

**COUNTY ENVIRONMENT & EDUCATION
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| | |
|---|---|
| SERVICE AREA: County Environment & Education | PROGRAM: Conservation Administration (18A) |
| ACTIVITY: Conservation & Recreation Services | ORGANIZATION: Conservation |

PROGRAM MISSION: To professionally and efficiently manage the activities of the Conservation department for the Conservation Board, staff and general public by providing administrative, technical, and clerical support.

PROGRAM OBJECTIVES:

1. To accomplish 80% of all program performance objectives.
2. To keep administrative costs as a percent of department budget below 12%.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|------------------------|-------------------|----------------------|----------------------|--------------------|
|------------------------|-------------------|----------------------|----------------------|--------------------|

| | | | | |
|---|-------------|-------------|-------------|-------------|
| DEMAND | | | | |
| 1. Authorized personnel excluding seasonal park personnel (FTE's) | 41.6 | 41.6 | 41.6 | 41.6 |
| 2. Authorized budget (Net of Golf) | \$3,325,763 | \$3,072,087 | \$3,608,697 | \$3,604,045 |
| 3. Golf Course budget | \$1,074,754 | \$1,086,268 | \$1,096,624 | \$1,095,624 |

| | | | | |
|---|-----|-----|-----|-----|
| WORKLOAD | | | | |
| 1. Park system program & fiscal management | 20% | 20% | 30% | 30% |
| 2. Golf Course program & fiscal management | 60% | 60% | 50% | 50% |
| 3. Conservation Board requests & concerns | 10% | 10% | 10% | 10% |
| 4. Meetings, outside activities, citizen concerns | 10% | 10% | 10% | 10% |

| | | | | |
|--|-------|-------|-------|-------|
| PRODUCTIVITY | | | | |
| 1. Administrative cost as a percent of department budget | 7.99% | 8.89% | 8.58% | 8.56% |
| 2. Administrative personnel as a percent of department personnel | 9.62% | 9.62% | 9.62% | 9.62% |

| | | | | |
|--|-----|-----|-----|-----|
| EFFECTIVENESS | | | | |
| 1. Program performance objectives accomplished | 80% | 80% | 80% | 80% |

ANALYSIS:

Total FY07 appropriations for the total department (net of the golf course) are increasing 12.3% over current budgeted levels. Non-salary costs are decreasing by -0.6% below current budgeted levels for the total department when not including utilities, fuel, capital and equipment. Revenues are increasing 1.3% over current budgeted amounts for the total department net of requested RDA/SCRA grants for the pool project.

For this program, non-salary costs are decreasing -1.4% below current budgeted amounts net of the vehicle replacement which accounts for the revenue listed.

There are no organizational change requests for the department.

PPB Indicators show that more time is being spent on park system programs and fiscal management than previously when golf course operations took more time of the Director's.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|------------------|------------------|------------------|------------------|------------------|
| PROGRAM: Conservation Administration (18A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| 775-A Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 445-A Operations Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 220-A Conservation Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 141-A Clerk II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL POSITIONS | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| REVENUE SUMMARY: | | | | | |
| Sale of Fixed Assets | \$0 | \$0 | \$0 | \$9,000 | \$9,000 |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$9,000 | \$9,000 |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$285,131 | \$299,765 | \$295,053 | \$311,262 | \$311,262 |
| Equipment | 5,674 | 4,100 | 4,100 | 24,223 | 24,223 |
| Expenses | 50,953 | 58,681 | 61,464 | 58,702 | 57,151 |
| Supplies | 9,854 | 9,095 | 9,105 | 9,476 | 9,476 |
| TOTAL APPROPRIATIONS | \$351,612 | \$371,641 | \$369,722 | \$403,663 | \$402,112 |

| | |
|---|--|
| SERVICE AREA: County Environment & Education | PROGRAM: Parks & Recreation (18B) |
| ACTIVITY: Conservation & Recreation Services | ORGANIZATION: Conservation |

PROGRAM MISSION: To improve the quality of life and promote and preserve the health, welfare, and enjoyment for the citizens of Scott County and the general public by acquiring, developing, operating, and preserving the historical, educational, environmental, recreational and natural resources of the County.

- PROGRAM OBJECTIVES:**
1. To keep cost per capita to main park system (net of revenues) at \$15 or below.
 2. To accommodate 25,000 people at the Scott County Park Pool.
 3. To achieve revenue levels at Scott County Park and West Lake Park at \$345,100 and \$378,373 respectively.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|---|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. Population of Scott County | 158,668 | 158,668 | 158,668 | 158,668 |
| 2. Attendance at Scott County pool | 22,163 | 25,000 | 25,000 | 25,000 |
| 3. Attendance at West Lake Park beach | 7,954 | 15,000 | 15,000 | 15,000 |
| 4. Number of camp sites available | 788 | 788 | 788 | 788 |
| 5. Total acres owned | 2,795 | 2,795 | 2,795 | 2,795 |
| WORKLOAD | | | | |
| 1. Total attendance at Scott County pool | 22,163 | 25,000 | 25,000 | 25,000 |
| 2. Total attendance at West Lake Park beach | 7,954 | 15,000 | 15,000 | 15,000 |
| 3. Number of new acres developed | - | - | - | - |
| PRODUCTIVITY | | | | |
| 1. Per capita cost of park system (with CIP) | \$20.96 | \$19.36 | \$22.74 | \$22.71 |
| 2. Per capita cost of park system (net of revenues) | \$14.89 | \$13.69 | \$16.04 | \$16.01 |
| EFFECTIVENESS | | | | |
| 1. Revenue received from Scott County Park | \$325,863 | \$332,257 | \$345,100 | \$345,100 |
| 2. Revenue received from Buffalo Shores | \$84,438 | \$85,600 | \$85,765 | \$85,765 |
| 3. Revenue received from West Lake Park | \$319,384 | \$374,152 | \$378,373 | \$378,373 |
| 4. Revenue received from Pioneer Village | \$65,235 | \$65,331 | \$65,418 | \$65,418 |
| 5. Revenue received from Cody Homestead | \$3,687 | \$5,200 | \$4,259 | \$4,259 |

ANALYSIS:

For this program, non-salary costs are decreasing -0.6% below current budgeted amounts when not including the cost for utilities, fuel, equipment and CIP.

There are no organizational change requests for the department.

The primary reasons for revenue changes from current budget levels are the requested RDA/SCRA grants for the pool project. It is noted that the new cabins have been very popular and are constantly occupied. Also the new beach house drew in a number of people looking for family recreation and generated more revenue.

The primary reasons for appropriation changes from current budget levels are the high cost of utilities and fuel.

Several PPB Indicators are highlighted as follows: PPB indicator (E.1) shows the increase at Scott county Park due to the new cabins and increase in camping fees generated. (E.2) shows the increase in camping fees at Buffalo Shores. E.3. shows the increase at West Lake Park with camping fees and the revenue from the new beach house.

Total equipment budgeted for next year for the total department (net of anticipated trade-ins) remains at approximate current levels decreasing slightly to \$141,700 from \$148,000.

The capital projects scheduled for FY07 total the Board's previously approved level of \$500,000 adjusted for inflation each year which results in a net total amount of \$530,450 for FY07. In addition the FY07 CIP amount includes the Board approved \$100,000/year toward the 5 year pool project and the requested \$150,000 in RDA/SCRA grants for the pool project which calculates to a total CIP plan for FY07 of \$780,450.

The FY07 projects are as follows: the fourth and final of a four year payback to the General Fund for the Buffalo Shores Park post-flood renovations (\$25,000); Lake Canyada Sewer CIP Fund (\$612); Pool and Aquatic Center renovations at SCP (\$350,000); Road Repair at SCP (\$80,000); SCP Whispering Pines campground renovation Phase II (\$150,000); Road Repair at WLP (\$30,000); Beach Area Shade and Amenities at WLP Phase III (\$30,000); Maintenance Shop Improvements at WLP Phase II (\$19,838); Summit Restroom Improvements at WLP (\$95,000).

