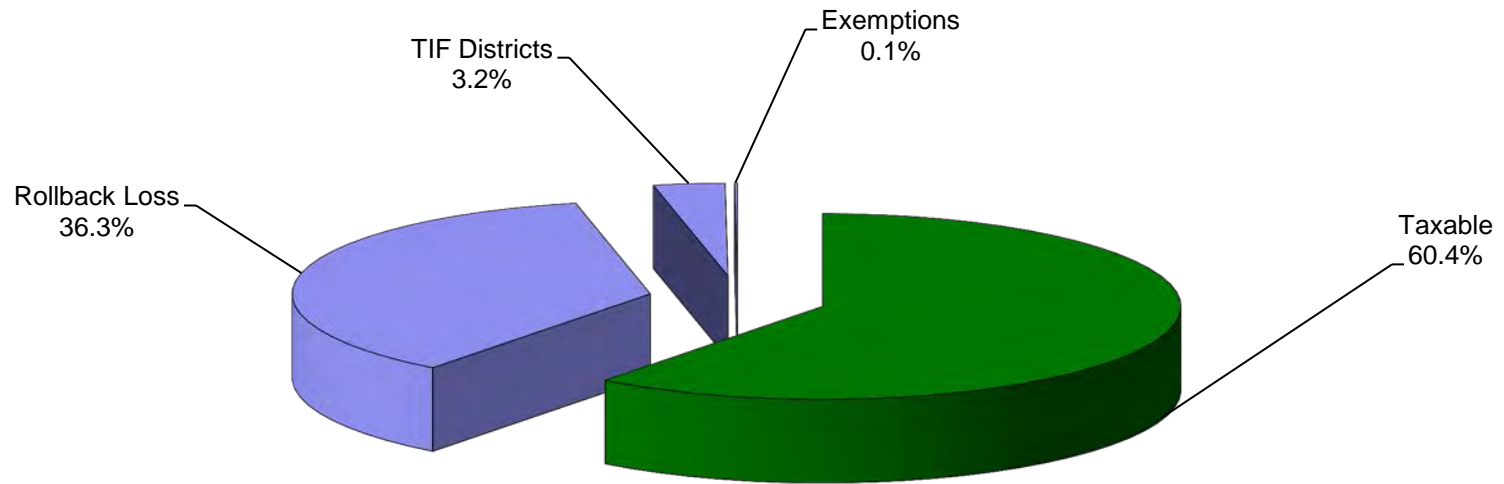


100% Valuation: \$12,343,186,444



Overview – Property Tax Impact – Taxable vs Nontaxable

FY15 100% VALUATION

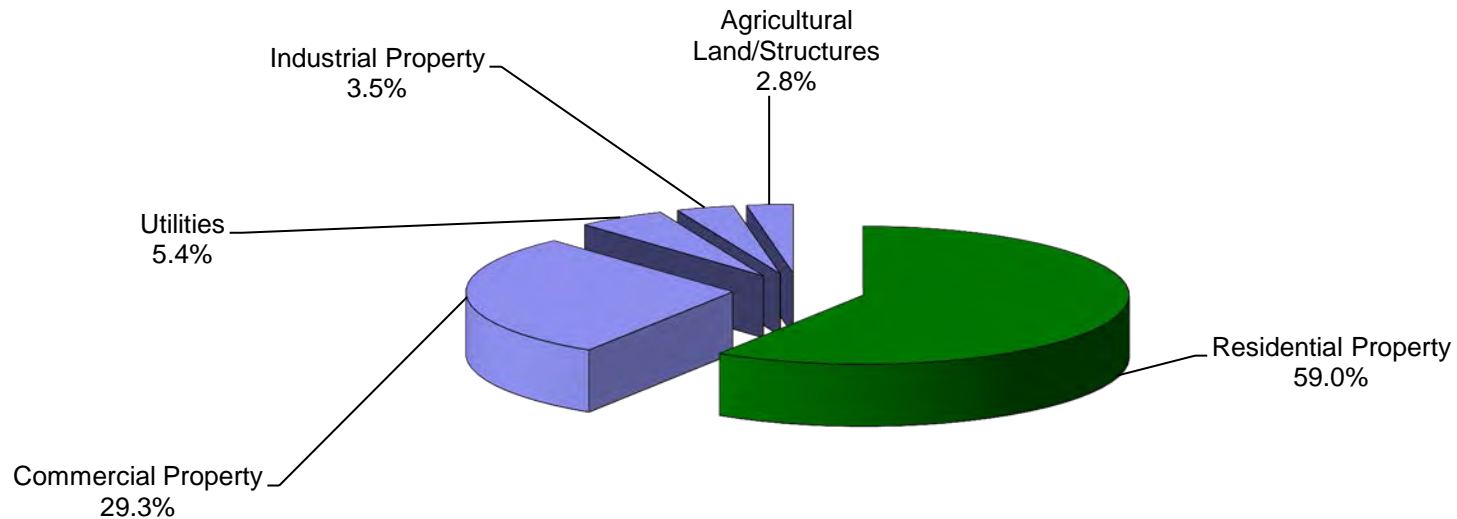


100% Valuation: \$12,648,285,554



Overview – Property Tax Impact – Class of Property

FY14 TAXABLE VALUATION

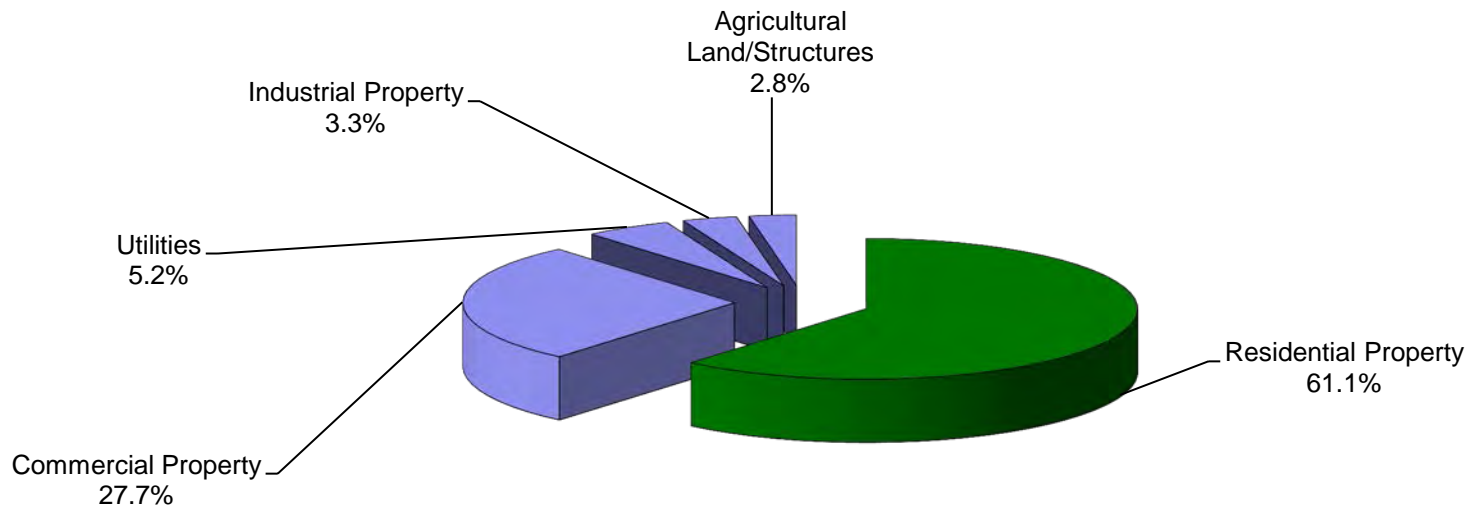


Total Tax Base: \$7,546,112,104



Overview – Property Tax Impact – Class of Property

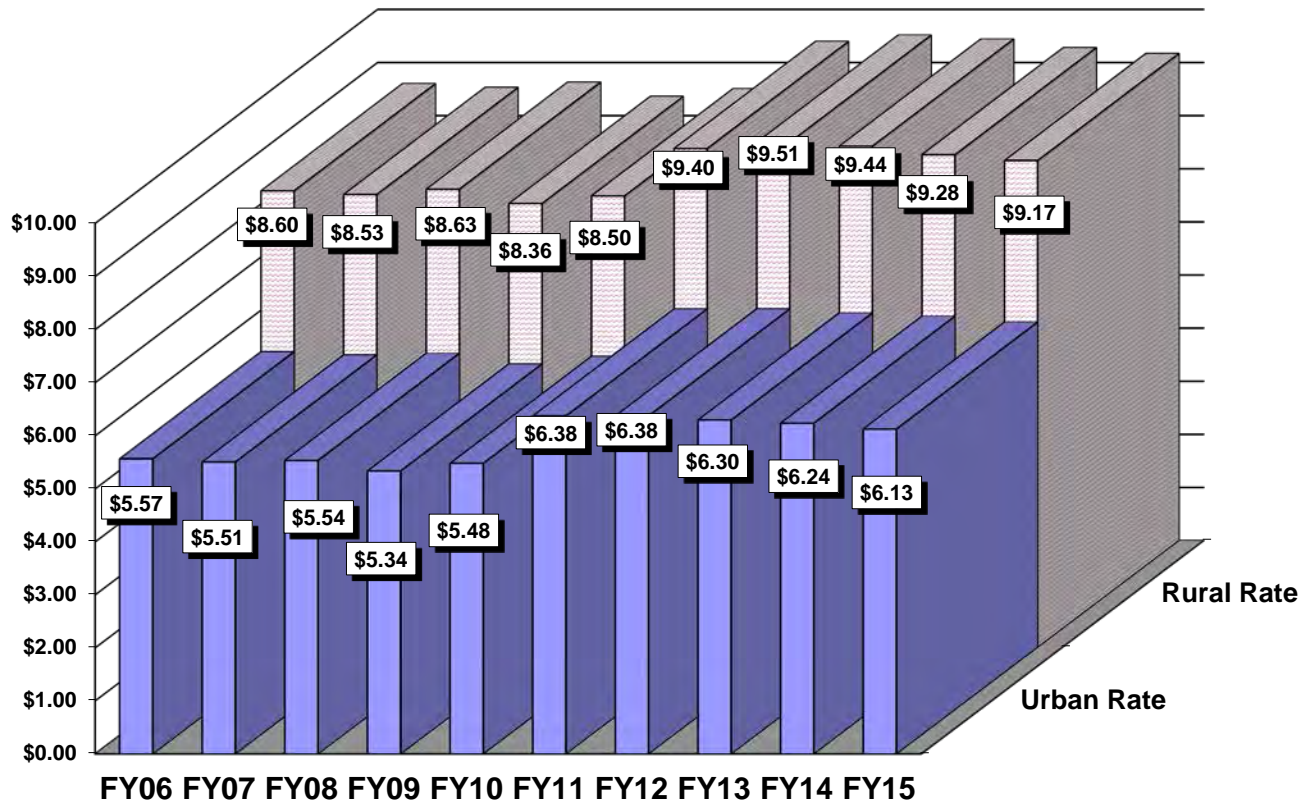
FY15 TAXABLE VALUATION



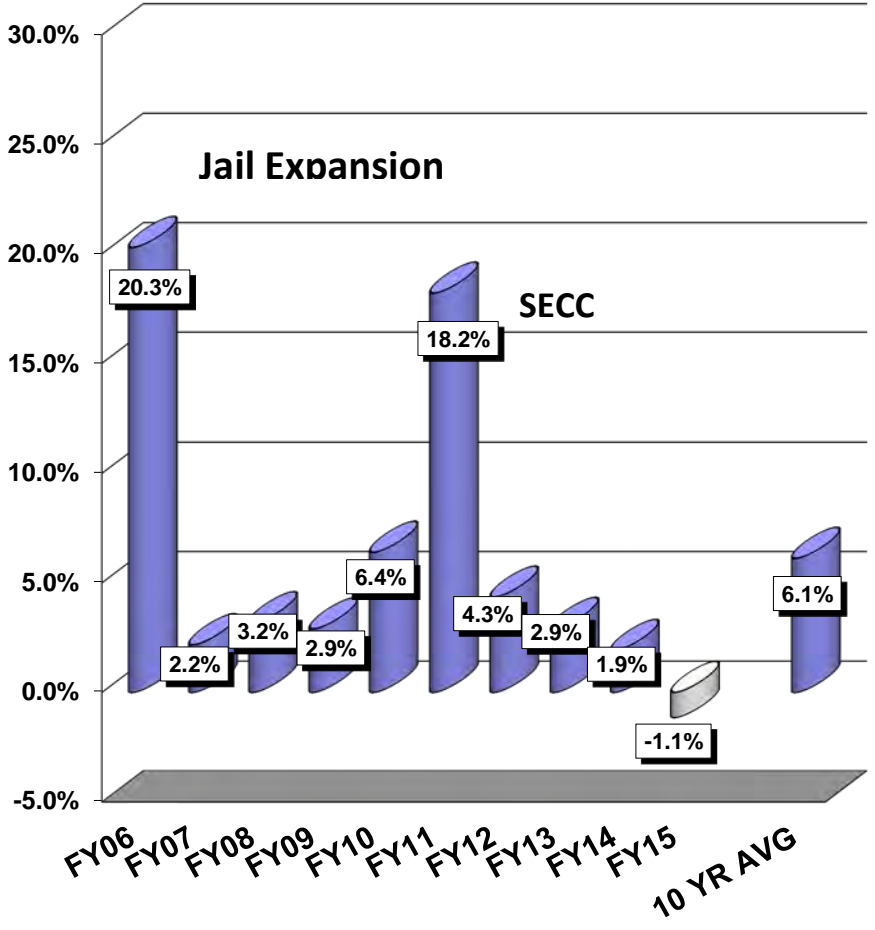
Total Tax Base: \$7,635,626,321



Overview – Property Tax Impact – Ten Year Levy Rate Comparison



Overview – Property Tax Impact – Ten Perspective of Percent Change in Tax Levy



Overview – Fund Balance

| | June 30, 2014 – Projected | June 30, 2015 - Projected |
|---|---------------------------|---------------------------|
| General Fund | \$11,774,858 | \$11,774,858 |
| MHDD | \$ 1,589,610 | \$ 2,164,769 |
| Secondary Roads | \$ 1,941,392 | \$ 342,502 |
| Debt Service – Waste Commission | \$ 280,000 | \$ - |
| Debt Service – Remaining Obligations | \$ 1,375,847 | \$ 1,594,661 |
| Capital Improvement | \$ 7,597,689 | \$ 4,928,522 |



Strategic Flexibility– What is it?

- Addresses Uncertainty
 - State law changes
 - National and local economy
 - Intergovernmental programs – relationships
 - System Changes



Strategic Flexibility– Three Year Plan

– State Law Changes in Property Tax

- Fiscal Year 15 – minor revenue loss: Utilities and Railroads
- Fiscal Year 16 – minor revenue loss: Utilities and Railroads
- Fiscal Year 17 – material revenue loss: New Multi Family Residential Classification
