

**COUNTY ENVIRONMENT & EDUCATION
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SERVICE AREA: County Environment & Education		PROGRAM: Conservation Administration (18A)			
ACTIVITY: Conservation & Recreation Services		ORGANIZATION: Conservation			
PROGRAM MISSION: To professionally and efficiently manage the activities of the Conservation department for the Conservation Board, staff and general public by providing administrative, technical, and clerical support.					
PROGRAM OBJECTIVES:					
1. To accomplish 80% of all program performance objectives.					
2. To keep administrative costs as a percent of department budget below 9%.					
PERFORMANCE INDICATORS		2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND					
1. Authorized personnel excluding seasonal park personnel (FTE's)		40.6	41.6	41.6	41.6
2. Authorized budget (Net of Golf)		\$3,275,423	\$3,021,886	\$3,244,687	\$3,208,378
3. Golf Course budget		\$988,195	\$987,387	\$1,081,112	\$1,081,112
WORKLOAD					
1. Park system program & fiscal management		30%	20%	20%	20%
2. Golf Course program & fiscal management		50%	60%	60%	60%
3. Conservation Board requests & concerns		10%	10%	10%	10%
4. Meetings, outside activities, citizen concerns		10%	10%	10%	10%
PRODUCTIVITY					
1. Administrative cost as a percent of department budget		9.01%	8.92%	8.59%	8.66%
2. Administrative personnel as a percent of department personnel		9.85%	9.62%	9.62%	9.62%
EFFECTIVENESS					
1. Program performance objectives accomplished		80%	80%	80%	80%
ANALYSIS:					
<p>Total FY06 appropriations for the total department (net of the golf course enterprise fund) are approved to increase 3.4% over current budgeted levels. Non-salary costs are approved to decrease -0.2% below current budgeted levels for the total department. Revenues are approved to increase 2% over current budgeted amounts for the total department.</p> <p>For this program, non-salary costs are approved to increase 2.5% over current budgeted amounts.</p> <p>The primary reasons for revenue changes from current budget levels are: the building of 2 new cabins at Scott County Park and the expected increase in cabin rental revenue. Also the building of a new beach house at West Lake park which should attract more family recreation.</p> <p>The primary reasons for appropriation increases from current budget levels are the cost of inflation.</p>					

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Conservation Administration (18A)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
775-A Director	1.00	1.00	1.00	1.00	1.00
445-A Operations Manager	1.00	1.00	1.00	1.00	1.00
220-A Conservation Assistant	1.00	1.00	1.00	1.00	1.00
141-A Clerk II	1.00	1.00	1.00	1.00	1.00
TOTAL POSITIONS	4.00	4.00	4.00	4.00	4.00
APPROPRIATION SUMMARY:					
Personal Services	\$271,044	\$284,015	\$283,349	\$299,765	\$299,765
Equipment	57,559	4,000	5,052	4,100	4,100
Expenses	50,704	57,250	60,390	58,681	58,681
Supplies	4,697	8,874	8,880	9,095	9,095
TOTAL APPROPRIATIONS	\$384,004	\$354,139	\$357,671	\$371,641	\$371,641

SERVICE AREA: County Environment & Education		PROGRAM: Parks & Recreation (18B)		
ACTIVITY: Conservation & Recreation Services		ORGANIZATION: Conservation		
PROGRAM MISSION: To improve the quality of life and promote and preserve the health, welfare, and enjoyment for the citizens of Scott County and the general public by acquiring, developing, operating, and preserving the historical, educational, environmental, recreational and natural resources of the County.				
PROGRAM OBJECTIVES:				
1. To keep cost per capita to main park system (net of revenues) at \$14.53 or below.				
2. To accommodate 25,000 people at the Scott County Park Pool.				
3. To achieve revenue levels at Scott County Park and West Lake Park at \$331,540 and \$383,789 respectively.				
PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND				
1. Population of Scott County	158,668	158,668	158,668	158,668
2. Attendance at Scott County pool	20,644	25,000	25,000	25,000
3. Attendance at West Lake Park beach	11,177	8,000	15,000	15,000
4. Number of camp sites available	788	788	788	788
5. Total acres owned	2,795	2,795	2,795	2,795
WORKLOAD				
1. Total attendance at Scott County pool	20,644	25,000	25,000	25,000
2. Total attendance at West Lake Park beach	11,177	8,000	15,000	15,000
3. Number of new acres developed	-	-	-	-
PRODUCTIVITY				
1. Per capita cost of park system (with CIP)	\$20.64	\$19.05	\$20.45	\$20.22
2. Per capita cost of park system (net of revenues)	\$15.97	\$13.61	\$14.76	\$14.53
EFFECTIVENESS				
1. Revenue received from Scott County Park	\$244,685	\$299,240	\$331,540	\$331,540
2. Revenue received from Buffalo Shores	\$70,205	\$80,100	\$85,600	\$85,600
3. Revenue received from West Lake Park	\$306,370	\$343,279	\$383,789	\$383,789
4. Revenue received from Pioneer Village	\$54,176	\$62,725	\$65,331	\$65,331
5. Revenue received from Cody Homestead	\$3,469	\$5,200	\$5,200	\$5,200
ANALYSIS:				
<p>For this program, non-salary costs are approved to decrease -0.7% below current budgeted amounts.</p> <p>There are no organizational change requests for this program.</p> <p>The primary reasons for revenue changes from current budget levels are: Scott County Park has two new cabins that are expected to generate additional revenue. West Lake Park is building a new beach house that is expected to draw in more people for family recreation and increase the revenue amounts.</p> <p>The primary reasons for appropriation changes from current budget levels are: Appropriations are increased by inflation.</p> <p>Several PPB Indicators are highlighted as follows: PPB indicator E.1. shows the increase at Scott County Park due to the new cabins and increase in camping fees generated. E.2. shows the increase in camping fees at Buffalo Shores.</p>		<p>E.3. shows the increase at West Lake Park with camping fees and the revenue from the new boat house.</p> <p>The capital projects scheduled for FY06 total the Board's previously approved level of \$500,000 adjusted for inflation each year which results in a total amount of \$515,612 for FY06.</p> <p>The FY06 projects are as follows: the third of a four year payback to the General Fund for the Buffalo Shores Park post-flood renovations (\$25,000); Lake Canyada Sewer CIP Fund (\$612); Cabins at SCP-Phase II (\$50,000); SCP Lake Odetta Renovation (\$60,000); SCP Whispering Pines campground renovation (\$80,000); Pioneer Village Print Shop/Jail (\$100,000); WLP Beach House replacement Phase II (\$150,000); and WLP Maintenance Shop improvements (\$50,000).</p>		<p>Total equipment budgeted for next year for the total department (net of anticipated trade-ins) has also been adjusted for inflation increasing from \$149,000 to \$152,100.</p>