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| PROGRAM: Park & Recreation (18B) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| 382-A Park Manager | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| 220-A Patrol Ranger | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 220-A Ranger Technician | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| 187-A Pioneer Village Site Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 187-A Equipment Mechanic | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| 187-A Park Crew Leader | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 162-A Park Maintenance Worker | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| 99-A Cody Homestead Site Coordinator | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Z Seasonal Concession Worker | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| TOTAL POSITIONS | 16.25 | 16.25 | 16.25 | 16.25 | 16.25 |
| REVENUE SUMMARY: | | | | | |
| Intergovernmental | \$134,294 | \$42,000 | \$42,000 | \$193,260 | \$193,260 |
| Fees and Charges | 617,229 | 652,088 | 652,225 | 652,974 | 652,974 |
| Use of Money/Property | 118,115 | 133,700 | 134,700 | 138,074 | 138,074 |
| Miscellaneous | 54,794 | 17,672 | 19,172 | 17,607 | 17,607 |
| Sale of Fixed Assets | 20,000 | 26,000 | 26,000 | 27,000 | 27,000 |
| TOTAL REVENUES | \$944,432 | \$871,460 | \$874,097 | \$1,028,915 | \$1,028,915 |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$1,093,096 | \$1,256,603 | \$1,204,132 | \$1,307,613 | \$1,307,613 |
| Equipment | 229,558 | 174,000 | 179,112 | 168,700 | 168,700 |
| Capital Improvement | 764,606 | 515,612 | 445,612 | 780,450 | 780,450 |
| Expenses | 326,088 | 319,804 | 317,883 | 360,779 | 357,678 |
| Supplies | 334,607 | 334,222 | 334,222 | 340,575 | 340,575 |
| TOTAL APPROPRIATIONS | \$2,747,955 | \$2,600,241 | \$2,480,961 | \$2,958,117 | \$2,955,016 |

| | |
|---|---------------------------------------|
| SERVICE AREA: County Environment & Education | PROGRAM: Glynn's Creek (18E/F) |
| ACTIVITY: Conservation & Recreation Services | ORGANIZATION: Conservation |

PROGRAM MISSION: To operate and maintain a high quality 18-hole public golf course for the recreational enjoyment of the citizens of Scott County and the surrounding area by providing the best customer service and golfing experience possible.

PROGRAM OBJECTIVES:

1. To increase rounds of play to 35,000.
2. To increase average income per round to \$36.78.
3. To increase number of outings to 65 accommodating 5,200 participants.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|------------------------|-------------------|----------------------|----------------------|--------------------|
|------------------------|-------------------|----------------------|----------------------|--------------------|

DEMAND

| | | | | |
|--|------------|------------|------------|------------|
| 1. Rounds of play requested | 30,803 | 30,629 | 35,000 | 35,000 |
| 2. Acres to maintain: greens/tees/fairways and rough/woods | 4/5/159/30 | 4/5/159/30 | 4/5/159/30 | 4/5/159/30 |
| 3. Number of carts to maintain (including Ranger & food/beverage cart) | 79 | 79 | 79 | 79 |
| 4. Number of outings/participants requested | 57/3,845 | 60/4,200 | 65/5,200 | 65/5,200 |

WORKLOAD

| | | | | |
|---|------------|------------|------------|------------|
| 1. Rounds of play provided | 30,803 | 30,629 | 35,000 | 35,000 |
| 2. Acres maintained: greens/tees/fairways & rough/woods | 4/5/159/30 | 4/5/159/30 | 4/5/159/30 | 4/5/159/30 |
| 3. Number of carts maintained (including Ranger & food/beverage cart) | 79 | 79 | 79 | 79 |
| 4. Number of outings/participants provided | 57/3,845 | 60/4,200 | 65/5,200 | 65/5,200 |

PRODUCTIVITY

| | | | | |
|---|----------|----------|----------|----------|
| 1. Maintenance operating cost/acre (not including capital costs) | \$2,451 | \$2,965 | \$2,808 | \$2,808 |
| 2. Maintenance costs per round (not including capital costs) | \$15.75 | \$16.31 | \$15.89 | \$15.89 |
| 3. Maintenance costs per hole (1993 industry average is \$25,000) | \$26,960 | \$32,610 | \$30,890 | \$30,890 |

EFFECTIVENESS

| | | | | |
|---|-----------|-----------|-----------|-----------|
| 1. Green fees collected | \$552,181 | \$573,233 | \$678,868 | \$678,868 |
| 2. Net cart revenue collected | \$288,566 | \$314,000 | \$332,444 | \$332,444 |
| 3. Net income from Pro Shop and rentals | \$18,755 | \$42,400 | \$43,900 | \$43,900 |
| 4. Net income from concessions | \$123,095 | \$133,500 | \$178,920 | \$178,920 |
| 5. Net income from range | \$35,463 | \$40,000 | \$50,000 | \$50,000 |
| 6. Income per round | \$33.19 | \$36.12 | \$36.78 | \$36.78 |

ANALYSIS:

Total FY07 appropriations for the Golf Course are increasing 1.3% over current budgeted levels. Non-salary costs are increasing 3.1% over current budgeted levels for this program. Revenues are decreasing - 1.8% below current budgeted amounts for the Golf Course to reflect recent historical levels of rounds played.

There are no organizational change requests for the Golf Course.

The primary reasons for revenue changes from current budget levels are: The FY07 revenues have been adjusted to a 35,000 round total to reflect a more accurate anticipated level of play and income. Play continues to be down since 2002 across the country by 3% to 5%.

The primary reasons for appropriation changes from current budget levels are: Salaries have increased because of cost of living increases. Total supplies have

increased slightly due to increase in chemicals and fuel costs.

There are no budget issues identified for further Board review during the budget process for this program.

This departmental budget supports the County's Target Issues and Management Agenda as follows: Planning to develop a golf course strategic plan: a profitability and master plan update and presenting it to the joint boards later in 2006.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| PROGRAM: Glynn's Creek (18E/F) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| 462-A Golf Pro/Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 462-A Golf Course Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 187-A Mechanic/Crew Leader | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 187-A Assistant Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 162-A Maintenance Worker | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Z Seasonal Assistant Golf Professional | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Z Seasonal Golf Pro Staff | 7.05 | 7.05 | 7.05 | 7.05 | 7.05 |
| Z Seasonal Part Time Laborers | 5.55 | 5.55 | 5.55 | 5.55 | 5.55 |
| TOTAL POSITIONS | 19.35 | 19.35 | 19.35 | 19.35 | 19.35 |
| REVENUE SUMMARY: | | | | | |
| Total Charges for Services | \$13,328 | \$35,800 | \$35,900 | \$35,800 | \$35,800 |
| Total Green Fees | 549,923 | 718,885 | 573,233 | 678,868 | 678,868 |
| Net Cart Fees | 287,379 | 317,430 | 314,000 | 332,444 | 332,444 |
| Net Food/Beverage | 115,514 | 178,920 | 133,500 | 178,920 | 178,920 |
| Net Merchandise Sales | 5,389 | 7,200 | 6,500 | 8,000 | 8,000 |
| Net Driving Range Sales | 35,315 | 50,040 | 40,000 | 50,000 | 50,000 |
| Total Interest Income | 3,822 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Miscellaneous | 1,198 | 750 | 750 | 750 | 750 |
| Gain on Sale of Fixed Assets | - | - | - | - | - |
| TOTAL REVENUES | \$1,011,868 | \$1,311,525 | \$1,106,383 | \$1,287,282 | \$1,287,282 |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$497,379 | \$555,726 | \$529,948 | \$553,799 | \$553,799 |
| Equipment | 5,900 | 83,971 | 1,000 | 1,000 | 1,000 |
| Depreciation | 132,438 | 74,000 | 132,440 | 132,440 | 132,440 |
| Expenses | 92,015 | 85,665 | 99,365 | 87,155 | 86,155 |
| Supplies | 140,819 | 126,750 | 127,335 | 133,050 | 133,050 |
| Debt Service | 206,203 | 155,000 | 196,180 | 189,180 | 189,180 |
| TOTAL APPROPRIATIONS | \$1,074,754 | \$1,081,112 | \$1,086,268 | \$1,096,624 | \$1,095,624 |
| Net Income | (\$62,886) | \$230,413 | \$20,115 | \$190,658 | \$191,658 |

SERVICE AREA: County Environment & Education **PROGRAM:** Wapsi River Environmental Educ Center (18G)
ACTIVITY: Conservation & Recreation Services **ORGANIZATION:** Conservation

PROGRAM MISSION: To increase the understanding of natural resource systems by providing the programs and site which will facilitate learning and scientific literacy by students and the general public on a regional basis.