- All fiscal years reduction in residential rollback growth
- FY 17 est. Net Loss \$900,000



Strategic Flexibility– Three Year Plan

- FY 17 Revenue loss allocated to one time expenditures in FY 15 and proposed again in FY 16
- FY 16 Levy Rate is used to establish the permanent Commercial and Industrial Rollback Credit
- FY 16 Create Operational Flexibility through Operational Service and Expense Adjustments



New Programs – Three Year Plan

- Juvenile Detention Alternative Programs
- Regional Mental Health Services
- Secondary Road Operational and Capital Budget





Scott County Juvenile Detention Alternative Programs

Program Vision

Juvenile Detention Alternative Programs - Guiding Principles

- Research shows juveniles will have a much greater chance of avoiding adult criminal charges if diverted
- The cost of detainment is rising
- Can improve detention without sacrificing public safety
- *Goal is to create a Continuum* of services, using the least restrictive alternative possible
- By matching risk level to the appropriate program, youth can avoid negative peer contagion/unnecessary detainment

Vision for Annex building



- Phase I - remodel the East Side of the Annex
 - Accountability programs
 - In home supervision programs
 - Evening Report-In programs

- Phase II -remodel the center portion of the Annex (Youth Programs - 24 hour supervision)
 - Emergency Youth Shelter
 - Probation Violators overnight program

Advantages to Annex building



- Close proximity to Juvenile Detention Center
 - Utilize/share amenities from detention
- Down town location
 - vast majority of clients live within a two mile radius
 - Close proximity to Government Agencies