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Park & Recreation (18B)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
382-A Park Manager	-	-	2.00	2.00	2.00
357-A Park Maintenance Supervisor	2.00	2.00	-	-	-
307-A Park Ranger	2.00	2.00	-	-	-
220-A Patrol Ranger	1.00	1.00	1.00	1.00	1.00
220-A Ranger Technician	-	-	4.00	4.00	4.00
187-A Pioneer Village Site Coordinator	1.00	1.00	1.00	1.00	1.00
187-A Equipment Mechanic	2.00	2.00	2.00	2.00	2.00
187-A Park Crew Leader	1.00	1.00	1.00	1.00	1.00
162-A Park Maintenance Worker	5.00	5.00	4.00	4.00	4.00
99-A Cody Homestead Site Coordinator	0.75	0.75	0.75	0.75	0.75
Z Seasonal Concession Worker	0.50	0.50	0.50	0.50	0.50
TOTAL POSITIONS	15.25	15.25	16.25	16.25	16.25
REVENUE SUMMARY:					
Intergovernmental	\$101,158	\$92,000	\$92,000	\$42,000	\$42,000
Fees and Charges	488,440	620,479	603,080	652,088	652,088
Use of Money/Property	105,028	125,350	108,272	133,700	133,700
Miscellaneous	24,688	17,832	17,792	17,672	17,672
Sale of Fixed Assets	5,105	19,000	19,000	26,000	26,000
TOTAL REVENUES	\$724,419	\$874,661	\$840,144	\$871,460	\$871,460
APPROPRIATION SUMMARY:					
Personal Services	\$1,096,824	\$1,191,171	\$1,179,568	\$1,291,787	\$1,256,603
Equipment	142,642	164,000	178,881	174,000	174,000
Capital Improvement	835,289	550,000	453,890	515,612	515,612
Expenses	310,926	312,999	314,481	319,804	319,804
Supplies	305,729	326,345	326,348	334,222	334,222
TOTAL APPROPRIATIONS	\$2,691,410	\$2,544,515	\$2,453,168	\$2,635,425	\$2,600,241

SERVICE AREA: County Environment & Education	PROGRAM: Glynn's Creek (18E/F)
ACTIVITY: Conservation & Recreation Services	ORGANIZATION: Conservation

PROGRAM MISSION: To operate and maintain a high quality 18-hole public golf course for the recreational enjoyment of the citizens of Scott County and the surrounding area by providing the best customer service and golfing experience possible.

PROGRAM OBJECTIVES:

1. To increase rounds of play to 36,000.
2. To increase average income per round to \$36.34.
3. To increase number of outings to 85 accommodating 8,500 participants.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
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DEMAND				
1. Rounds of play requested	33,012	33,000	36,000	36,000
2. Acres to maintain: greens/tees/fairways and rough/woods	4/5/159/30	4/5/159/30	4/5/159/30	4/5/159/30
3. Number of carts to maintain (including Ranger & food/beverage cart)	77	77	79	79
4. Number of outings/participants requested	58/4,402	80/8,000	85/8,500	85/8,500

WORKLOAD				
1. Rounds of play provided	33,012	33,000	36,000	36,000
2. Acres maintained: greens/tees/fairways & rough/woods	4/5/159/30	4/5/159/30	4/5/159/30	4/5/159/30
3. Number of carts maintained (including Ranger & food/beverage cart)	77	77	79	79
4. Number of outings/participants provided	58/4,402	80/8,000	85/8,500	85/8,500

PRODUCTIVITY				
1. Maintenance operating cost/acre (not including capital costs)	\$2,512	\$2,646	\$2,965	\$2,965
2. Maintenance costs per round (not including capital costs)	\$15.07	\$13.79	\$16.31	\$16.31
3. Maintenance costs per hole (1993 industry average is \$25,000)	\$27,636	\$29,105	\$32,610	\$32,610

EFFECTIVENESS				
1. Green fees collected	\$559,409	\$774,546	\$718,885	\$718,885
2. Net cart revenue collected	\$296,896	\$341,525	\$317,430	\$317,430
3. Net income from Pro Shop and rentals	\$17,071	\$38,064	\$43,000	\$43,000
4. Net income from concessions	\$130,084	\$191,900	\$178,920	\$178,920
5. Net income from range	\$38,168	\$53,200	\$50,040	\$50,040
6. Income per round	\$31.59	\$36.91	\$36.34	\$36.34

ANALYSIS:

For this program, non-salary costs are approved to increase 10.4% over current budgeted amounts.

There are no organizational change requests for this program.

The primary reasons for revenue changes from current budget levels are: The FY06 revenues have been adjusted to a 36,000 round total to reflect a more accurate projected level of play and income. Play has been down across the country 3% to 5%. While next year shows a 7% decrease in revenue to portray the decline in play, it is a 19% increase in revenue from the 2003-2004 actual revenue amounts.

The primary reasons for appropriation increases from current budget levels are the course will be entering into a new five-year golf cart lease and GPS lease. The Pro and Grounds Superintendent have cut seasonal wages back. However, salaries have increased because of cost of living increases.

Several PPB Indicators are highlighted as follows: Total general expenses have decreased by 4%. Total supplies have increased 1.6 due to increase in fuel. There should be an increase in advertising rental income due to selling advertising on the new GPS units.

There are no Budget issues identified for further Board review during the budget process for this program.

This departmental budget supports the County's Target Issues and Management Agenda as follows: Planning to develop a golf course strategic plan: a profitability and renovation action plan and presenting it to the joint boards.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Glynn's Creek (18E/F)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
462-A Golf Pro/Manager	1.00	1.00	1.00	1.00	1.00
462-A Golf Course Superintendent	1.00	1.00	1.00	1.00	1.00
187-A Mechanic/Crew Leader	1.00	1.00	1.00	1.00	1.00
187-A Assistant Superintendent	1.00	1.00	1.00	1.00	1.00
162-A Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Z Seasonal Assistant Golf Professional	0.75	0.75	0.75	0.75	0.75
Z Seasonal Golf Pro Staff	7.05	7.05	7.05	7.05	7.05
Z Seasonal Part Time Laborers	5.55	5.55	5.55	5.55	5.55
TOTAL POSITIONS	19.35	19.35	19.35	19.35	19.35
REVENUE SUMMARY:					
Total Charges for Services	\$11,907	\$29,700	\$24,800	\$35,800	\$35,800
Total Green Fees	535,831	774,546	534,461	718,885	718,885
Net Cart Fees	288,685	341,525	291,571	317,430	317,430
Net Food/Beverage	131,464	191,900	132,779	178,920	178,920
Net Merchandise Sales	5,164	8,360	5,216	7,200	7,200
Net Driving Range Sales	36,842	53,200	37,210	50,040	50,040
Total Interest Income	796	2,500	2,500	2,500	2,500
Total Miscellaneous	89,394	1,000	1,000	750	750
Gain on Sale of Fixed Assets	2,500	-	-	-	-
TOTAL REVENUES	\$1,102,583	\$1,402,731	\$1,029,537	\$1,311,525	\$1,311,525
APPROPRIATION SUMMARY:					
Personal Services	\$491,500	\$551,100	\$540,069	\$555,726	\$555,726
Equipment	5,317	1,000	1,000	83,971	83,971
Depreciation	72,385	96,000	74,000	74,000	74,000
Expenses	105,294	89,240	82,331	85,665	85,665
Supplies	144,924	124,780	124,987	126,750	126,750
Debt Service	168,775	165,000	165,000	155,000	155,000
TOTAL APPROPRIATIONS	\$988,195	\$1,027,120	\$987,387	\$1,081,112	\$1,081,112
Net Income	\$114,388	\$375,611	\$42,150	\$230,413	\$230,413