PROGRAM OBJECTIVES:
 1. Conduct 240 public presentations.
 2. Maintain student contact hours at 23,000.
 3. Maintain overall attendance at 29,000.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|---|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. Population of Scott and Clinton counties | 204,488 | 204,488 | 204,488 | 204,488 |
| 2. Public presentations (Dormitory) | 107 | 10 | 110 | 110 |
| 3. Public Presentations (Non-dormitory) | 129 | 140 | 150 | 150 |
| 4. Student contact hours | 21,887 | 25,000 | 23,000 | 23,000 |
| 5. Inner-city youth field day/youths | 30/1,451 | 23/680 | 23/680 | 23/680 |
| 6. Overall attendance | 28,620 | 30,000 | 29,000 | 29,000 |
| WORKLOAD | | | | |
| 1. Population of Scott and Clinton counties | 204,488 | 204,488 | 204,488 | 204,488 |
| 2. Public programs | 236 | 250 | 260 | 260 |
| 3. Student contact hours | 21,887 | 25,000 | 23,000 | 23,000 |
| 4. Publish an 8-12 page newsletter, number of copies annually | 8,550 | 8,700 | 8,700 | 8,700 |
| 5. Develop and maintain existing buildings for public use | 6 | 5 | 5 | 5 |
| 6. Develop and conduct inner-city field days/youths | 30/1,451 | 23/680 | 23/680 | 23/680 |
| PRODUCTIVITY | | | | |
| 1. Per capita cost of Center | \$0.95 | \$1.03 | \$1.15 | \$1.15 |
| 2. Number of acres maintained | 225 | 225 | 225 | 225 |

| | | | | |
|---|---------|----------|----------|----------|
| EFFECTIVENESS | | | | |
| 1. Percent of park acres developed | 11% | 11% | 11% | 11% |
| 2. Operating revenues generated (net of CIP Grants) | \$9,463 | \$10,760 | \$10,760 | \$10,760 |

ANALYSIS:

For this program, non-salary costs are increasing 5.91% over current budgeted amounts.

Organizational change requests for the department are as follows: Even though the Eastern Iowa AmeriCorps program has been reinstated to full funding, there has been changes in starting and ending dates for the program. The dates were April 1 to March 31 and are now September 1 to August 31. The Wapsi Center is allotted 2 full-time volunteers through Eastern Iowa AmeriCorps Program. The Center also is allotted 2 half-time volunteers from the United Neighbors AmeriCorps.

The primary reason for revenue changes from current budget levels are that the last 3 months of FY06 and the first 2 months of FY07 will be the sole responsibility of the Wapsi Center since during that time period the assistant naturalists will not be enrolled in AmeriCorps.

Several PPB Indicators are highlighted as follows: School contact hours will go down as expected next year due to the two large schools that come every other year will not be visiting the Center next year. The Center is also seeing a small decline in the number of field trips, but the numbers of students/field trips has increased. Three factors affecting field trips is school budgets, no child left behind and school consolidations.

Inner City Youth field trips and numbers attending in the last couple of years have been as expected.

Vincent lodge in the past has been used as a bunkhouse, especially by Boy Scouts. It was only receiving limited use in the winter. It is no longer available for public use and is being used for storage.

Budget issues identified for further Board review during the budget process are as follows: AmeriCorps naturalists continue to play a major role in providing educational programming and maintenance at the Wapsi Center. Participation in the AmeriCorps program will maintain the Center's educational programming day-to-day level of operation at current levels and let the Center develop and outreach programs for the other parks, especially providing campground programs and increased cooperation with other local agencies.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|------------------|------------------|------------------|------------------|------------------|
| PROGRAM: Wapsi River Environ Educ Center (18G) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| 382-A Naturalist/Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 271-A Assistant Naturalist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL POSITIONS | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| REVENUE SUMMARY: | | | | | |
| Intergovernmental | \$9,638 | \$20,466 | \$15,374 | \$15,374 | \$15,374 |
| Fees and Charges | - | 40 | 64 | 40 | 40 |
| Use of Money/Property | 8,739 | 10,500 | 10,500 | 10,500 | 10,500 |
| Miscellaneous | 723 | 260 | 260 | 260 | 260 |
| TOTAL REVENUES | \$19,100 | \$31,266 | \$26,198 | \$26,174 | \$26,174 |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$160,462 | \$186,465 | \$171,374 | \$193,933 | \$193,933 |
| Expenses | 45,046 | 37,001 | 33,570 | 37,573 | 37,573 |
| Supplies | 20,691 | 13,030 | 16,460 | 15,411 | 15,411 |
| TOTAL APPROPRIATIONS | \$226,199 | \$236,496 | \$221,404 | \$246,917 | \$246,917 |

| | |
|---|---|
| SERVICE AREA: County Environment & Education | PROGRAM: Planning & Development Administration (25A) |
| ACTIVITY: Environmental Quality/County Development | ORGANIZATION: Planning & Development |

PROGRAM MISSION: To provide professional planning and technical assistance to the Board of Supervisors, Planning & Zoning Commission and the Board of Adjustment in order to develop, review and adopt land use policies and regulations that guide and control the growth of Scott County by balancing the need to identify areas appropriate for development with the need to preserve productive farm land.

- PROGRAM OBJECTIVES:**
1. To handle 100% of requests for planning information by date requested.
 2. To accomplish 100% of departmental objectives.
 3. To avoid any delays of P & Z Commission and Board of Adjustment applications due to incomplete submittals.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|---|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. Planning and Zoning Commission agenda applications | 24 | 20 | 20 | 20 |
| 2. Board of Adjustment agenda applications | 11 | 20 | 20 | 20 |
| 3. Planning and Zoning information requests | 1,726 | 1,500 | 1,500 | 1,500 |
| 4. Departmental budget | \$246,741 | \$326,645 | \$349,933 | \$349,933 |
| 5. Authorized positions | 4.08 | 4.08 | 4.08 | 4.08 |
| WORKLOAD | | | | |
| 1. Number of Rezoning, Subdivision & Site Plan applications reviewed | 24 | 20 | 20 | 20 |
| 2. Number of Variance, Special Use Permit & Appeals of Interpretation | 11 | 20 | 20 | 20 |
| 3. Number of responses to Planning and Zoning information requests | 1,726 | 1,500 | 1,500 | 1,500 |
| 4. Number of Boards and Committees Director serves on | 18 | 20 | 20 | 20 |
| 5. Number of building permit applications | 681 | 700 | 700 | 700 |
| PRODUCTIVITY | | | | |
| 1. Staff hours spent on Planning & Zoning Commission applications | 397 | 300 | 300 | 300 |
| 2. Staff hours spent on Board of Adjustment applications | 292 | 300 | 300 | 300 |
| 3. Staff hours spent on responses to planning & zoning info requests | 565 | 450 | 450 | 450 |
| 4. Staff hours spent serving on various boards and committees | 424 | 450 | 450 | 450 |
| 5. Staff hours spent on building permit applications | 757 | 700 | 700 | 700 |
| EFFECTIVENESS | | | | |
| 1. % of P & Z Commission items delayed due to incomplete application | 0% | 0% | 0% | 0% |
| 2. % of Board of Adjustment items delayed due to incomplete application | 0% | 0% | 0% | 0% |
| 3. % of time spent on P & Z and BOA agenda items | 28% | 20% | 20% | 20% |
| 4. % of time spent providing planning and zoning information | 25% | 20% | 20% | 20% |
| 5. % of time spent serving on various boards and committees | 20% | 25% | 25% | 25% |
| 6. % of time spent on building permit applications | 27% | 35% | 35% | 35% |

ANALYSIS:

Total FY07 appropriations for the total department are increasing 3% over the previous fiscal year's budget. Non-salary costs are increasing 2.1% over the current budgeted levels for the total department. Revenues are projected to remain the same. The increase in budget is primarily due to cost of living increase in salaries and an increase in supplies for public notice costs due to an increase of tax deed properties and a proposed in vehicle maintenance expenses due to routine maintenance.