Funding

- Capital costs for Phase I and Phase II can be partially off-set by grant proposals submitted to Riverboat Development Authority and The Carver Foundation
- On going operating expenses for these programs will be off-set by revenue from potential partners through competitive contract opportunities
- Potential Partners include: Juvenile Court Services, Department of Human Services, School Districts
- RFP (Request for Proposal) process

Results (Example: Santa Cruz, CA 1997-2005)

- Lower detention rates:
 - reduced detention rate by 65%
- Decrease in juvenile crime:
 - Felony juvenile arrests decreased 47% same time period
- Decrease in racial disparity
 - Decrease minority population from 64%-47%
- Cost savings
 - Estimated savings - \$7 million

References:

- www.jdaihelpdesk.com
- www.aecf.org

Mental Health New Services

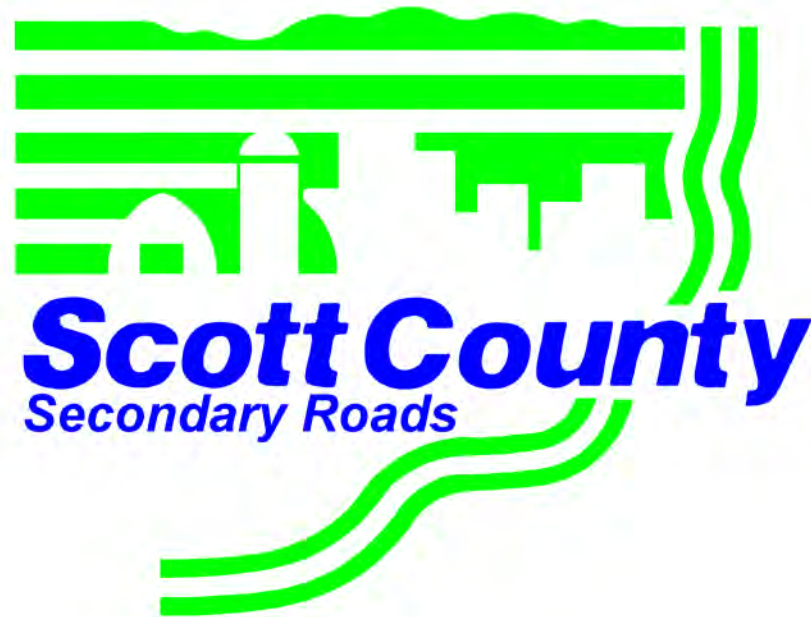
- Home Health Aide Service - \$100,000
- Crisis Evaluation (Prescreening for commitments) - \$350,000
- Crisis stabilization - \$1.5 million
- Telephone Crisis Service - \$200,000 (this reflects a \$56,000 increase)
- Family Support Service - \$300,000
- Peer Support Service - \$300,000
- Vocational Job Development - \$256,000
- General Transportation - \$46,500



New Programs – Three Year Plan

- Juvenile Detention Alternative Programs
- Regional Mental Health Services
- Secondary Road Operational and Capital Budget





FY 2015
Budget and
Construction Program

Revenue

| | |
|--|-------------------------|
| Receipts from Property Tax Levies | \$3,014,000 |
| Regular Road Use Tax Received | \$2,792,489 |
| Road use Tax for Cities | \$40,073 |
| Time 21 | <u>\$322,048</u> |
| Total Road Use Tax | \$3,154,610 |
| Total Miscellaneous Receipts | <u>\$305,500</u> |
| TOTAL RECEIPTS | \$6,474,110 |

Expenditures

| | |
|-------------------------------------|---------------------------|
| ADMINISTRATION - ENGINEERING | \$671,000 |
| CONSTRUCTION | \$820,000 |
| ROADWAY MAINTENANCE | \$3,011,500 |
| GENERAL ROADWAY EXPENDITURES | <u>\$3,570,500</u> |
| TOTAL EXPENDITURES | \$8,073,000 |

Projected Balance

- \$1,839,278 Beginning Balance FY13
- \$2,320,739 Beginning Balance FY14
- \$1,941,392 Projected FY14 Balance
- \$342,502 Projected FY15 Balance
- 4.24% of FY15 Budget

Major Changes in FY 15

\$318,600 in Equipment

-\$242,519 in Construction

Same dollars Budgeted for Snow removal*

\$1,600,000 New Office Remodel

-\$423,026 in Macadam, personnel and supplies

\$1,253,055 increase over FY14

*FY13 Actual Snow Removal \$258,263

FY14 Budgeted \$453,000

Actual Expenditure as of 2/16/2014 \$271,734

Equipment

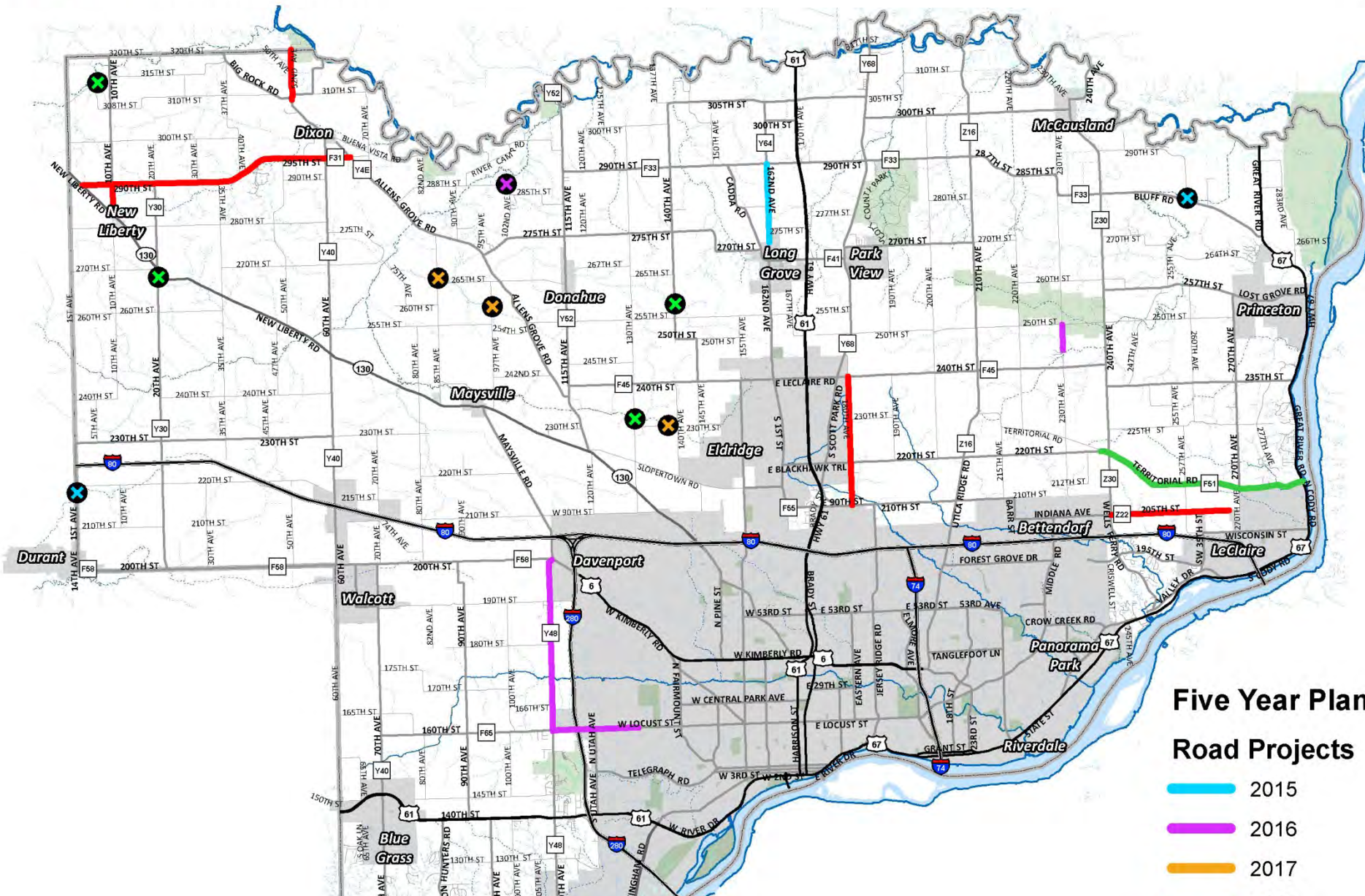
- 5 new pieces of equipment
 - 1 Single Axle Dump Truck
 - 1 Mower Tractor
 - 1 Motorgrader
 - 1 Utility Truck
 - 1 ½ Ton pick up