SERVICE AREA: County Environment & Education	PROGRAM: Wapsi River Environmental Educ Center (18G)
ACTIVITY: Conservation & Recreation Services	ORGANIZATION: Conservation

PROGRAM MISSION: To increase the understanding of natural resource systems by providing the programs and site which will facilitate learning and scientific literacy by students and the general public on a regional basis.

PROGRAM OBJECTIVES:

1. Conduct 320 public presentations.
2. Maintain student contact hours at 25,000.
3. Maintain overall attendance at 31,000.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND				
1. Population of Scott and Clinton counties	208,000	204,488	204,488	204,488
2. Public presentations (Dormitory)	117	150	150	150
3. Public Presentations (Non-dormitory)	150	170	170	170
4. Student contact hours	26,410	24,000	25,000	25,000
5. Inner-city youth field day/youths	35/1,205	30/1,451	25/680	25/680
6. Overall attendance	32,584	30,000	31,000	31,000
WORKLOAD				
1. Population of Scott and Clinton counties	208,000	204,488	204,488	204,488
2. Public programs	267	320	320	320
3. Student contact hours	26,410	24,000	25,000	25,000
4. Publish an 8-12 page newsletter, number of copies annually	8,900	8,700	8,700	8,700
5. Develop and maintain existing buildings for public use	6	6	6	6
6. Develop and conduct inner-city field days/youths	35/1,205	30/1,451	25/680	25/680
PRODUCTIVITY				
1. Per capita cost of Center	\$0.93	\$0.98	\$1.03	\$1.03
2. Number of acres maintained	225	225	225	225

EFFECTIVENESS				
1. Percent of park acres developed	11%	11%	11%	11%
2. Operating revenues generated (net of CIP Grants)	\$9,551	\$10,290	\$10,800	\$10,800

ANALYSIS:

For this program, non-salary costs are approved to increase 10.0% over current budgeted amounts due to increases in the AmeriCorp grant program.

Organizational change requests for the department are as follows: The Eastern Iowa AmeriCorps program has been reinstated to its full funding. The Wapsi River Center is allotted two full-time AmeriCorps volunteers under this program. The Wapsi Center will continue to participate in the United Neighbors AmeriCorps program, and is allotted two half-time volunteers.

The primary reasons for revenue changes from current budget levels are: Eastern Iowa AmeriCorps program reimbursement.

The primary reasons for appropriation changes from current budget levels are: Participation in Eastern Iowa AmeriCorps program and associated costs for living stipend, insurance, fica and miscellaneous expenses.

Several PPB Indicators are highlighted as follows: School contact hours should go up again next year due to attendance of two large schools which come every other year. However, another school in the same school system which has been coming every year will now be coming every other year also. But it will not be the same year as the other two schools.

Inner City Youth field trips showed an unbelievable increase of 94% in attendance in FY04. Attendance for FY05 will be down approximately 50% compared to FY04. However, this is more in line with the normal attendance for Inner City Youth field trips.

Budget issues identified for further Board review during the budget process are as follows: AmeriCorps naturalists have played a major role in providing educational programming and maintenance at the Wapsi Center. Participation in the AmeriCorps program will maintain the Center's educational programming and day-to-day level of operation at current levels. As in the past, REAP funds will continue to be used to help fund special projects, capital improvements, and major maintenance projects.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Wapsi River Environ Educ Center (18G)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
382-A Naturalist/Director	1.00	1.00	1.00	1.00	1.00
271-A Assistant Naturalist	1.00	1.00	1.00	1.00	1.00
TOTAL POSITIONS	2.00	2.00	2.00	2.00	2.00
REVENUE SUMMARY:					
Intergovernmental	\$7,382	\$0	\$12,322	\$20,466	\$20,466
Fees and Charges	44	40	40	40	40
Use of Money/Property	9,355	10,000	10,000	10,500	10,500
Miscellaneous	152	250	250	260	260
TOTAL REVENUES	\$16,933	\$10,290	\$22,612	\$31,266	\$31,266
APPROPRIATION SUMMARY:					
Personal Services	\$153,925	\$159,762	\$162,500	\$187,590	\$186,465
Expenses	34,463	34,135	35,806	37,001	37,001
Supplies	11,622	11,365	12,741	13,030	13,030
TOTAL APPROPRIATIONS	\$200,010	\$205,262	\$211,047	\$237,621	\$236,496

SERVICE AREA: County Environment & Education	PROGRAM: Planning & Development Administration (25A)
ACTIVITY: Environmental Quality/County Development	ORGANIZATION: Planning & Development

PROGRAM MISSION: To provide professional planning and technical assistance to the Board of Supervisors, Planning & Zoning Commission and the Board of Adjustment in order to develop, review and adopt land use policies and regulations that guide and control the growth of Scott County by balancing the need to identify areas appropriate for development with the need to preserve productive farm land.