An organizational change request has been submitted to increase the range of pay scale that could be paid for the enforcement officer seasonal part-time position with the department. Under the current pay scale it has been difficult to attract qualified individuals to fill this non-benefited position. With the right candidate this position can be called upon to fill in for many building inspections

duties in addition to zoning and weed enforcement.

The primary reason for the increase in revenue projected is that building and development activity remain high. At some point this activity can be expected to level off or even decline but as of yet it appears for the up coming year to remain at record highs.

The departmental budget again includes \$50,000 as contribution to two outside agencies in which the Planning Director serves on the Board of Directors. \$15,000 is included for the Scott County Housing Council and \$35,000 for the Greater Davenport Redevelopment Corporation. Both of these contributions would be pending final Board approval and have depended on the amount to be contributed to these two agencies by the City of Davenport.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|------------------|------------------|------------------|------------------|------------------|
| PROGRAM: Planning & Development Administration (25A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| 608-A Planning & Development Director | 0.50 | 0.50 | 0.50 | 0.40 | 0.40 |
| 314-C Building Inspector | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 |
| 252-A Planning & Development Specialist | 0.50 | 0.50 | 0.50 | 0.25 | 0.25 |
| 162-A Clerk III | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 |
| Z Planning Intern | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 |
| TOTAL POSITIONS | 1.35 | 1.35 | 1.35 | 1.00 | 1.00 |
| REVENUE SUMMARY: | | | | | |
| Miscellaneous | \$22 | \$0 | \$0 | \$0 | \$0 |
| Sale of Fixed Assets | 13,540 | - | 5,000 | 5,000 | 5,000 |
| TOTAL REVENUES | \$13,562 | \$0 | \$5,000 | \$5,000 | \$5,000 |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$81,321 | \$89,532 | \$83,445 | \$73,869 | \$73,869 |
| Expenses | 23,369 | 73,350 | 74,500 | 74,850 | 74,850 |
| Supplies | 1,320 | 1,600 | 1,600 | 1,650 | 1,650 |
| TOTAL APPROPRIATIONS | \$106,010 | \$164,482 | \$159,545 | \$150,369 | \$150,369 |

| | |
|---|---|
| SERVICE AREA: County Environment & Education | PROGRAM: Code Enforcement (25B) |
| ACTIVITY: County Development | ORGANIZATION: Planning & Development |

PROGRAM MISSION: To fairly enforce County building, subdivision, and zoning codes for the protection of the lives, safety and welfare of Scott County citizens by efficiently and effectively interpreting and implementing the regulations. Also to enforce the State law regulating growth of Scott County by balancing the need to identify areas appropriate for development with the need to preserve productive farm land.

- PROGRAM OBJECTIVES:**
1. To conduct 99% of all building inspections on day requested.
 2. To maintain average inspections conducted per permit under 4.3.
 3. To maintain cancelled or expired permits under 10% of total number of permits issued.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|--|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. # of single-family residential building permits issued | 121 | 125 | 125 | 125 |
| 2. # of residential addition or remodels permits issued | 147 | 120 | 120 | 120 |
| 3. # of residential accessory building permits issued | 77 | 75 | 75 | 75 |
| 4. # of commercial building permits issued | 50 | 20 | 20 | 20 |
| 5. Total # of building permits issued for unincorporated areas | 402 | 400 | 400 | 400 |
| 6. Total # of building permits issued for 28E cities | 279 | 300 | 300 | 300 |
| WORKLOAD | | | | |
| 1. # of footings inspections completed | 463 | 450 | 450 | 450 |
| 2. # of rough in inspections completed | 397 | 300 | 300 | 300 |
| 3. # of final inspections completed | 648 | 650 | 650 | 650 |
| 4. Total # of inspections for unincorporated areas | 1,988 | 2,000 | 2,000 | 2,000 |
| 5. Total # of inspections for 28E cities | 1,328 | 1,000 | 1,000 | 1,000 |
| PRODUCTIVITY | | | | |
| 1. # of inspections conducted per day | 8 | 10 | 10 | 10 |
| 2. Total building permit fees collected | \$257,185 | \$230,000 | \$200,000 | \$200,000 |
| 3. % of total budget for building permit fees collected | 161% | 115% | 100% | 100% |
| 4. Total valuation of construction for building permits issued | \$30,402,946 | \$30,000,000 | \$25,000,000 | \$25,000,000 |

| | | | | |
|---|-------|-------|-------|-------|
| EFFECTIVENESS | | | | |
| 1. % of building inspections made on day requested | 99% | 99% | 99% | 99% |
| 2. # of inspections per permits issued | 4.9 | 4.3 | 4.3 | 4.3 |
| 3. % of cancelled or expired permits compared to total permits issued | 17.0% | 10.0% | 10.0% | 10.0% |

ANALYSIS:

The PPB Indicators for this program tracks the numbers and type of building permits issued and the numbers and types of inspections completed. They also track the numbers of permits and inspections completed in the unincorporated areas and the 28E cities. The number of building permits are projected to stay about the same based on the continued high building activity.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|------------------|------------------|------------------|------------------|------------------|
| PROGRAM: Code Enforcement (25B) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| 608-A Planning & Development Director | 0.50 | 0.50 | 0.50 | 0.60 | 0.60 |
| 314-C Building Inspector | 0.95 | 0.95 | 0.95 | 0.95 | 0.95 |
| 252-A Planning & Development Specialist | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 |
| 162-A Clerk III | 0.20 | 0.20 | 0.20 | 0.20 | 0.20 |
| Z Weed/Zoning Enforcement Aide | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 |
| TOTAL POSITIONS | 2.73 | 2.73 | 2.73 | 3.08 | 3.08 |
| REVENUE SUMMARY: | | | | | |
| Licenses and Permits | \$257,335 | \$200,240 | \$230,240 | \$200,240 | \$200,240 |
| Fees and Charges | 6,029 | 4,750 | 4,750 | 5,000 | 5,000 |
| Miscellaneous | 12 | - | - | - | - |
| TOTAL REVENUES | \$263,376 | \$204,990 | \$234,990 | \$205,240 | \$205,240 |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$145,807 | \$160,257 | \$150,550 | \$183,314 | \$183,314 |
| Expenses | 6,798 | 14,500 | 13,350 | 12,850 | 11,650 |
| Supplies | 2,500 | 3,200 | 3,200 | 3,400 | 3,400 |
| TOTAL APPROPRIATIONS | \$155,105 | \$177,957 | \$167,100 | \$199,564 | \$198,364 |

SERVICE AREA: County Environment & Education **PROGRAM: Regional Planning/Tech Assistance (36A)**
ACTIVITY: County Environment **ORGANIZATION: Bi-State Regional Commission**

PROGRAM MISSION: To serve local governments in the Bi-State Region by: 1) providing regional planning, coordination, & administration services; 2) serving as a regional forum for problems/issues; 3) providing technical assistance to member governments.