\$653,000 (Budgeted Without trade-ins)



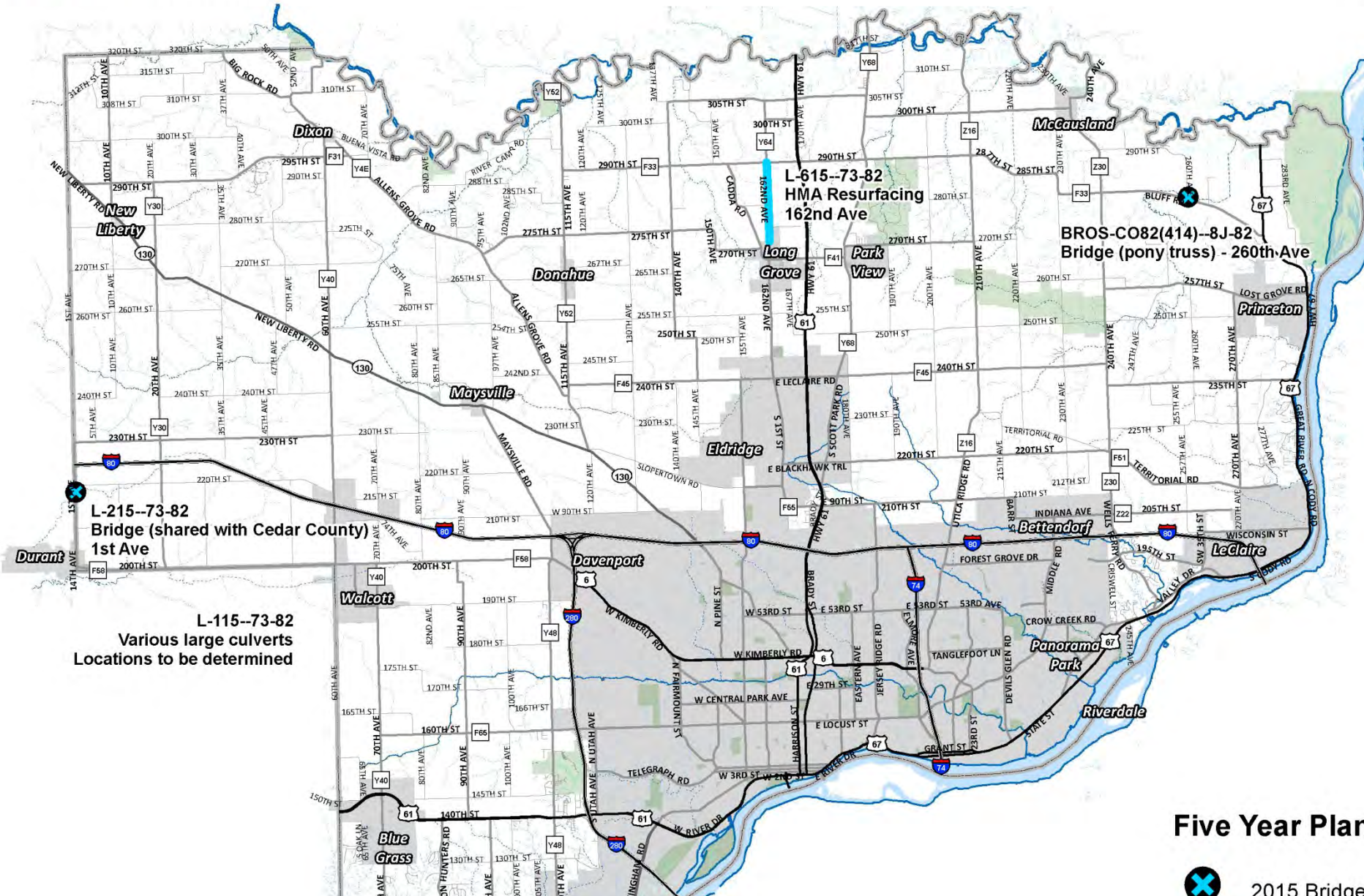
Five Year Plan

2015 - 2019



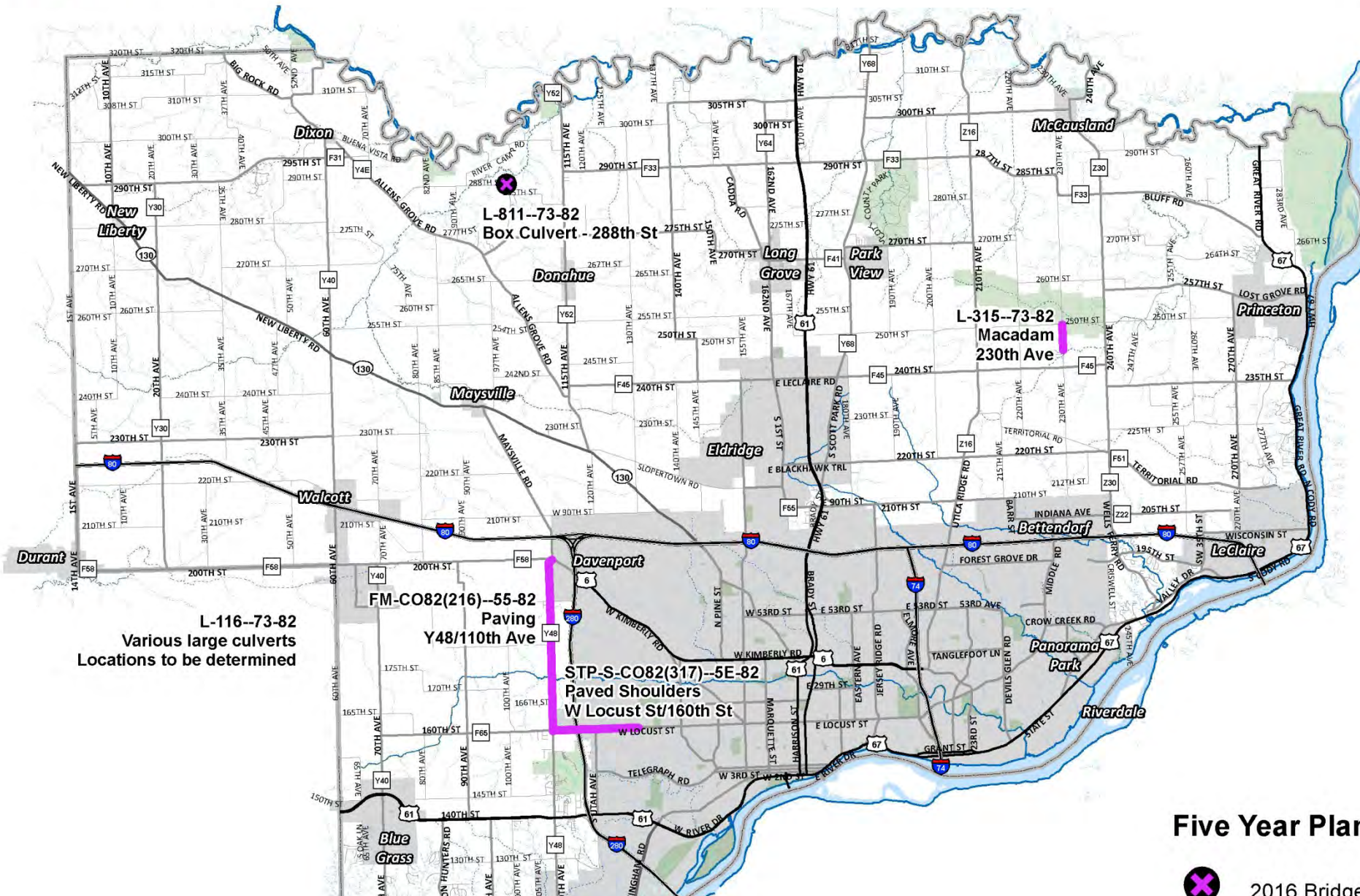


Five Year Plan 2015





Five Year Plan 2016



L-811--73-82
Box Culvert - 288th St

L-315--73-82
Macadam
230th Ave

L-116--73-82
Various large culverts