PROGRAM OBJECTIVES:

1. To handle 95% of requests for planning information by date requested.
2. To accomplish 100% of departmental objectives.
3. To avoid any delays of P & Z Commission and Board of Adjustment applications due to incomplete submittals.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND				
1. Planning and Zoning Commission agenda applications	17	20	20	20
2. Board of Adjustment agenda applications	18	20	20	20
3. Planning and Zoning information requests	1,610	1,500	1,500	1,500
4. Departmental budget	\$477,948	\$280,206	\$342,439	\$342,439
5. Authorized positions	4.08	4.08	4.08	4.08
WORKLOAD				
1. Number of Rezoning, Subdivision & Site Plan applications reviewed	17	20	20	20
2. Number of Variance, Special Use Permit & Appeals of Interpretation	18	20	20	20
3. Number of responses to Planning and Zoning information requests	1,610	1,500	1,500	1,500
4. Number of Boards and Committees Director serves on	19	20	20	20
5. Number of building permit applications	711	700	700	700
PRODUCTIVITY				
1. Staff hours spent on Planning & Zoning Commission applications	227	300	300	300
2. Staff hours spent on Board of Adjustment applications	260	300	300	300
3. Staff hours spent on responses to planning & zoning info requests	425	425	425	425
4. Staff hours spent serving on various boards and committees	412	425	425	425
5. Staff hours spent on building permit applications	554	550	500	500
EFFECTIVENESS				
1. % of P & Z Commission items delayed due to incomplete application	0%	0%	0%	0%
2. % of Board of Adjustment items delayed due to incomplete application	0%	0%	0%	0%
3. % of time spent on P & Z and BOA agenda items	23%	20%	20%	20%
4. % of time spent providing planning and zoning information	25%	20%	20%	20%
5. % of time spent serving on various boards and committees	25%	25%	25%	25%
6. % of time spent on building permit applications	27%	35%	35%	35%

ANALYSIS:

Total FY06 appropriations, without including contributions to outside agencies, for the total department are approved to increase 1.7% over current budgeted levels. Non-salary costs, again not including the proposed contribution to outside agencies, are approved to increase 7.6% over current budgeted levels for the total department. Revenues are approved to increase 20.6% above current budgeted amounts for the total department.

An organizational change request for the department has been submitted by the Planning Director to upgrade the Building Inspector's position to that of Building Inspector and Code Consultant. This reflects the greater responsibility that this position has required over the years with the development of new and more extensive building codes.

The primary reasons for revenue changes from current budget levels are that building permit activity continues to remain high generally. Specifically there are also two multi-million dollar projects under way in the City of LeClaire. The building permit fees from those two projects totals over \$20,000.

The reason for the substantial drop in department budget (D.4) between FY04 actual and FY05 proposed is the FY04 budget included \$237,890 that was expended on the clean up of the North Pine Service Station tax deed property. This amount was then reimbursed to the County through a State of Iowa grant. The major portion of the increase in the FY05 projected budget and the FY06 requested budget is the proposed \$50,000 contribution to two outside agencies which is identified as a budget issue.

Of the proposed \$50,000, \$15,000 is included for the Scott County Housing Council and \$35,000 for the Greater Davenport Redevelopment Corporation. Both of these contributions would be pending final Board approval and depend on the amount to be contributed to these two agencies by the City of Davenport.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Planning & Development Admin (25A)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
608-A Planning & Development Director	0.50	0.50	0.50	0.50	0.50
314-C Building Inspector	0.05	0.05	0.05	0.05	0.05
252-C Planning & Development Specialist	0.50	0.50	0.50	0.50	0.50
162-A Clerk III	0.05	0.05	0.05	0.05	0.05
Z Planning Intern	0.25	0.25	0.25	0.25	0.25
TOTAL POSITIONS	1.35	1.35	1.35	1.35	1.35
REVENUE SUMMARY:					
Intergovernmental	\$232,890	\$0	\$10,000	\$0	\$0
Sale of Fixed Assets	-	5,000	-	-	-
TOTAL REVENUES	\$232,890	\$5,000	\$10,000	\$0	\$0
APPROPRIATION SUMMARY:					
Personal Services	\$77,833	\$86,223	\$80,491	\$89,532	\$89,532
Expenses	254,637	23,100	34,600	73,350	73,350
Supplies	1,953	1,400	1,400	1,600	1,600
TOTAL APPROPRIATIONS	\$334,423	\$110,723	\$116,491	\$164,482	\$164,482

SERVICE AREA: County Environment & Education		PROGRAM: Code Enforcement (25B)		
ACTIVITY: County Development		ORGANIZATION: Planning & Development		
PROGRAM MISSION: To fairly enforce County building, subdivision, and zoning codes for the protection of the lives, safety and welfare of Scott County citizens by efficiently and effectively interpreting and implementing the regulations. Also to enforce the State law regulating growth of Scott County by balancing the need to identify areas appropriate for development with the need to preserve productive farm land.				
PROGRAM OBJECTIVES:				
1. To conduct 99% of all building inspections on day requested.				
2. To maintain average inspections conducted per permit under 4.0.				
3. To maintain cancelled or expired permits under 10% of total number of permits issued.				
PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND				
1. Number of single-family residential building permits issued	107	110	100	100
2. Number of residential addition or remodels permits issued	139	140	120	120
3. Number of residential accessory building permits issued	65	100	75	75
4. Number of commercial building permits issued	21	25	20	20
5. Total number of building permits issued for unincorporated areas	451	400	400	400
6. Total number of building permits issued for 28E cities	260	300	300	300
WORKLOAD				
1. Number of footings inspections completed	343	350	300	300
2. Number of rough in inspections completed	356	350	300	300
3. Number of final inspections completed	991	650	600	600
4. Total number of inspections for unincorporated areas	1,647	1,500	1,300	1,300
5. Total number of inspections for 28E cities	954	800	750	750
PRODUCTIVITY				
1. Number of inspections conducted per day	7	10	10	10
2. Total building permit fees collected	\$201,397	\$220,000	\$200,000	\$200,000
3. Percent of total budget for building permit fees collected	126%	138%	100%	100%
4. Total valuation of construction for building permits issued	\$20,895,590	\$25,000,000	\$20,000,000	\$20,000,000
EFFECTIVENESS				
1. Percent of building inspections made on day requested	98%	99%	99%	99%
2. Number of inspections per permits issued	4.0	4.0	4.0	4.0
3. Percent of cancelled/expired permits compared to total permits issued	12.0%	10.0%	10.0%	10.0%
ANALYSIS:				
<p>The PPB Indicators for this program tracks the numbers and type of building permits issued and the numbers and types of inspections completed. They also track the numbers of permits and inspections completed in the unincorporated areas and the 28E cities. The number of building permits are projected to stay about the same based on the leveling off of building activity.</p> <p>One of the major contributing factors to the increase in non-salary costs for this program is the high maintenance costs for the building inspector's vehicle. Even though the vehicle is less than four years old it has over 100K miles on it and has had over \$6,200 in repair cost over the last two and one half years. Those repair costs can only be expected to increase. The department has submitted a request for a new inspector's vehicle to the Vehicle Committee. In anticipation of a new vehicle, the budget request for vehicle maintenance has been reduced to \$1,000.</p>				