PROGRAM OBJECTIVES:
1. To maintain the level of local government membership and participation at 43 communities and 5 counties.
2. To provide direct service to Scott County in transportation, economic development, environment, data & graphics, technical assistance & intergovernmental/regional programs.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|------------------------|-------------------|----------------------|----------------------|--------------------|
|------------------------|-------------------|----------------------|----------------------|--------------------|

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|---|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. Number of participating units of government (counties & cities) | 48 | 48 | 48 | 48 |
| 2. Number of on-going events/meetings/groups requiring coordination | 117 | 117 | 117 | 117 |
| 3. Direct services to Scott County government (person hours) | 1,314 | 1,250 | 1,250 | 1,250 |
| 4. Direct services to all part units of local government (person hours) | 9,265 | 12,500 | 12,500 | 12,500 |

| | | | | |
|---|-------|--------|--------|--------|
| WORKLOAD | | | | |
| 1. Number of participating units of local government (counties/cities) | 48 | 48 | 48 | 48 |
| 2. Number of on-going events/meetings/groups requiring coordination | 117 | 117 | 117 | 117 |
| 3. Direct services to Scott County (person hours) | 1,314 | 1,250 | 1,250 | 1,250 |
| 4. Direct services to all part units of local government (person hours) | 9,265 | 12,500 | 12,500 | 12,500 |

| | | | | |
|--|-----|-----|-----|-----|
| PRODUCTIVITY | | | | |
| 1. Percent of time spent on housing assistance | 5% | 0% | 0% | 0% |
| 2. Percent of time spent on highway/transit | 36% | 43% | 45% | 45% |
| 3. Percent of time spent on environment and recreation | 11% | 5% | 5% | 5% |
| 4. Percent of time spent on community planning & development | 24% | 30% | 28% | 28% |
| 5. Percent of time spent on intergovernmental forums & regional services | 13% | 13% | 13% | 13% |
| 6. Percent of time spent on data and graphic services | 11% | 9% | 9% | 9% |

| | | | | |
|---|-------|-------|-------|-------|
| EFFECTIVENESS | | | | |
| 1. Local funding as a percent of agency budget | 54% | 56% | 51% | 51% |
| 2. Scott County funding as a percent of local funding | 8.40% | 7.80% | 4.14% | 4.14% |

ANALYSIS:

| | |
|--|---|
| <p>Total FY07 appropriations for the total agency are increasing 3% over current budgeted levels. Non-salary costs are decreasing 5.6% over current budgeted levels for the total agency. County funding is approved to increase 1.5% over current budgeted amounts for the total agency. This proposed 1.5% increase is set by the Bi-State Commission and is uniform for all participating local governments. However even with this modest increase in local government dues there is still a decrease in local funding as a percent of the Commission's total revenue budget from 56% to 51% (E.1).</p> <p>The primary reason for this revenue change from current budget levels is the: Increase in funding for transportation planning due to reauthorization of the transportation act. Also, 12 months of IAQC transit planner funding offsets a reduction in EDA funding and the end of the Greenway project.</p> | <p>The Bi-State staff indicates there will be an increased emphasis in transportation planning as funding has increased in this area. The primary reasons for appropriation changes from current budget levels are: Personnel increases for 12 months of a IAQC transit planner, COL 1.5% and continuation of the merit system as well as a projected 10% health insurance increase will be offset with printing costs reduction due to no greenway brochure and QC Wall map being done in FY07.</p> <p>This agency budget supports the County's Target Issues and Management Agenda as follows: Continue to provide coordination for I-74 Bridge Team, Coordinate Consolidated Dispatch Study contract, continue intergovernmental cooperation coordination/participation - QC Chief Elected Officials meetings, Blue Ribbon Committee, joint purchasing, trail planning and other intergovernmental cooperation projects as needed.</p> |
|--|---|

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|--------------------|--------------------|--------------------|--------------------|----------------|
| PROGRAM: Regional Planning/Tech Assistance (36A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| Executive Director | 1.00 | 1.00 | 1.00 | 1.00 | |
| Program Director | 2.00 | 2.00 | 1.00 | 1.00 | |
| Project Manager | 1.00 | 1.00 | 1.00 | 1.00 | |
| Planner & Senior Planner | 6.00 | 6.00 | 7.00 | 7.00 | |
| Administrative Services Director | 1.00 | 1.00 | 1.00 | 1.00 | |
| Data Services Planner | 1.00 | 1.00 | 1.00 | 1.00 | |
| Data Graphics Manager | 1.00 | 1.00 | 1.00 | 1.00 | |
| Finance/Human Resources | 1.00 | 1.00 | 1.00 | 1.00 | |
| Accounting Technician | 0.50 | 0.50 | 0.50 | 0.50 | |
| Transportation Traffic Engineer | 1.00 | 1.00 | 1.00 | 1.00 | |
| Word Processor II | 2.00 | 2.00 | 2.00 | 2.00 | |
| Word Processor I | 1.00 | 1.00 | 1.00 | 1.00 | |
| Planning Assistant | 1.00 | 0.50 | 0.50 | - | |
| Graphics Specialist | 2.00 | 2.00 | 2.00 | 2.00 | |
| Gangs Task Force Administrator | 1.00 | 1.00 | 1.00 | 1.00 | |
| TOTAL POSITIONS | 22.50 | 22.00 | 22.00 | 21.50 | |
| REVENUE SUMMARY: | | | | | |
| Membership Fees | \$272,941 | \$278,979 | \$273,983 | \$278,092 | |
| Charges for Services | 626,486 | 478,194 | 460,617 | 462,455 | |
| Federal/State Funding | 150,494 | 141,374 | 116,766 | 108,503 | |
| Transportation | 494,634 | 500,744 | 592,975 | 656,957 | |
| SUB-TOTAL REVENUES | \$1,544,555 | \$1,399,291 | \$1,444,341 | \$1,506,007 | |
| Scott County Contribution | 63,154 | 64,101 | 64,101 | 65,063 | 65,063 |
| TOTAL REVENUES | \$1,607,709 | \$1,463,392 | \$1,508,442 | \$1,571,070 | |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$1,198,401 | \$1,241,472 | \$1,278,907 | \$1,338,362 | |
| Equipment | 1,138 | 3,000 | 3,000 | 3,000 | |
| Expenses | 388,238 | 200,250 | 207,600 | 193,000 | |
| Occupancy | 44,851 | 49,992 | 49,992 | 49,992 | |
| TOTAL APPROPRIATIONS | \$1,632,628 | \$1,494,714 | \$1,539,499 | \$1,584,354 | |

SERVICE AREA: County Environment & Education
ACTIVITY: Animal Control

PROGRAM: Animal Shelter (44A)
ORGANIZATION: Humane Society

PROGRAM MISSION: To reduce animal control problems for Scott County citizens by: A) temporarily housing stray and adoptable animals; B) educating citizens on spaying, neutering and responsible pet ownership; and C) enforcing state and local laws concerning animals.

PROGRAM OBJECTIVES:

1. To maintain the number of animals received below 7600 through education and training.
2. To maintain the average animal days held below 10 days and to reduce euthanasia by increasing adoptions and return to owners.
3. To maintain the Scott County contribution below 8% of funding.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|------------------------|-------------------|----------------------|----------------------|--------------------|
|------------------------|-------------------|----------------------|----------------------|--------------------|

DEMAND

| | | | | |
|---|------|------|------|------|
| 1. Number of hours per day facility is open | 7 | 7 | 7 | 7 |
| 2. Number of days of the week the facility is open | 7 | 7 | 7 | 7 |
| 3. Number of hours/day that animal control is available Mon-Fri/Sat-Sun | 11/9 | 11/9 | 11/9 | 11/9 |

WORKLOAD

| | | | | |
|--|--------|--------|--------|--------|
| 1. Animals handled | 6,980 | 7,400 | 7,550 | 7,550 |
| 2. Total animal days in shelter | 72,088 | 74,264 | 75,749 | 75,749 |
| 3. Number of educational programs given | 152 | 180 | 180 | 180 |
| 4. Number of bite reports handled in Scott County | 459 | 430 | 430 | 430 |
| 5. Number of animals brought in from rural Scott County | 338 | 330 | 340 | 340 |
| 6. Number of calls animal control handle in rural Scott County | 436 | 350 | 350 | 350 |

PRODUCTIVITY

| | | | | |
|---------------------------------|---------|---------|---------|---------|
| 1. Cost per animal shelter day | \$6.31 | \$9.66 | \$9.48 | \$9.48 |
| 2. Cost per educational program | \$10.25 | \$10.00 | \$10.00 | \$10.00 |
| 3. Cost per county call handled | \$30.00 | \$35.00 | \$35.00 | \$35.00 |

EFFECTIVENESS

| | | | | |
|---|-------|-------|-------|-------|
| 1. Scott County contribution as a percent of program costs | 6% | 4% | 7% | 7% |
| 2. Total number of animals adopted as a percent of animals handled | 27.0% | 35.0% | 35.0% | 35.0% |
| 3. Total number of animals returned to owner as a percent of animals | 16.0% | 17.0% | 17.0% | 17.0% |
| 4. Total number of animals euthanized as a percent of animals handled | 45.0% | 43.0% | 43.0% | 43.0% |

ANALYSIS:

Total FY07 appropriations for the total agency are increasing 0.4% over current budgeted levels. Non-salary expenses are increasing 10.3% over current budgeted levels for the total agency. Revenues are increasing 10.4% over current budgeted amounts for the total agency. For this program, non-salary costs are increasing 10.3% over current budgeted amounts.