Locations to be determined

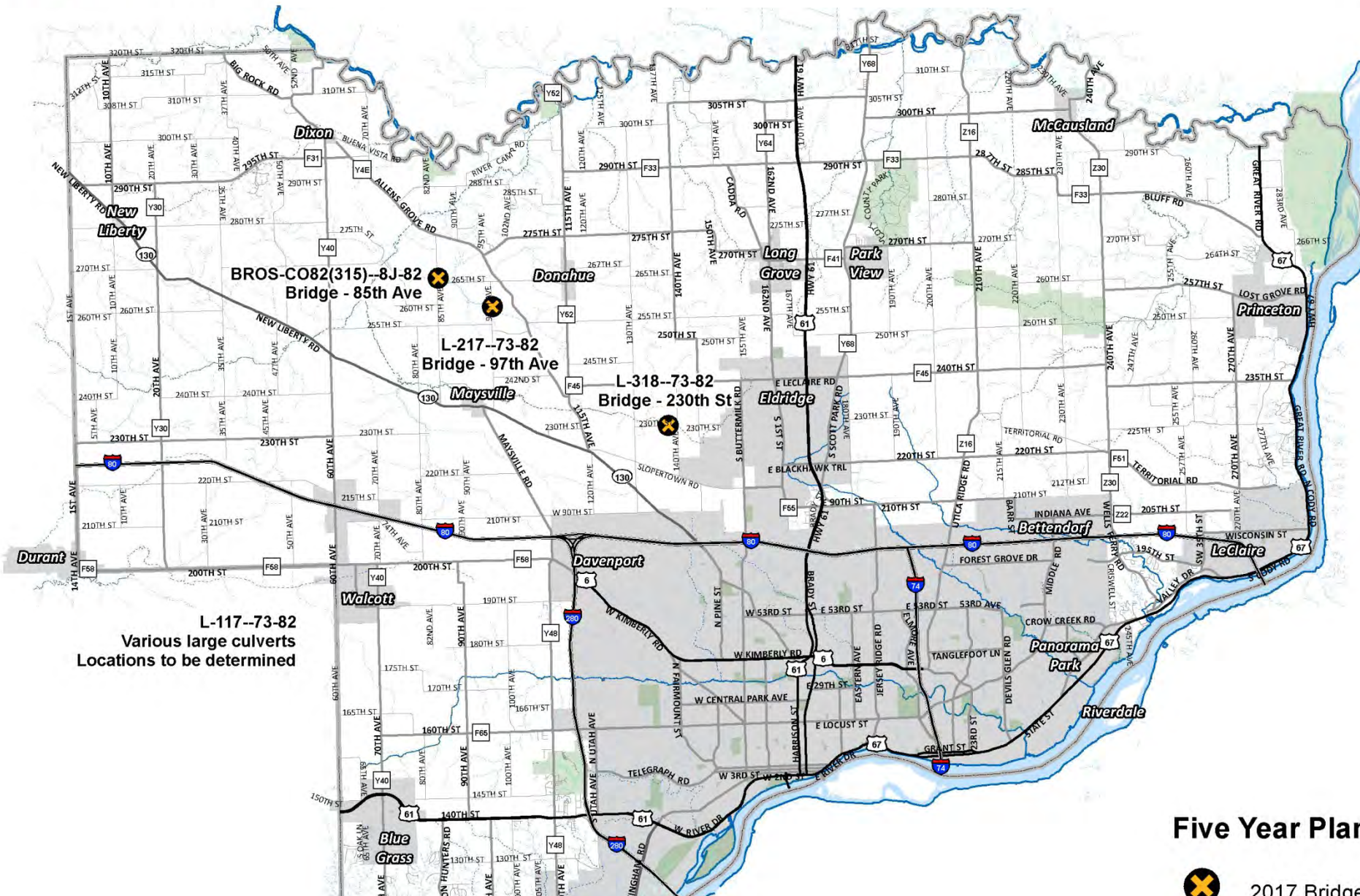
FM-CO82(216)--55-82
Paving
Y48/110th Ave

STP-S-CO82(317)--5E-82
Paved Shoulders
W Locust St/160th St





Five Year Plan 2017



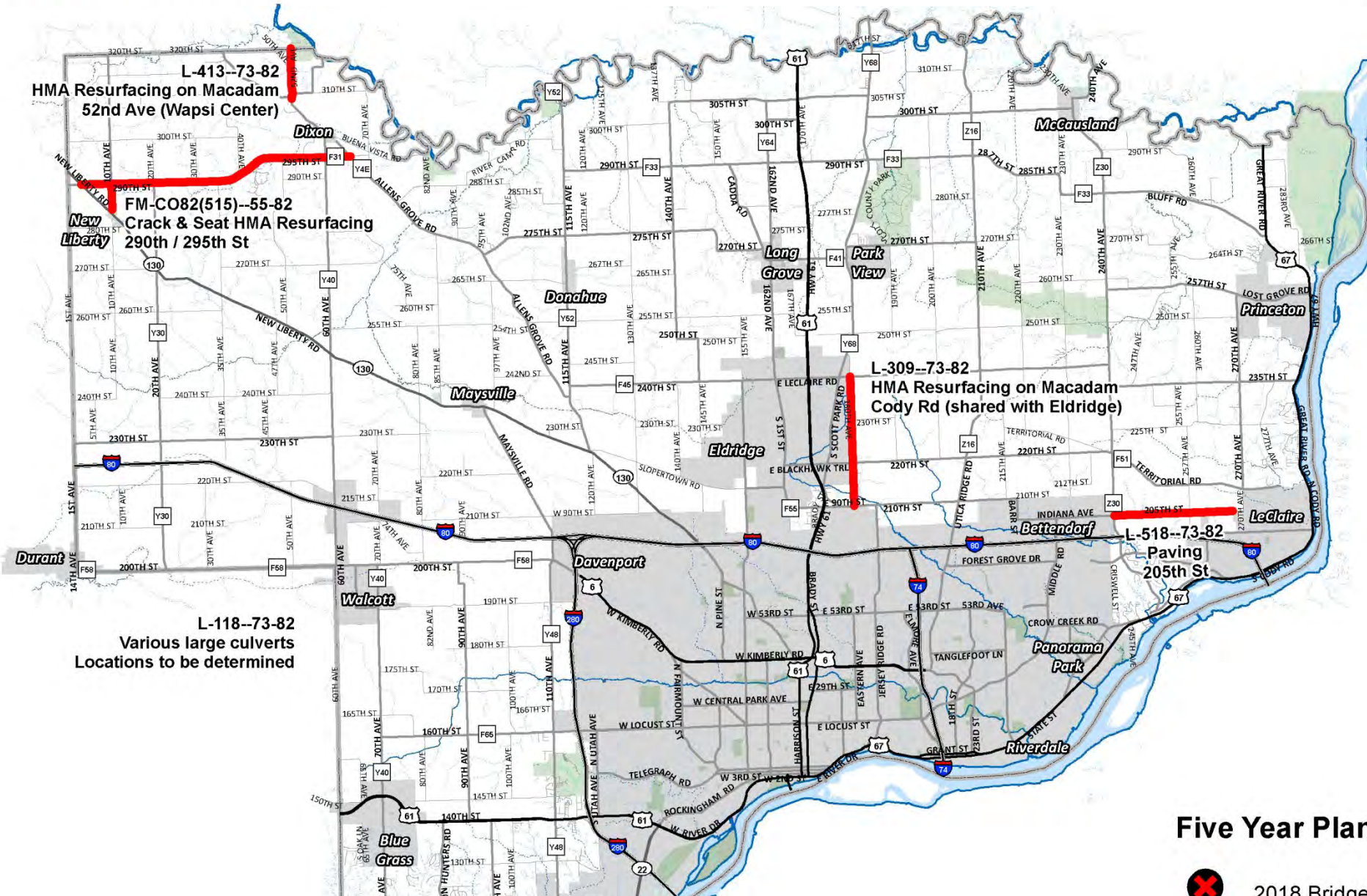
L-117--73-82
Various large culverts
Locations to be determined