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Code Enforcement (25B)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
608-A Planning & Development Director	0.50	0.50	0.50	0.50	0.50
314-C Building Inspector	0.95	0.95	0.95	0.95	0.95
252-A Planning & Development Specialist	0.50	0.50	0.50	0.50	0.50
162-A Clerk III	0.20	0.20	0.20	0.20	0.20
Z Weed/Zoning Enforcement Aide	0.58	0.58	0.58	0.58	0.58
TOTAL POSITIONS	2.73	2.73	2.73	2.73	2.73
REVENUE SUMMARY:					
Licenses and Permits	\$201,572	\$160,240	\$220,240	\$200,240	\$200,240
Fees and Charges	3,190	4,750	4,000	4,750	4,750
TOTAL REVENUES	\$204,762	\$164,990	\$224,240	\$204,990	\$204,990
APPROPRIATION SUMMARY:					
Personal Services	\$139,064	\$161,560	\$147,415	\$160,257	\$160,257
Expenses	10,887	12,250	13,400	14,500	14,500
Supplies	3,513	2,900	2,900	3,200	3,200
TOTAL APPROPRIATIONS	\$153,464	\$176,710	\$163,715	\$177,957	\$177,957

SERVICE AREA: County Environment & Education		PROGRAM: Regional Planning/Tech Assistance (36A)			
ACTIVITY: County Environment		ORGANIZATION: Bi-State Regional Commission			
PROGRAM MISSION: To serve local governments in the Bi-State Region by: 1) providing regional planning, coordination, & administration services; 2) serving as a regional forum for problems/issues; 3) providing technical assistance to member governments.					
PROGRAM OBJECTIVES:					
1. To maintain the level of local government membership and participation at 43 communities and 5 counties.					
2. To provide direct service to Scott County in transportation, economic development, environment, data & graphics, housing, technical assistance & intergovernmental/regional programs.					
PERFORMANCE INDICATORS		2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND					
1. Number of participating units of government (counties & cities)		48	48	48	48
2. Number of on-going events/meetings/groups requiring coordination		117	117	117	117
3. Direct services to Scott County government (person hours)		2,074	1,250	1,250	1,250
4. Direct services to all part units of local government (person hours)		9,694	12,500	12,500	12,500
WORKLOAD					
1. Number of participating units of local government (counties/cities)		48	48	48	48
2. Number of on-going events/meetings/groups requiring coordination		117	117	117	117
3. Direct services to Scott County (person hours)		2,074	1,250	1,250	1,250
4. Direct services to all part units of local government (person hours)		9,694	12,500	12,500	12,500
PRODUCTIVITY					
1. Percent of time spent on housing assistance		5%	5%	0%	0%
2. Percent of time spent on highway/transit		36%	36%	43%	43%
3. Percent of time spent on environment and recreation		11%	11%	5%	5%
4. Percent of time spent on community planning & development		24%	24%	30%	30%
5. Percent of time spent on intergovernmental forums & regional services		13%	13%	13%	13%
6. Percent of time spent on data and graphic services		11%	11%	9%	9%
EFFECTIVENESS					
1. Local funding as a percent of agency budget		54%	54%	56%	56%
2. Scott County funding as a percent of local funding		8.20%	8.40%	7.80%	7.80%
ANALYSIS:					
<p>Total FY06 appropriations for the total agency are expected to increase .6% over current budgeted levels. Non-salary costs are decreasing 3.5% over current budgeted levels for the total department. Revenues are expected to increase 3.6% over current budgeted amounts for the total agency.</p> <p>For this program, non-salary costs are decreasing 3.5% over current budgeted amounts.</p> <p>Organizational change requests for the agency are as follows: We replaced a program director position, due to resignation, with a planner position. Management duties of the unit were transferred to another program director and other duties were assigned to various planning staff.</p> <p>County funding is approved to increase 1.5%, from \$63,154 for FY05 to \$64,101 for FY06. This increase is set by Bi-State Regional Commission Board and is the same percentage for all member governments.</p>			<p>The primary reasons for revenue changes from current budget levels are: the grants ending for Clean Air Attainment, Greenway, Aerial Photo coordination and flood buyout programs offset by projected increases in transportation funding and membership contracts.</p> <p>The primary reasons for appropriation changes from current budget levels are: Rent increase, continuation of the merit system offset with change in staffing. (Director with Planner)</p> <p>Several PPB Indicators are highlighted as follows: no significant changes and continue membership at current levels.</p>		

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Regional Plan/Tech Assistance (36A)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
Executive Director	1.00	1.00	1.00	1.00	
Program Director	2.00	2.00	1.00	1.00	
Project Manager	1.00	1.00	1.00	1.00	
Planner & Senior Planner	6.00	6.00	7.00	7.00	
Administrative Services Director	1.00	1.00	1.00	1.00	
Data Services Planner	1.00	1.00	1.00	1.00	
Data Graphics Manager	1.00	1.00	1.00	1.00	
Finance/Human Resources	1.00	1.00	1.00	1.00	
Accounting Technician	0.50	0.50	0.50	0.50	
Transportation Traffic Engineer	1.00	1.00	1.00	1.00	
Word Processor I	3.00	3.00	3.00	3.00	
Planning Assistant	1.00	1.00	1.00	1.00	
Graphics Specialist	2.00	2.00	2.00	2.00	
TOTAL POSITIONS	21.50	21.50	21.50	21.50	
REVENUE SUMMARY:					
Membership Fees	\$267,438	\$275,339	\$269,922	\$278,979	
Charges for Services	475,624	432,688	410,823	478,194	
Federal/State Funding	162,075	140,772	155,619	141,375	
Transportation	502,701	500,734	513,525	500,744	
SUB-TOTAL REVENUES	\$1,407,838	\$1,349,533	\$1,349,889	\$1,399,292	
Scott County Contribution	62,221	63,154	63,154	64,101	64,101
TOTAL REVENUES	\$1,470,059	\$1,412,687	\$1,413,043	\$1,463,393	
APPROPRIATION SUMMARY:					
Personal Services	\$1,174,966	\$1,222,329	\$1,223,042	\$1,241,472	
Equipment	1,619	2,500	3,000	3,000	
Expenses	263,924	196,550	214,650	200,250	
Occupancy	44,851	44,851	44,851	49,992	
TOTAL APPROPRIATIONS	\$1,485,360	\$1,466,230	\$1,485,543	\$1,494,714	

SERVICE AREA: County Environment & Education
ACTIVITY: Animal Control

PROGRAM: Animal Shelter (44A)
ORGANIZATION: Humane Society

PROGRAM MISSION: To reduce animal control problems for Scott County citizens by: A) temporarily housing stray and adoptable animals; B) educating citizens on spaying, neutering and responsible pet ownership; and C) enforcing state and local laws concerning animals.