There are no organizational change requests for the agency. The primary reasons for revenue changes from current budget levels are: an increase in fees charged and a transfer from the society account so that the animal control program does not run a deficit.

The primary reasons for appropriation changes from current budget levels are: the increase in property and liability insurance, animal care costs, utilities and repairs and maintenance.

Several PPB Indicators are highlighted as follows: the number of animals handled (W.1) and total animal days in the shelter (W.2) are expected to increase approximately 3%. The number of animals brought in from rural Scott County (W.5) remains stable and the number of calls animal control handles in rural Scott County (W.6) are expected to remain stable with FY06 projections and less than FY05 actuals.

Budget issues identified for further Board review during the budget process are as follows: the Humane Society requested a capital contribution from Scott County of \$5,000 to help purchase a new animal control vehicle.

County funding is approved to be \$29,762, an increase of 3.5% over FY06 and to not fund the capital request.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|------------------|------------------|------------------|------------------|----------------|
| PROGRAM: Animal Shelter (44A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| Manager | 1.00 | 1.00 | 1.00 | 1.00 | |
| Animal Control | 5.00 | 5.00 | 5.00 | 5.00 | |
| Animal Control Officer (Part-Time) | 2.00 | 2.00 | 2.00 | 2.00 | |
| #1 Kennel Person Stray | 1.00 | 1.00 | 1.00 | 1.00 | |
| #2 Kennel Person Stray | 1.00 | 1.00 | 1.00 | 1.00 | |
| #3 Kennel Person Adoption | 1.00 | 2.00 | 2.00 | 2.00 | |
| #4 Kennel Person Stray (Part-Time) | 2.00 | 2.00 | 2.00 | 2.00 | |
| #5 Health Technician | 1.00 | 1.00 | 1.00 | 1.00 | |
| Kennel Attendant (Part-Time) | 2.00 | 2.00 | 2.00 | 2.00 | |
| Receptionist | 1.00 | 1.00 | 1.00 | 1.00 | |
| Building Maintenance | 0.25 | 0.25 | 0.25 | 0.25 | |
| Kennel Person | 1.00 | 1.00 | 1.00 | 1.00 | |
| TOTAL POSITIONS | 18.25 | 19.25 | 19.25 | 19.25 | |
| REVENUE SUMMARY: | | | | | |
| City Subsidies | \$188,583 | \$196,540 | \$188,644 | \$192,856 | |
| Health Department | 10,660 | 10,980 | 10,980 | 11,364 | |
| Donations | 8,761 | 7,500 | 7,500 | 8,000 | |
| Other | 303,350 | 295,860 | 323,800 | 328,865 | |
| Transfer from Society Fund | 135,972 | 108,000 | 137,000 | 139,000 | |
| SUB-TOTAL REVENUES | \$647,326 | \$618,880 | \$667,924 | \$680,085 | |
| Scott County Contribution | 27,650 | 28,756 | 28,756 | 34,762 | 29,762 |
| TOTAL REVENUES | \$674,976 | \$647,636 | \$696,680 | \$714,847 | |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$410,295 | \$497,840 | \$458,000 | \$475,000 | |
| Expenses | 117,376 | 117,815 | 120,565 | 129,900 | |
| Supplies | 20,248 | 26,000 | 22,000 | 22,750 | |
| Occupancy | 97,111 | 78,400 | 93,400 | 95,200 | |
| TOTAL APPROPRIATIONS | \$645,030 | \$720,055 | \$693,965 | \$722,850 | |

SERVICE AREA: County Environment & Education
ACTIVITY: Educational Services

PROGRAM: Library Resources & Services (67A)
ORGANIZATION: Library

PROGRAM MISSION: To make available library materials, information and programming in a variety of formats to people of all ages. This is accomplished through our staff, collections, current technology, comfortable and accessible facilities, and cooperation with other agencies and organizations.

PROGRAM OBJECTIVES:

1. To provide 400 hours of in-service to staff.
2. To circulate 245,000 materials at a cost of \$14.09 or less per material processed.
3. To maintain 9.5 circulations per capita.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|---|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. Size of collection | 96,302 | 108,728 | 111,000 | 111,000 |
| 2. Registered borrowers | 17,345 | 18,500 | 19,000 | 19,000 |
| 3. Requests for books/information | 22,649 | 23,102 | 24,000 | 24,000 |
| 4. Citizen requests for programming | 75 | 81 | 90 | 90 |
| 5. Hours of recommended staff in-service | 400 | 400 | 400 | 400 |
| 6. Annual number of library visits | 140,500 | 182,650 | 190,000 | 190,000 |
| WORKLOAD | | | | |
| 1. Total materials processed | 16,627 | 18,000 | 18,000 | 18,000 |
| 2. New borrowers registered | 1,676 | 2,000 | 1,000 | 1,000 |
| 3. Book/information requested filled for patrons | 21,000 | 32,560 | 33,500 | 33,500 |
| 4. Program activities attendance | 5,100 | 6,000 | 6,000 | 6,000 |
| 5. Hours of in-service conducted or attended | 580 | 400 | 400 | 400 |
| 6. Materials circulated | 191,894 | 245,000 | 260,000 | 260,000 |
| PRODUCTIVITY | | | | |
| 1. Cost/materials processed (30%) | \$0.66 | \$14.09 | \$15.00 | \$15.00 |
| 2. Cost/new borrowers registered (10%) | \$0.85 | \$42.27 | \$43.00 | \$43.00 |
| 3. Cost/book & information requests filled for patrons (20%) | \$3.94 | \$5.12 | \$5.50 | \$5.50 |
| 4. Cost/program activity attendance (5%) | \$7.00 | \$6.82 | \$7.00 | \$7.00 |
| 5. Cost/hour of in-service activities attended/conducted (2%) | \$37.00 | \$42.27 | \$43.12 | \$43.12 |
| 6. Cost/item circulated (33%) | \$0.45 | \$1.16 | \$1.26 | \$1.26 |
| EFFECTIVENESS | | | | |
| 1. Collection size per capita | 0.3 | 0.5 | 0.8 | 0.8 |
| 2. Percent of population as registered borrowers | 66% | 64% | 68% | 68% |
| 3. Document delivery rate | 90% | 91% | 92% | 92% |
| 4. Program attendance per capita | 20% | 0.24 | 24% | 24% |
| 5. In-service hours per FTE. | 20.71 | 22.00 | 22.00 | 22.00 |
| 6. Circulation per capita | 14.00 | 9.50 | 10.00 | 10.00 |

ANALYSIS:

The Library Board of Trustees is not increasing their tax levy for FY07. The Library Board's decision was to use the budget's fund balance to maintain current funding levels without increasing their tax askings

Currently the Library Trustees are in labor negotiations and also involved in a library collaboration study with Davenport, Bettendorf and LeClaire.

The Library Trustees plan to use the same budget numbers for FY07 as the previous year's budget. Once the impacts of both the labor negotiations and the collaboration study are determined the budget will likely need to be amended during FY07.