Five Year Plan

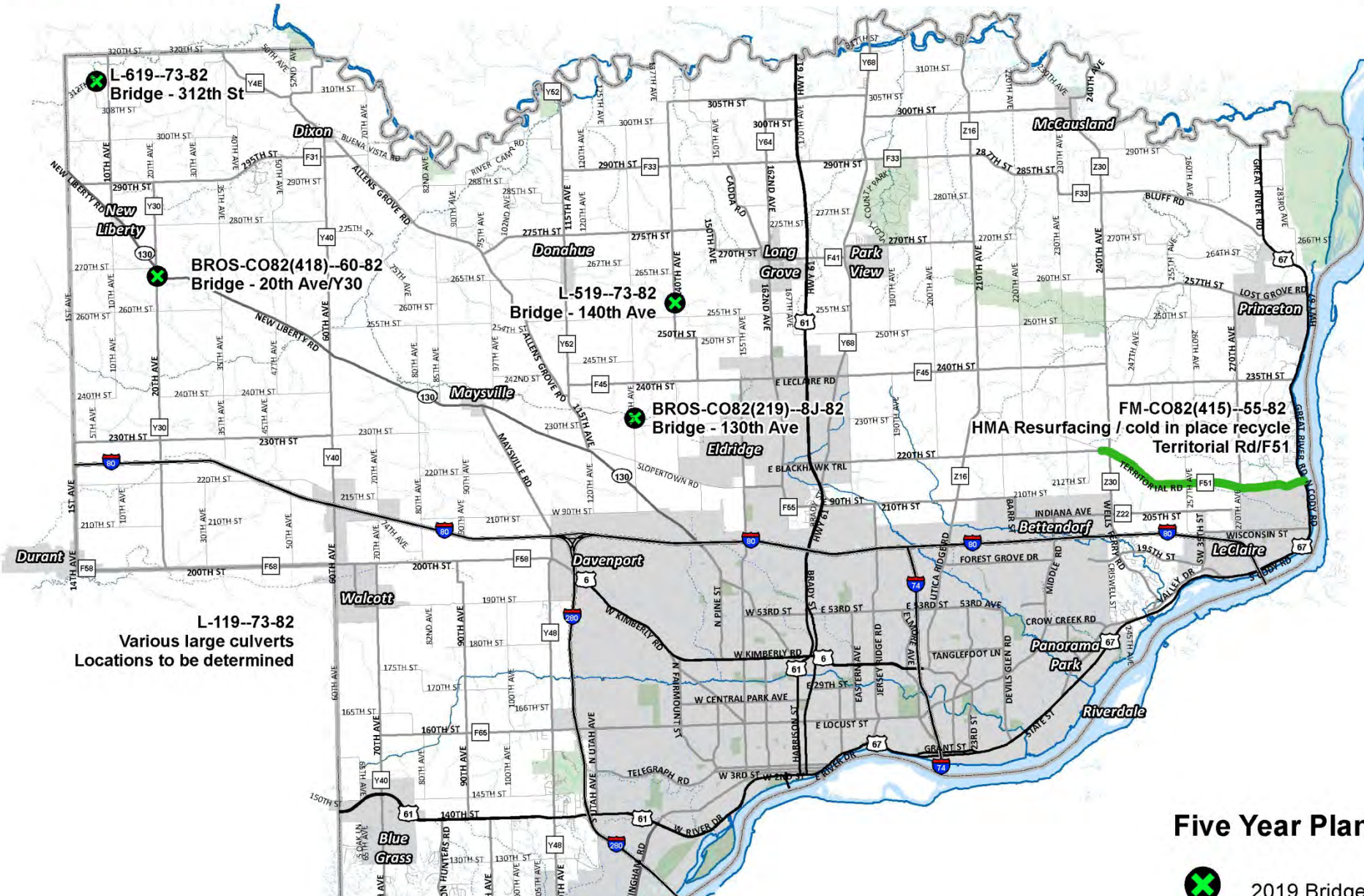
2018





Five Year Plan

2019



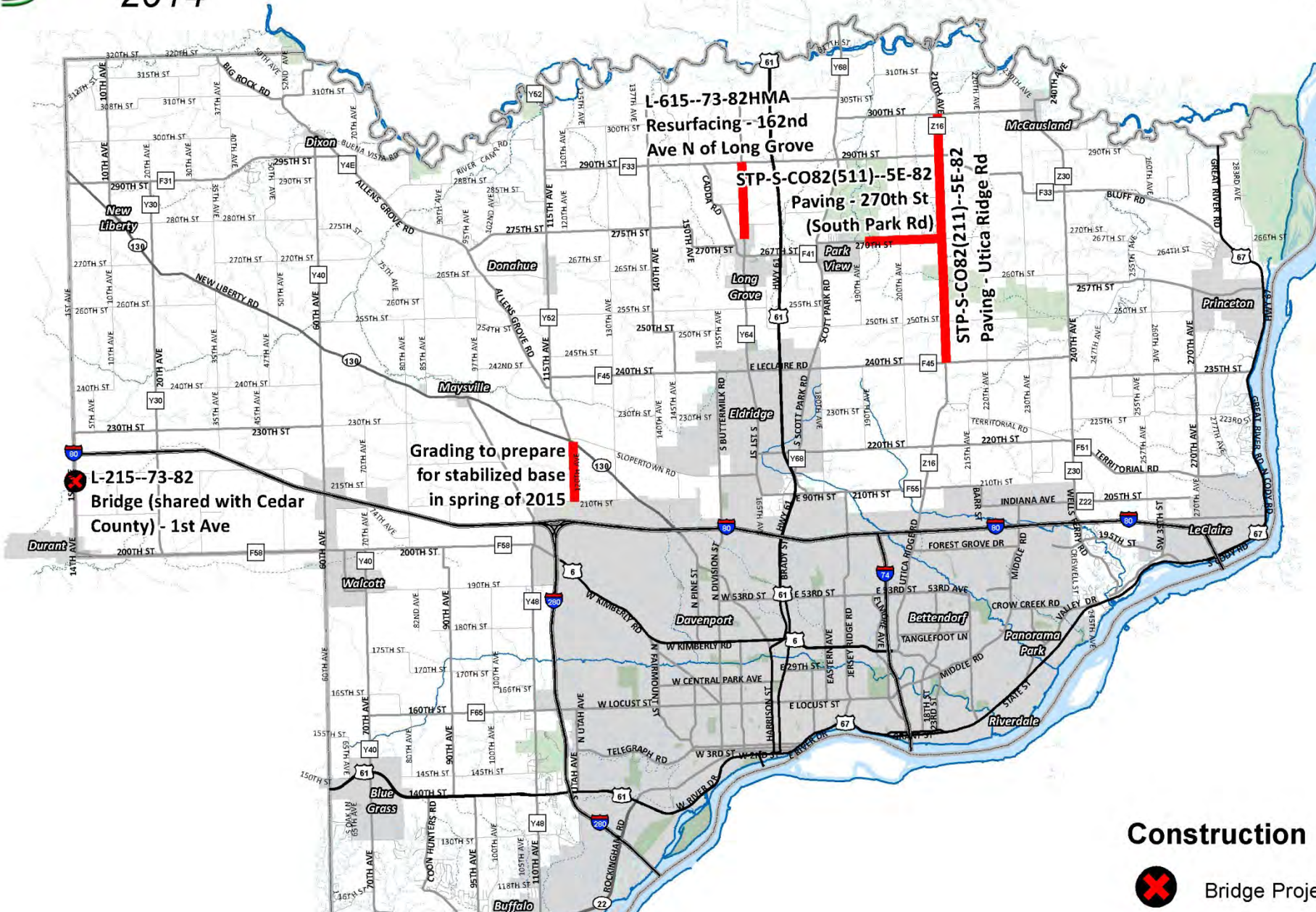
L-119--73-82
Various large culverts
Locations to be determined