PROGRAM OBJECTIVES:

1. To maintain the number of animals received below 7,500 through education and training.
2. To maintain the average animal days held below 10 days and to reduce euthanasia by increasing adoptions and return to owners.
3. To maintain the Scott County contribution below 5% of funding.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
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DEMAND

1. Number of hours per day facility is open	7	7	7	7
2. Number of days of the week the facility is open	7	7	7	7
3. Number of hours/day that animal control is available Mon-Fri/Sat-Sun	11/9	11..9	11..9	11..9

WORKLOAD

1. Animals handled	7,182	7,200	7,400	7,400
2. Total animal days in shelter	72,101	64,800	74,264	74,264
3. Number of educational programs given	171	190	180	180
4. Number of bite reports handled in Scott County	433	433	430	430
5. Number of animals brought in from rural Scott County	326	300	330	330
6. Number of calls animal control handle in rural Scott County	344	300	350	350

PRODUCTIVITY

1. Cost per animal shelter day	\$8.80	\$9.15	\$9.66	\$9.66
2. Cost per educational program	\$12.50	\$9.75	\$10.00	\$10.00
3. Cost per county call handled	\$30.00	\$30.00	\$30.00	\$30.00

EFFECTIVENESS

1. Scott County contribution as a percent of program costs	5%	5%	4%	4%
2. Total number of animals adopted as a percent of animals handled	30.0%	35.0%	35.0%	35.0%
3. Total number of animals returned to owner as a percent of animals	16.0%	17.0%	17.0%	17.0%
4. Total number of animals euthanized as a percent of animals handled	44.0%	44.0%	43.0%	43.0%

ANALYSIS:

Total FY06 appropriations for the total agency are recommended to increase 5.6% over current budgeted levels. Non-salary costs are recommended to increase 3.6% over current budgeted levels for the total agency. Revenues are recommended to increase 6.1% over current budgeted amounts for the total agency.

For this program, non-salary costs are recommended to increase 3.6% over current budgeted amounts.

Organizational change requests for the agency are as follows: The agency is projecting the addition of another kennel person to work with the adoption program.

The primary reasons for revenue changes from current budget levels are: an increase in fees charged, the increase in the number of adoptions and an increase in adoption fees.

The primary reasons for appropriation change from current budget levels are: the increase in salaries and utilities.

Several PPB Indicators are highlighted as follows: the number of animals handled (W.1) and total animal days in the shelter (W.2) are expected to increase approximately 3%. The number of animals brought in from rural Scott County (W.5) and the number of calls animal control handles in rural Scott County (W.6) are expected to remain stable.

There are no budget issues identified for further Board review for this program. County Funding is approved to be \$28,756 which is an increase of 4% over FY05.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Animal Shelter (44A)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
Manager	1.00	1.00	1.00	1.00	
Animal Control	5.00	5.00	5.00	5.00	
Animal Control Officer (Part-Time)	2.00	2.00	2.00	2.00	
#1 Kennel Person Stray	1.00	1.00	1.00	1.00	
#2 Kennel Person Stray	1.00	1.00	1.00	1.00	
#3 Kennel Person Adoption	1.00	1.00	1.00	1.00	
#4 Kennel Person Stray (Part-Time)	2.00	2.00	2.00	2.00	
#5 Health Technician	1.00	1.00	1.00	1.00	
Kennel Attendant (Part-Time)	2.00	2.00	2.00	2.00	
Receptionist	1.00	1.00	1.00	1.00	
Building Maintenance	0.25	0.25	0.25	0.25	
Kennel Person	1.00	1.00	1.00	1.00	
TOTAL POSITIONS	18.25	18.25	18.25	18.25	
REVENUE SUMMARY:					
City Subsidies	\$187,410	\$197,060	\$196,560	\$196,540	
Donations	13,430	5,000	7,000	7,500	
Other	300,672	275,620	284,620	304,890	
Transfer from Society Fund	72,099	103,000	103,000	108,000	
SUB-TOTAL REVENUES	\$573,611	\$580,680	\$591,180	\$616,930	
Scott County Contribution	26,844	27,650	27,650	28,756	28,756
TOTAL REVENUES	\$600,455	\$608,330	\$618,830	\$645,686	
APPROPRIATION SUMMARY:					
Personal Services	\$400,273	\$474,275	\$453,375	\$495,090	
Expenses	69,206	58,750	57,350	59,950	
Supplies	24,295	23,200	25,000	26,000	
Occupancy	53,815	45,600	49,200	54,300	
TOTAL APPROPRIATIONS	\$547,589	\$601,825	\$584,925	\$635,340	

SERVICE AREA: Physical Health & Education	PROGRAM: Library Resources & Services (67A)
ACTIVITY: Educational Services	ORGANIZATION: Library

PROGRAM MISSION: To make available library materials, information and programming in a variety of formats to people of all ages. This is accomplished through our staff, collections, current technology, comfortable and accessible facilities, and cooperation with other agencies and organizations.

- PROGRAM OBJECTIVES:**
1. To provide 400 hours of in-service to staff.
 2. To circulate 240,000 materials at a cost of \$14.00 or less per material processed.
 3. To maintain 9.40 circulations per capita.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND				
1. Size of collection	108,782	106,500	100,000	100,000
2. Registered borrowers	15,933	16,000	16,000	16,000
3. Requests for books/information	34,031	33,500	34,000	34,000
4. Citizen requests for programming	63	50	60	60
5. Hours of recommended staff in-service	619	400	400	400
6. Annual number of library visits	90,562	102,000	102,000	102,000
WORKLOAD				
1. Total materials processed	18,745	18,000	18,000	18,000
2. New borrowers registered	2,028	2,000	1,500	1,500
3. Book/information requested filled for patrons	33,588	33,000	32,000	32,000
4. Program activities attendance	7,439	6,200	7,000	7,000
5. Hours of in-service conducted or attended	619	400	400	400
6. Materials circulated	196,114	240,000	220,000	220,000
PRODUCTIVITY				
1. Cost/materials processed (30%)	\$11.58	\$14.09	\$14.00	\$14.00
2. Cost/new borrowers registered (10%)	\$35.68	\$42.27	\$42.27	\$42.27
3. Cost/book & information requests filled for patrons (20%)	\$4.31	\$5.12	\$5.12	\$5.12
4. Cost/program activity attendance (5%)	\$4.86	\$6.82	\$7.00	\$7.00
5. Cost/hour of in-service activities attended/conducted (2%)	\$23.38	\$42.27	\$42.50	\$42.50
6. Cost/item circulated (33%)	\$1.22	\$1.16	\$1.16	\$1.16
EFFECTIVENESS				
1. Collection size per capita	3.8	4.2	4.0	4.0
2. Percent of population as registered borrowers	55%	63%	65%	65%
3. Document delivery rate	91%	90%	92%	92
4. Program attendance per capita	0.26	0.25	0.28	0.28
5. In-service hours per FTE.	39.81	22.22	22.22	22.22
6. Circulation per capita	6.75	9.48	9.40	9.40

ANALYSIS:

Total FY06 appropriations for the total department are recommended to increase 2.0% over current budgeted levels. Revenues are recommended to decrease 1.2% over current budgeted amounts for the total department. This is accomplished by the use of a portion of the fund balance in the amount of \$27,353, this effectively reduces the amount of per capita that must be levied in both the unincorporated area and the participating small towns.