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|--|--------------------|------------------|------------------|------------------|----------------|
| PROGRAM: Library Resources & Services (67A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| Library Director | 1.00 | 1.00 | 1.00 | 1.00 | |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | |
| Reference Librarian | 1.00 | 1.00 | 1.00 | 1.00 | |
| Children's Librarian | 1.00 | 1.00 | 1.00 | 1.00 | |
| Bookmobile Librarian | 1.00 | 1.00 | 1.00 | 1.00 | |
| Technical Processing Clerk | 1.00 | 1.00 | 1.00 | 1.00 | |
| Circulation Librarian | 1.00 | 1.00 | 1.00 | 1.00 | |
| Reserve Librarian | 1.00 | 1.00 | 1.00 | 1.00 | |
| Processing Clerk | 1.25 | 1.25 | 1.25 | 1.25 | |
| Library Page | 1.00 | 1.00 | 1.00 | 1.00 | |
| Bookmobile Driver | 1.00 | 1.00 | 1.00 | 1.00 | |
| Station Attendants | 3.94 | 3.94 | 3.94 | 3.94 | |
| Data Entry Clerk | 1.10 | 1.10 | 1.10 | 1.10 | |
| TOTAL POSITIONS | 16.29 | 16.29 | 16.29 | 16.29 | |
| REVENUE SUMMARY: | | | | | |
| Intergovernmental | \$525,963 | \$387,088 | \$387,088 | \$387,088 | |
| Fees and Charges | 13,162 | 12,000 | 12,000 | 12,000 | |
| Miscellaneous | 3,564 | - | - | - | |
| SUB-TOTAL REVENUES | \$542,689 | \$399,088 | \$399,088 | \$399,088 | |
| Scott County Contribution | 440,685 | 435,712 | 435,712 | 435,712 | 435,712 |
| TOTAL REVENUES | \$983,374 | \$834,800 | \$834,800 | \$834,800 | |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$490,936 | \$574,283 | \$574,283 | \$574,283 | |
| Equipment | 191,000 | 106,053 | 106,053 | 106,053 | |
| Capital Improvement | 152,947 | - | - | - | |
| Expenses | 167,274 | 147,818 | 147,818 | 147,818 | |
| Supplies | 48,348 | 34,000 | 34,000 | 34,000 | |
| TOTAL APPROPRIATIONS | \$1,050,505 | \$862,154 | \$862,154 | \$862,154 | |

| | |
|---|--|
| SERVICE AREA: County Environment & Education | PROGRAM: Regional Tourism Development (54A) |
| ACTIVITY: County Development | ORGANIZATION: QC Convention/Visitors Bureau |

PROGRAM MISSION: To enhance the quality of life and economic development for residents and visitors by marketing the Quad Cities region as an outstanding Midwest convention and tourism destination.

- PROGRAM OBJECTIVES:**
1. To increase visitor inquiries processed, documented and qualified by 2%.
 2. To increase group tour operators inquiries processed, documented and qualified by 2%.
 3. To increase convention/meeting planner inquiries processed, documented and qualified by 2%.
 4. To increase trade show sales leads processed, documented and qualified by 2%.

| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
|--|-------------------|----------------------|----------------------|--------------------|
| DEMAND | | | | |
| 1. Inquiries requested from visitors (public) | 503,574 | 520,000 | 530,400 | 530,400 |
| 2. Inquiries requested from group tour operators | 626 | 1,500 | 1,530 | 1,530 |
| 3. Inquiries from convention/meeting planners | 1,336 | 1,700 | 1,735 | 1,735 |
| 4. Information requests derived from trade shows | 1,593 | 1,700 | 1,735 | 1,735 |
| 5. Inquiries from sporting event planners | 90 | 360 | 370 | 370 |
| WORKLOAD | | | | |
| 1. Inquiries from visitors processed | 503,574 | 520,000 | 530,400 | 530,400 |
| 2. Inquiries from group tour operators processed | 626 | 1,500 | 1,530 | 1,530 |
| 3. Inquiries from convention/meeting planners processed | 1,336 | 1,700 | 1,735 | 1,735 |
| 4. Information requests from trade shows processed | 1,593 | 1,700 | 1,735 | 1,735 |
| 5. Inquiries from sporting event planners processed | 90 | 360 | 370 | 370 |
| PRODUCTIVITY | | | | |
| 1. Cost per visitor inquiry processed | \$2.47 | \$2.47 | \$2.47 | \$2.47 |
| 2. Cost per group tour operator inquiry processed | \$12.65 | \$12.65 | \$12.65 | \$12.65 |
| 3. Cost per convention/meeting planner inquiry processed | \$11.57 | \$11.57 | \$11.57 | \$11.57 |
| 4. Cost per trade show information request processed | \$12.11 | \$12.11 | \$12.11 | \$12.11 |
| 5. Cost per sporting event planner inquiry processed | \$22.00 | \$22.00 | \$22.00 | \$22.00 |
| EFFECTIVENESS | | | | |
| 1. Economic impact of tourism on the Quad Cities | \$103,708,000 | \$131,070,000 | \$133,700,000 | \$133,700,000 |
| 2. Number of visitors to Quad Cities | 926,000 | 1,170,000 | 1,193,400 | 1,193,400 |
| 3. Total Hotel/Motel Tax Receipts | \$2,900,000 | \$3,162,000 | \$3,225,240 | \$3,225,240 |
| 4. Hotel/Motel Occupancy Rate | 57.7% | 62.0% | 62.0% | 62.0% |

ANALYSIS:

| | |
|--|--|
| <p>Total FY07 appropriations for the total agency are increasing 5.1% over current budgeted levels. Non-salary costs are increasing 5.25% over current budgeted levels for the total agency. No increase in County funding has been requested.</p> <p>There are no organizational change requests for the Bureau.</p> <p>The primary reasons for revenue changes from current budget levels are an expected increase in the Hotel Motel tax receipts from Davenport, Bettendorf and Moline which is offset by a decrease in corporate contribution and Mississippi Valley Welcome Center gift shop revenues.</p> <p>The primary reasons for appropriation changes from current budget levels are an increase in marketing expenses; particularly trade show costs.</p> | <p>The Scott County Planning Director serves as the county's representative on the Convention/Visitor's Bureau Board and serves this year as Board Chairman.</p> |
|--|--|