Summer Construction Projects

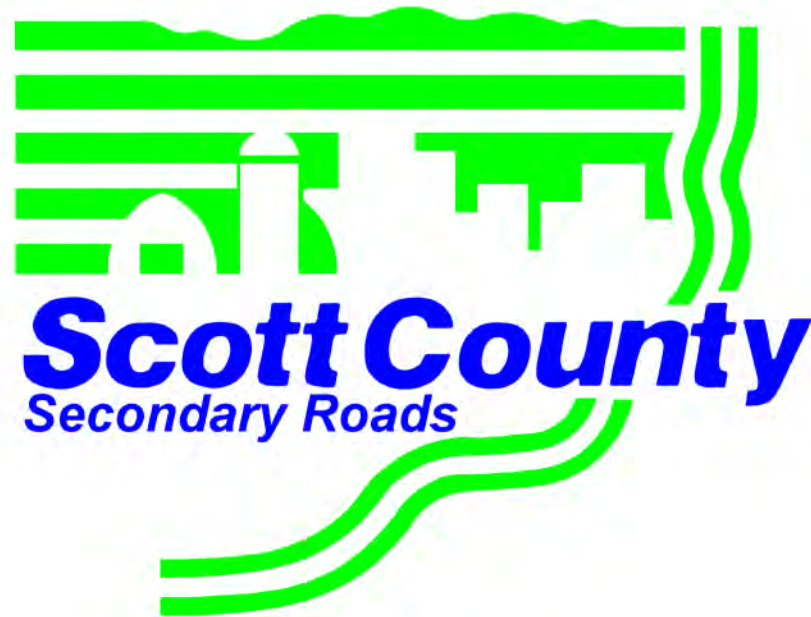
2014





Scott County

Secondary Roads



Stabilized Base Program

Stabilized Base Program

Purpose:

To supplement our Macadam program

Reduce Maintenance Dollars through:

- Savings in Equipment time

- Savings in Labor

- Savings in Materials

Benefits:

- Save money

- Less dust for residents

- Increased service to residents

Macadam Rating System

- I. TRAFFIC COUNT 5, 10, 15 or 20 points
- II. MAINTENANCE BENEFIT TO COUNTY 5, 10 or 20 points
- III. PROVIDE SPECIAL SERVICE TO 5,10,or 20 points
- IV. HOUSES SERVED (ADJACENT TO ROAD/MI.) + (SUBDIVISIONS) 5,10, 15, or 20 points
- V. FITTING INTO SYSTEM 0, 5, 10, or 15 points
- VI. TRUCK TRAFFIC (DUST) 0, 2, or 5 points
- VII. SAFETY BENEFIT 0, 2, or 5 points

50 points to qualify

Base Stabilization Rating System

- I. TRAFFIC COUNT 5, 10, 15 or 20 points
- II. MAINTENANCE BENEFIT TO COUNTY 10, 15 or 20 points
- III. PROVIDE SPECIAL SERVICE TO 0,5,or 10 points
- IV. HOUSES SERVED (ADJACENT TO ROAD/MI.) + (SUBDIVISIONS) 5,10, or 15 points
- V. TRUCK TRAFFIC (DUST) 0, 2, or 5 points
- VI. SAFETY BENEFIT 0, 2, or 5 points

40 points to qualify

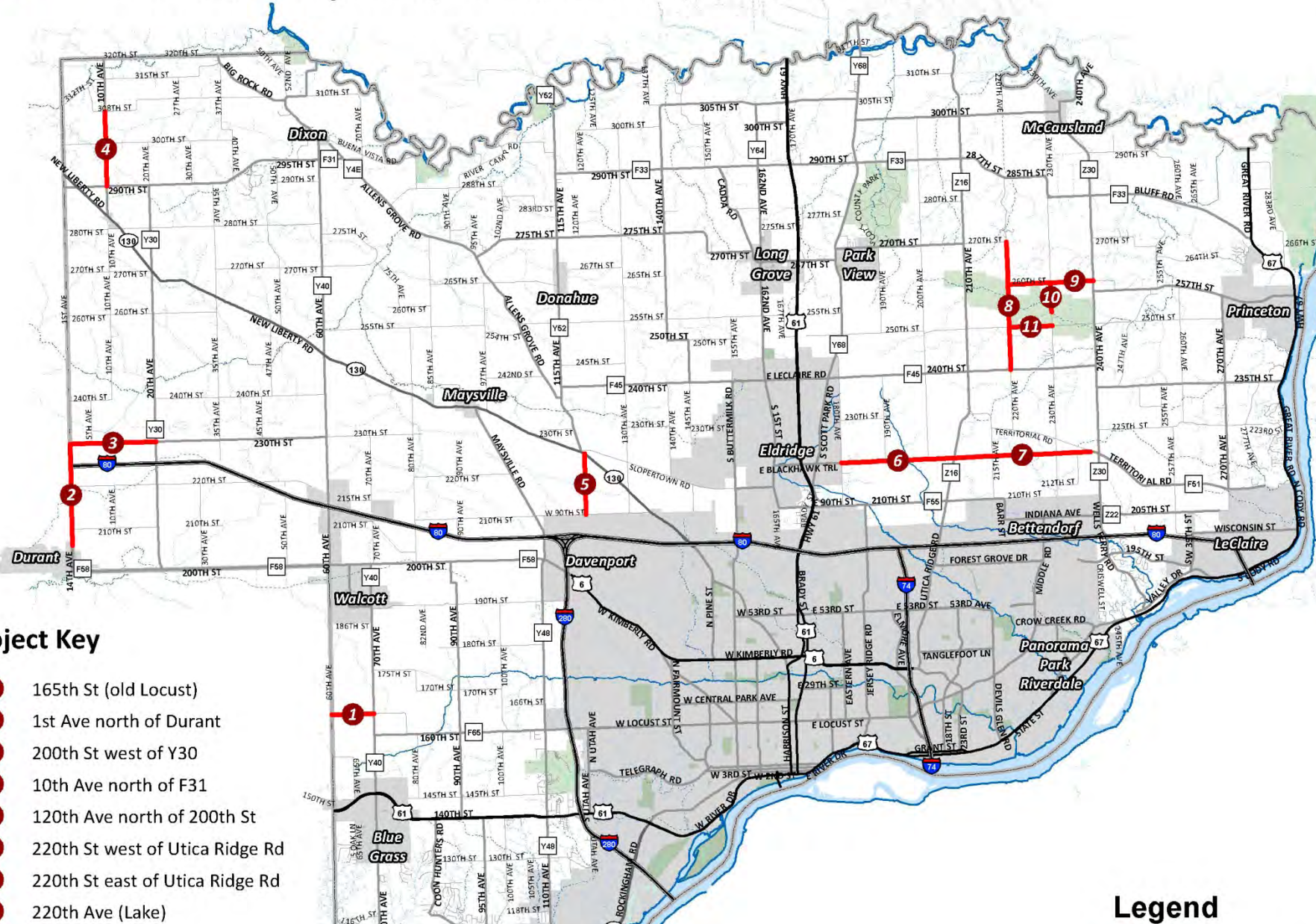
Possible Projects

| | <u>Project</u> | <u>Miles</u> | <u>Points</u> |
|----|-------------------------|--------------|---------------|
| 1 | 165th St (old Locust) | 1 | 37 |
| 2 | 1st Ave North of Durant | 2 | 32 |
| 3 | 200 St west of Y 30 | 2 | 32 |
| 4 | 10th Ave North of F31 | 2 | 52 |
| 5 | 120th Ave N of 200th St | 1.5 | 42 |
| 6 | 220th St west of Utica | 2.5 | 42 |
| 7 | 220th St east of Utica | 3.25 | 37 |
| 8 | 220th Ave (Lake) | 3 | 37 |
| 9 | 260th St (Lake) | 2 | 37 |
| 10 | 230th Ave (Lake) | 0.5 | 37 |
| 11 | 250th St (Lake) | 1 | 32 |
| | | | |
| | Total Miles | 20.75 | |



Stabilized Base Program

Possible Projects (21 Miles Total)



Project Key

- 1 165th St (old Locust)
- 2 1st Ave north of Durant
- 3 200th St west of Y30
- 4 10th Ave north of F31
- 5 120th Ave north of 200th St
- 6 220th St west of Utica Ridge Rd
- 7 220th St east of Utica Ridge Rd
- 8 220th Ave (Lake)

Legend

Outside Agency Requests

Milestones, Area Agency on Aging; \$63,261

QC Career Connections; \$30,129

Help, Legal Aid; \$25,000

| | Area on Aging | Connections | Legal Aid |
|-----------|---------------|----------------|------------|
| Blackhawk | \$10,000 * | No | \$30,000 * |
| Linn | No | Formula Funded | No |
| Johnson | No | \$6,000 | No |

* Solid Waste Fees, ends in FY 15



Strategic Capital Investment

- New Facilities and Major Renovations
- Significant Building Systems Upgrade
- Continued Technology Investment



Strategic Capital Investment-New Facilities and Major Renovations

- Implementation of Building Master Plan

| | FY 14 Budget Plan | FY 15 Budget Plan |
|---------------------|---|--|
| Courthouse Phase 1 | FY 15 - \$885,000 | FY 15 - 885,000 |
| Courthouse Phase 2 | FY 18 – 19 -\$1,024,000 | FY 15 - \$1,024,000 |
| Courthouse Phase 3 | Unfunded | FY 18 - \$1,270,000 |
| Courthouse Phase 4 | Unfunded | FY 18 - \$1,255,000 |
| Patrol Headquarters | FY 16 - \$2,000,000 FY 17- \$2,000,000 | FY 15 - \$1,000,000 FY 16 - \$3,000,000 |



Strategic Capital Investment-New Facilities and Major Renovations

- FSS Physical Plant - \$385,000
 - \$100 per square foot
 - 50 Year Building
 - Operational efficiency for equipment and supply storage



The Horst Building 320 Ripley Street

Purchased
December 2002

\$87,154.47



Additional Investment

July 2008

Roof and Structure Repair

\$90,978.51

Metal Straps on the south and west sides pull the gaps in the brick back together trying to make the building weather tight.