There are no organizational changes requests for the County Library.

The new Library Director Pamela Collins is planning to visit all the participating small cities' council meetings to discuss the budgeting process for the library and the current budget years per capita budget requests.

A funding level of \$435,712 is approved representing a 1.1% reduction from the current budgeted amount.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Library Resources & Services (67A)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
Library Director	1.00	1.00	1.00	1.00	
Administrative Secretary	1.00	1.00	1.00	1.00	
Reference Librarian	1.00	1.00	1.00	1.00	
Children's Librarian	1.00	1.00	1.00	1.00	
Bookmobile Librarian	1.00	1.00	1.00	1.00	
Technical Processing Clerk	1.00	1.00	1.00	1.00	
Circulation Librarian	1.00	1.00	1.00	1.00	
Reserve Librarian	1.00	1.00	1.00	1.00	
Processing Clerk	1.25	1.25	1.25	1.25	
Library Page	1.00	1.00	1.00	1.00	
Bookmobile Driver	1.00	1.00	1.00	1.00	
Station Attendants	3.94	3.94	3.94	3.94	
Data Entry Clerk	1.10	1.10	1.10	1.10	
TOTAL POSITIONS	16.29	16.29	16.29	16.29	
REVENUE SUMMARY:					
Intergovernmental	\$902,590	\$392,666	\$392,666	\$387,088	
Fees and Charges	9,547	12,000	12,000	12,000	
Miscellaneous	978	-	196	-	
Sale of Fixed Assets	120,740	-	-	-	
SUB-TOTAL REVENUES	\$1,033,855	\$404,666	\$404,862	\$399,088	
Scott County Contribution	381,718	440,685	440,685	435,712	435,712
TOTAL REVENUES	\$1,415,573	\$845,351	\$845,547	\$834,800	
APPROPRIATION SUMMARY:					
Personal Services	\$475,742	\$543,187	\$543,187	\$574,283	
Equipment	132,950	113,053	113,053	106,053	
Capital Improvement	609,562	-	-	-	
Expenses	152,236	161,111	161,111	147,818	
Supplies	36,751	28,000	28,000	34,000	
Payment of Principal	-	-	-	-	
TOTAL APPROPRIATIONS	\$1,407,241	\$845,351	\$845,351	\$862,154	

SERVICE AREA: County Environment & Education	PROGRAM: Regional Tourism Development (54A)
ACTIVITY: County Development	ORGANIZATION: QC Convention/Visitors Bureau

PROGRAM MISSION: To enhance the quality of life and economic development for residents and visitors by marketing the Quad Cities region as an outstanding Midwest convention and tourism destination.

- PROGRAM OBJECTIVES:**
1. To increase visitor inquiries processed, documented and qualified by 2%.
 2. To increase group tour operators inquiries processed, documented and qualified by 2%.
 3. To increase convention/meeting planner inquiries processed, documented and qualified by 2%.
 4. To increase trade show sales leads processed, documented and qualified by 2%.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
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DEMAND				
1. Inquiries requested from visitors (public)	496,500	510,000	520,000	520,000
2. Inquiries requested from group tour operators	400	415	425	425
3. Inquiries from convention/meeting planners	1,100	1,200	1,225	1,225
4. Information requests derived from trade shows	1,120	1,200	1,225	1,225
5. Inquiries from sporting event planners	150	155	160	160

WORKLOAD				
1. Inquiries from visitors processed	496,500	510,000	520,000	520,000
2. Inquiries from group tour operators processed	400	415	425	425
3. Inquiries from convention/meeting planners processed	1,100	1,200	1,225	1,225
4. Information requests from trade shows processed	1,120	1,200	1,225	1,225
5. Inquiries from sporting event planners processed	150	155	160	160

PRODUCTIVITY				
1. Cost per visitor inquiry processed	\$2.47	\$2.47	\$2.47	\$2.47
2. Cost per group tour operator inquiry processed	\$12.65	\$12.65	\$12.65	\$12.65
3. Cost per convention/meeting planner inquiry processed	\$11.57	\$11.57	\$11.57	\$11.57
4. Cost per trade show information request processed	\$12.11	\$12.11	\$12.11	\$12.11

EFFECTIVENESS				
1. Economic impact of tourism on the Quad Cities	\$124,768,000	\$128,500,000	\$131,070,000	\$131,070,000
2. Number of visitors to Quad Cities	1,114,000	1,147,000	1,170,000	1,170,000
3. Total Hotel/Motel Tax Receipts	\$3,044,000	\$3,100,000	\$3,162,000	\$3,162,000
4. Hotel/Motel Occupancy Rate	58.4%	60.0%	62.0%	62.0%

ANALYSIS:

Total FY06 appropriations for the total department are recommended to increase 4.1% over current budgeted levels. The Bureau is not requesting any increase in Scott County's contribution of \$70,000. Revenues are recommended to increase .4% over current budgeted amounts for the total department. The main reason for the greater increase in appropriations over revenues is due to the expending of grant income in the budget year after it was recorded as income.

There are no organizational change requests for this agency.