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|--------------------|--------------------|--------------------|--------------------|-----------------|
| PROGRAM: Regional Tourism Development (54A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| President/CEO | 1.00 | 1.00 | 1.00 | 1.00 | |
| Vice President Finance & Administration | 1.00 | 1.00 | 1.00 | 1.00 | |
| Vice President Marketing & Communications | 1.00 | 1.00 | 1.00 | 1.00 | |
| Vice President of Sales | 2.00 | 2.00 | 2.00 | 2.00 | |
| Sports Marketing Manager | - | 1.00 | - | - | |
| Tourism Sales Manager | 1.00 | 1.00 | 1.00 | 1.00 | |
| Vice President Visitor Services | 1.00 | 1.00 | 1.00 | 1.00 | |
| Marketing & Communications Manager | 2.00 | 1.00 | 2.00 | 2.00 | |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | |
| Convention Sales Manager | 1.00 | 1.00 | 1.00 | 1.00 | |
| Accounting Clerk | 1.00 | 1.00 | 1.00 | 1.00 | |
| Sales Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | |
| Convention & Visitor Service Manager | 1.00 | 1.00 | 1.00 | 1.00 | |
| TOTAL POSITIONS | 14.00 | 14.00 | 14.00 | 14.00 | |
| REVENUE SUMMARY: | | | | | |
| Davenport | \$376,294 | \$384,000 | \$364,757 | \$376,000 | |
| Bettendorf | 175,302 | 174,000 | 186,090 | 186,000 | |
| Moline | 168,750 | 169,000 | 178,000 | 178,000 | |
| Rock Island | 30,000 | 30,000 | 30,000 | 30,000 | |
| East Moline | 3,000 | 3,000 | 3,000 | 3,000 | |
| Rock Island County | 11,000 | 11,000 | 11,000 | 11,000 | |
| Silvis | 1,000 | 1,000 | 1,000 | 1,000 | |
| LeClaire | - | 5,000 | 5,000 | 5,000 | |
| Carbon Cliff | - | - | 5,000 | 5,000 | |
| State of Illinois/LTCB | 148,323 | 151,000 | 139,117 | 148,000 | |
| State of Illinois/Marketing Partnership Grant | 24,000 | 33,000 | 26,445 | 26,500 | |
| State of Illinois/International Grant | 28,500 | 20,000 | 39,825 | 40,000 | |
| Other Grants | 1,028 | - | - | - | |
| Interest | 7,906 | 7,500 | 8,000 | 8,000 | |
| Misc. Income | 14,524 | 12,000 | 13,000 | 13,000 | |
| Miss. Valley Welcome Center | 103,586 | 120,000 | 108,650 | 110,000 | |
| Memberships | 59,634 | 58,000 | 60,000 | 60,000 | |
| Publications Income | 8,639 | 9,000 | 8,700 | 8,700 | |
| Joint Projects Income | 5,815 | 7,500 | 5,000 | 5,000 | |
| Friends of QC Grant | 98,264 | 30,000 | 50,000 | 50,000 | |
| Corporate Donations | 27,935 | 40,000 | 30,000 | 30,000 | |
| QC Sports Commission Income | 85,063 | 40,000 | 49,550 | 35,000 | |
| SUB-TOTAL REVENUES | \$1,378,563 | \$1,305,000 | \$1,322,134 | \$1,329,200 | |
| Scott County Contribution | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Contingency | 0 | 0 | 0 | 0 | 0 |
| TOTAL COUNTY CONTRIBUTION | \$70,000 | \$70,000 | \$70,000 | \$70,000 | \$70,000 |
| TOTAL REVENUES | \$1,448,563 | \$1,375,000 | \$1,392,134 | \$1,399,200 | |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$584,493 | \$599,800 | \$611,100 | \$629,202 | |
| Equipment | 23,936 | 28,000 | 28,900 | 28,000 | |
| Expenses | 779,692 | 658,150 | 733,050 | 693,325 | |
| Supplies | 14,007 | 11,500 | 14,000 | 14,000 | |
| Occupancy | 31,725 | 32,100 | 32,500 | 32,700 | |
| TOTAL APPROPRIATIONS | \$1,433,853 | \$1,329,550 | \$1,419,550 | \$1,397,227 | |

| SERVICE AREA: County Environment & Education | | PROGRAM: Regional Economic Development (49A) | | |
|--|---------------------------|--|------------------------------|----------------------------|
| ACTIVITY: County Development | | ORGANIZATION: Quad City Development Group | | |
| PROGRAM MISSION: To assist Quad City businesses to expand and grow. To attract new capital investment and generate jobs or the Quad Cities by marketing the Quad City area to external businesses. To council local communities on becoming more attractive to existing and potential employers. | | | | |
| PROGRAM OBJECTIVES: | | | | |
| 1. To create at least 500 jobs during the year. | | | | |
| 2. To achieve at least 15 successful projects during the year. | | | | |
| 3. To attract at least \$25 million new investment to the area. | | | | |
| PERFORMANCE INDICATORS | 2004-05 ACTUAL | 2005-06 PROJECTED | 2006-07 REQUESTED | 2006-07 ADOPTED |
| DEMAND | | | | |
| 1. Number of participating units of government (counties & cities) | 13 | 13 | 13 | 13 |
| 2. Number of participating private sector members | 89 | 115 | 115 | 115 |
| 3. Local businesses contacted via Business Connection | 109 | 130 | 120 | 120 |
| 4. External business contacted | 2,172 | 1,500 | 1,500 | 1,500 |
| 5. Number of prospect inquiries | 855 | 500 | 500 | 500 |
| 6. Average monthly hits on website | 51,170 | 50,000 | 50,000 | 50,000 |
| WORKLOAD | | | | |
| 1. Number of prospects on active lists | 85 | 90 | 85 | 85 |
| 2. Appointments with targeted companies / consultants | 232 | 500 | 300 | 300 |
| 3. Number of community site visits | 43 | 40 | 45 | 45 |
| 4. Number of repeat community site visits | 25 | 10 | 15 | 15 |
| PRODUCTIVITY | | | | |
| 1. Percent of time spent on support services | 30% | 25% | 25% | 25% |
| 2. Percent of time spent on external marketing | 50% | 40% | 40% | 40% |
| 3. Percent of time spent on existing businesses | 20% | 35% | 35% | 35% |
| EFFECTIVENESS | | | | |
| 1. Number of successful projects during year | 16 | 15 | 15 | 15 |
| 2. Number of total jobs generated | 499 | 500 | 500 | 500 |
| 3. Total amount of new investment | \$25,391,000 | \$25,000,000 | \$25,000,000 | \$25,000,000 |
| ANALYSIS: | | | | |
| <p>Total FY07 appropriations for the total agency are increasing 14% over current budgeted levels. Non-salary costs are increasing 18% over current budgeted levels for the total agency. There is no request to increase Scott County's funding. The County's funding includes regular dues for operations, plus separate funding for Rock Island Arsenal support</p> <p>The primary reasons for revenue changes from current budget levels are the QCDG's plans to add additional members next year, as well as receive more in grants and other funding. No increase in public or county funding is anticipated or requested.</p> <p>The primary reasons for appropriation changes from current budget levels are the increased costs in marketing, and Entrepreneurship Center, the original grant for which was received in fiscal 2004. Expenses occurred in 2005. For 2006, additional grant monies are anticipated to be received.</p> | | <p>However, a match is required to receive the grant in 2006 and 2007, resulting in an additional, unanticipated expense of \$50,000 for both years.</p> <p>In addition to dues, Scott County, along with other jurisdictions, provides support for lobbying efforts for the Rock Island Arsenal. These efforts helped save over 80% of the jobs on the Arsenal through the BRAC process earlier this year.</p> <p>Participation with Quad City Development Group helps in the regional efforts to attract new jobs and new investment to Scott County and the region. New jobs and new investment improve the overall economy, quality of life and increase the tax base used to support Scott County and the region.</p> | | |

| FINANCIAL & AUTHORIZED POSITIONS SUMMARY | 2004-05 | 2005-06 | 2005-06 | 2006-07 | 2006-07 |
|---|--------------------|------------------|--------------------|--------------------|----------------|
| PROGRAM: Regional Economic Development (49A) | ACTUAL | BUDGET | PROJECTED | REQUEST | ADOPTED |
| AUTHORIZED POSITIONS: | | | | | |
| President | 1.00 | 1.00 | 1.00 | 1.00 | |
| Project Manager | 2.00 | 2.00 | 2.00 | 2.00 | |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | |
| Database Specialist | 1.00 | 1.00 | 1.00 | 1.00 | |
| Receptionist/Secretary | 1.00 | 1.00 | 1.00 | 1.00 | |
| Member Relations Representative | 1.00 | 1.00 | 1.00 | 1.00 | |
| TOTAL POSITIONS | 7.00 | 7.00 | 7.00 | 7.00 | |
| REVENUE SUMMARY: | | | | | |
| Private Sector Members | \$458,461 | \$389,623 | \$404,623 | \$404,623 | |
| Public Sector Members | 286,070 | 305,026 | 290,026 | 290,026 | |
| Other | 131,763 | 218,100 | 275,100 | 275,100 | |
| SUB-TOTAL REVENUES | \$876,294 | \$912,749 | \$969,749 | \$969,749 | |
| Scott County Contribution | 52,957 | 37,957 | 37,957 | 52,957 | 37,957 |
| TOTAL REVENUES | \$929,251 | \$950,706 | \$1,007,706 | \$1,022,706 | |
| APPROPRIATION SUMMARY: | | | | | |
| Personal Services | \$530,430 | \$482,876 | \$558,261 | \$558,261 | |
| Equipment | 13,093 | 16,268 | 15,560 | 15,560 | |
| Expenses | 532,987 | 363,762 | 419,856 | 419,856 | |
| Supplies | 16,536 | 13,200 | 13,000 | 13,000 | |
| Occupancy | 78,534 | 80,600 | 85,238 | 85,238 | |
| TOTAL APPROPRIATIONS | \$1,171,580 | \$956,706 | \$1,091,915 | \$1,091,915 | |