Front portion of the building, bordering Ripley Street

This area is a wooden floor, currently used as the Facility & Support Services woodshop area. Some surplus is taken to this area as it staged for appropriate sale or disposal.



To the north there are some smaller offices that are of no particular use due to size and configuration issues.



Stairs to the basement on the left and the basement on the right. There is no light in this area, the camera provided enough of a flash to capture the photos



Additional pictures of the basement

The stairs present a challenge with the moving of items. Due to this issue Facilities has not utilized the basement since we purchased the property.



The debris pictured in basement photos was left behind by the previous owner.



Storage room – South East Side



Additional pictures interior roof/ ceiling issues

Repairs to the portion of the
roof that was replaced



Existing ceiling in the
woodshop portion.

This portion of the roof was
not replaced as part of the
project.



Warehouse area





**Concrete areas in main
warehouse areas**

We have patched
several spots in the
concrete floor
areas in the
warehouse portion
of the building.



Warehouse South Side

As you can see there is a gap at the bottom of the overhead door.

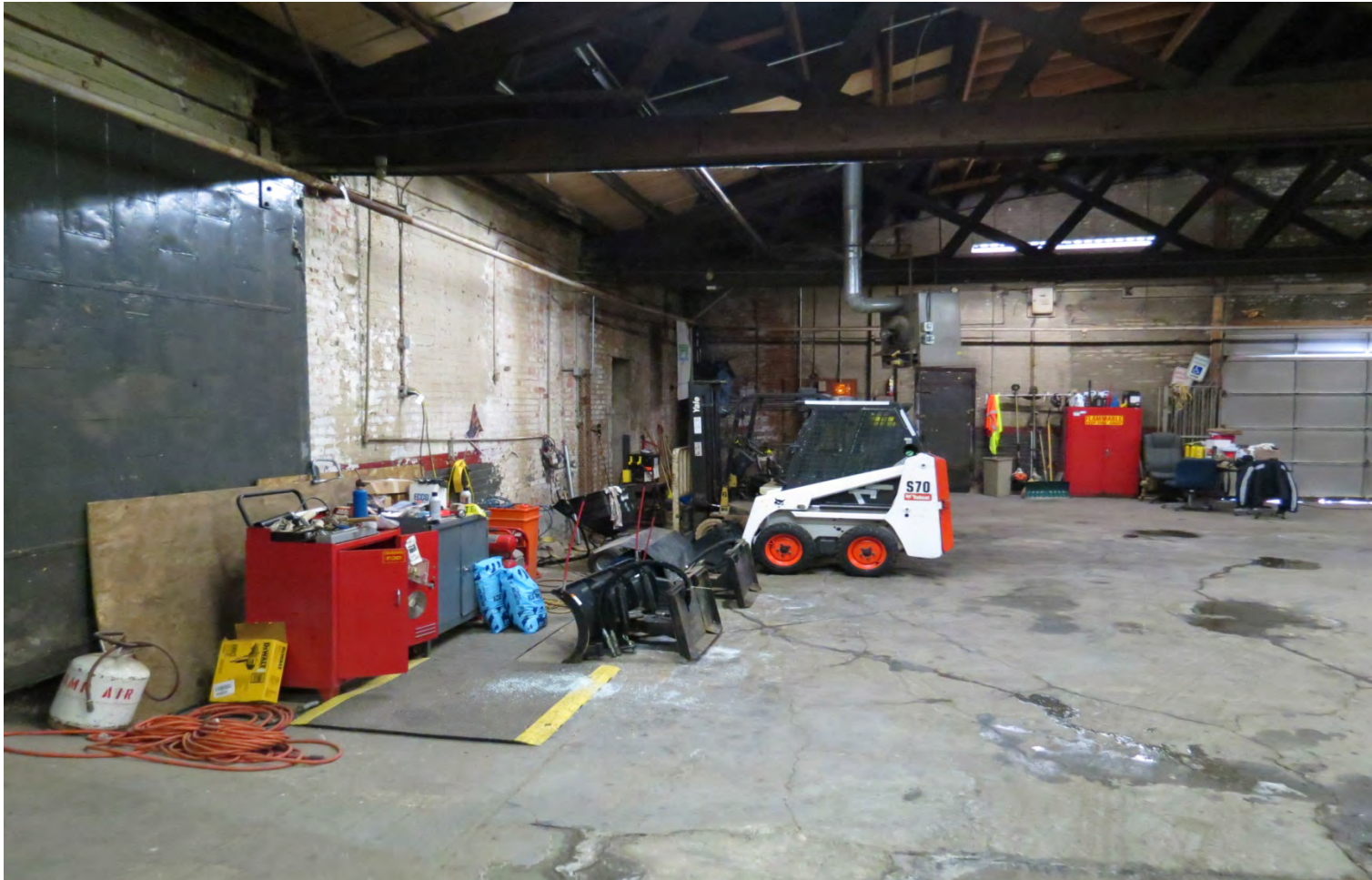
We have added a sheet of heavy gauge metal as a transition for vehicles backing in and out due to the poor condition of the City alley.



Usable Racking Space North west corner



We store the bobcat, fork truck, lawn and snow removal equipment at this location



Items Stored

- Bob cat, fork truck storage
- Short term vehicle maintenance
- Custodial Supplies
- Paper Products for Print Shop
- Juvenile Court Services Annual Supply order
- Health Department items
- Jail lock and glass components
- Salt during winter months
- Lawn and winter snow removal equipment
- Estimated value of items stored at this location
\$100,000 - \$150,000+ at any given time

Strategic Capital Investment-Significant Building Systems Upgrade

| Building | CIP Plan |
|------------|---|
| Courthouse | Roof - \$300,000 Windows - \$200,000 + \$100,000 Master Plan Phase 1 / 2 |
| Jail | Security Upgrades - \$150,000 over 3 years Carpet Replacement program |
| Annex | Roof - \$195,000 HVAC & Controls - \$340,000 Security System - \$80,000 New program renovation – \$100,000 |



Strategic Capital Investment-Significant Building Systems Upgrade

| Building | CIP Plan |
|----------------|--|
| Administration | Roof – \$150,000 Carpet - \$225,000 Exterior Lighting - \$100,000 ADA program - \$230,000 |
| Pine Knoll | Reuse Study - \$15,000 |
| Other | Outdoor Range - \$50,000 |



Strategic Capital Investment- Continued Technology Investment

| Type | CIP Plan |
|-----------------------|--|
| Printers | \$50,000 – Last year of three year program |
| WANS – Edges | \$100,000 |
| Website upgrade | \$45,000 |
| Electronic Content | \$400,000 |
| ERP | \$100,000 |
| Jail Radios | \$135,000 |
| Jail Mugshot software | \$62,255 |



Commitments to Other Jurisdictions

| Type | CIP Plan | Total |
|------------------------------|----------------|-----------|
| Bettendorf Convention Center | 3 Years | \$75,000 |
| Davenport Rail | 7 Years | \$420,000 |
| CAT Grants / Bike Trails | 5 Year Program | \$250,000 |



Summary and Thank you

- Budget Analysts
- Administrative Staff
- Budget Manager
- Board of Supervisors