In FY04 The Mississippi Valley Welcome Center secured a grant from both Iowa Riverboat Authorities to cover a majority of the costs to complete exterior enhancements to the Welcome Center building which included a new roof, new siding and painting of outside trim. The balance of those costs were paid for through the Welcome Center's capital improvement budget which is funded on a pro rata basis by the four local governments that own the building.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Regional Tourism Development (54A)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
President/CEO	1.00	1.00	1.00	1.00	
Vice President Finance & Administration	1.00	1.00	1.00	1.00	
Vice President Marketing & Communications	1.00	1.00	1.00	1.00	
Vice President of Sales	1.00	1.00	2.00	2.00	
Sports Marketing Manager	-	1.00	1.00	1.00	
Tourism Sales Manager	1.00	1.00	1.00	1.00	
Vice President Visitor Services	1.00	1.00	1.00	1.00	
Marketing & Communications Manager	2.00	1.00	1.00	1.00	
Administrative Assistant	1.00	1.00	1.00	1.00	
Convention Sales Manager	2.00	2.00	1.00	1.00	
Accounting Clerk	1.00	1.00	1.00	1.00	
Sales Coordinator	1.00	1.00	1.00	1.00	
Convention & Visitor Service Manager	1.00	0.50	1.00	1.00	
TOTAL POSITIONS	14.00	13.50	14.00	14.00	
REVENUE SUMMARY:					
Davenport	\$359,298	\$370,000	\$376,294	\$384,000	
Bettendorf	170,538	170,000	170,000	174,000	
Moline	165,250	177,000	163,000	169,000	
Rock Island	30,000	30,000	30,000	30,000	
East Moline	3,000	3,000	3,000	3,000	
Rock Island County	11,000	11,000	11,000	11,000	
Silvis	1,000	1,000	1,000	1,000	
State of Illinois/LTCB	140,384	150,000	148,323	151,000	
Other Grants	52,150	50,000	52,500	53,000	
Interest	6,428	10,000	10,000	7,500	
Misc. Income	39,064	50,000	57,000	57,000	
Miss. Valley Welcome Center	108,757	130,000	132,250	120,000	
Memberships	55,359	60,000	57,000	58,000	
Publications Income	9,431	8,000	8,500	9,000	
Joint Projects Income	7,200	10,000	7,500	7,500	
Friends of QC Grant	167,500	30,000	30,000	30,000	
SUB-TOTAL REVENUES	\$1,326,359	\$1,260,000	\$1,257,367	\$1,265,000	
Scott County Contribution	70,000	70,000	70,000	70,000	70,000
Contingency	0	0	0	0	0
TOTAL COUNTY CONTRIBUTION	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
TOTAL REVENUES	\$1,396,359	\$1,330,000	\$1,327,367	\$1,335,000	
APPROPRIATION SUMMARY:					
Personal Services	\$569,951	\$591,769	\$582,800	\$599,800	
Equipment	25,830	33,000	27,700	28,000	
Expenses	664,394	605,003	740,150	658,150	
Supplies	11,493	15,000	11,000	11,500	
Occupancy	30,227	32,100	31,600	32,100	
TOTAL APPROPRIATIONS	\$1,301,895	\$1,276,872	\$1,393,250	\$1,329,550	

SERVICE AREA: County Environment & Education	PROGRAM: Regional Economic Development (49A)
ACTIVITY: County Development	ORGANIZATION: Quad City Development Group

PROGRAM MISSION: To assist Quad City businesses to expand and grow. To attract new capital investment and generate jobs or the Quad Cities by marketing the Quad City area to external businesses. To council local communities on becoming more attractive to existing and potential employers.

PROGRAM OBJECTIVES:

1. To create at least 500 jobs during the year.
2. To achieve at least 15 successful projects during the year.
3. To attract at least \$40 million new investment to the area.

PERFORMANCE INDICATORS	2003-04 ACTUAL	2004-05 PROJECTED	2005-06 REQUESTED	2005-06 ADOPTED
DEMAND				
1. Number of participating units of government (counties & cities)	13	13	13	13
2. Number of participating private sector members	93	110	115	115
3. Local businesses contacted via Business Connection	110	120	130	130
4. External business contacted	600	1,500	1,200	1,200
5. Number of prospect inquiries	492	500	500	500
6. Average monthly hits on website	28,000	48,000	40,000	40,000
WORKLOAD				
1. Number of prospects on active lists	28	66	65	65
2. Appointments with targeted companies / consultants	369	500	500	500
3. Number of community site visits	33	45	40	40
4. Number of repeat community site visits	8	10	10	10
PRODUCTIVITY				
1. Percent of time spent on support services	25%	25%	25%	25%
2. Percent of time spent on external marketing	40%	40%	40%	40%
3. Percent of time spent on existing businesses	35%	35%	35%	35%

EFFECTIVENESS				
1. Number of successful projects during year	11	15	15	15
2. Number of total jobs generated	184	500	500	500
3. Total amount of new investment	\$8,600,000	\$40,000,000	\$25,000,000	\$25,000,000

ANALYSIS:

Total FY06 appropriations for the total department are recommended to decrease 2% over current budgeted levels. Non-salary costs are recommended to decrease 7% over current budgeted levels for the total department. Revenues are recommended to increase 4.3% over current budgeted amounts for the total department. However the QCDG is not requesting any increase in the current County contribution which is \$37,957.

No Organizational changes are anticipated for the year. In 2003 a Vice President position was eliminated.

The primary reasons for revenue changes from current budget levels are more aggressive solicitation of new members, and fees charged to sister organizations for support

The primary reasons for appropriation changes from current budget levels are increased economic development activity, but lower development marketing costs, as these were incurred in FY04.

Appropriation levels will increase as we devote more resources to our primary goal of attracting new investment and jobs to the Quad Cities.

Economic development activity is necessary to keep our regional economy diversified and able to weather this downturn and future downturns in the nation's economy.

The economy appears to be picking up and interest in businesses to expand and relocate is increasing. The QCDG now have a record number of project leads it is working on for the Quad City region.

The QCDG's budget supports the creation and retention of tax base and jobs. Thus, the County's ability to generate revenue to support the important programs of the county is significantly enhanced through the support of the QCDG.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2003-04	2004-05	2004-05	2005-06	2005-06
PROGRAM: Regional Economic Development (49A)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
President	1.00	1.00	1.00	1.00	
Vice-President	1.00	-	-	-	
Project Manager	2.00	2.00	2.00	2.00	
Administrative Secretary	1.00	1.00	1.00	1.00	
Database Specialist	1.00	1.00	1.00	1.00	
Receptionist/Secretary	1.00	1.00	1.00	1.00	
Member Relations Representative	1.00	1.00	1.00	1.00	
TOTAL POSITIONS	8.00	7.00	7.00	7.00	
REVENUE SUMMARY:					
Private Sector Members	\$343,124	\$407,633	\$388,623	\$389,623	
Public Sector Members	356,588	322,175	305,026	305,026	
Other	131,056	137,700	178,100	218,100	
SUB-TOTAL REVENUES	\$830,768	\$867,508	\$871,749	\$912,749	
Scott County Contribution	37,053	37,957	37,957	37,957	37,957
TOTAL REVENUES	\$867,821	\$905,465	\$909,706	\$950,706	
APPROPRIATION SUMMARY:					
Personal Services	\$529,734	\$493,432	\$471,924	\$482,876	
Equipment	13,111	18,120	18,120	16,268	
Expenses	414,892	408,900	404,406	369,162	
Supplies	9,042	9,000	9,000	13,200	
Occupancy	84,496	82,000	78,499	80,600	
TOTAL APPROPRIATIONS	\$1,051,275	\$1,011,452	\$981,949	\$962,106	

