

**MENTAL HEALTH, MENTAL RETARDATION
AND DEVELOPMENTAL DISABILITIES
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SERVICE AREA: Mental Health, MR & DD	PROGRAM: SA Assistance (17F)
ACTIVITY: Care Substance Abuse Clients	ORGANIZATION: Community Services

PROGRAM MISSION: To provide funding for emergency hospitalization, commitment evaluation for substance abuse (IC 125) to Scott County residents, and for certain children's institutions.

PROGRAM OBJECTIVES:
 1. To maintain cost of commitment at or less than \$495.

PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	2004-05 ADOPTED
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DEMAND				
1. Total number of involuntary commitments filed - substance abuse	244	215	215	215

WORKLOAD				
1. Number of commitments (adult) - substance abuse	163	160	160	160
2. Number of commitments (children) - substance abuse	66	50	50	50
3. 48 hour holds - substance abuse	19	25	25	25

PRODUCTIVITY				
1. Cost per evaluation order	\$566.60	\$491.02	\$491.02	\$491.02

EFFECTIVENESS				
1. Percent of filings approved for evaluation	93.8%	98.0%	98.0%	98.0%
2. Percent committed to outpatient at hearing	38.0%	40.0%	40.0%	40.0%

ANALYSIS:

<p>For this program, non-salary costs are recommended to increase slightly over current budgeted amounts.</p> <p>Revenues for FY05 are recommended at the FY04 budgeted level. However, the FY04 estimate is increased to show care and keep revenues which are drastically higher in the first quarter. This is an extremely variable revenue and cannot be expected to continue.</p> <p>The primary reasons for appropriation changes from current budget levels are: a slight decrease in the Mt Pleasant MHI line item and a slight decrease in the Toledo Juvenile Home line item. These are to bring the FY05 requested more into line with the FY03 actual experience. The increase in expenses is attributable to the Sheriff transportation. Currently, the Sheriff's Department bills Community Services for the costs of transporting persons committed under the 125 Substance Abuse statute.</p> <p>Several PPB Indicators are highlighted as</p>	<p>follows: the department has maintained the FY05 requested levels at the FY04 projected levels. These are changed from the FY03 actual experience as related to commitments filed (D.1) which is decreased by 11.8% from the FY03 actual. The number of children's commitments signed is decreased from the FY03 actual by 24%. These indicators are presented showing the current years experience.</p> <p>Total appropriations are recommended at \$223,450. All appropriations to this program are in non-salary costs. The support staff to this program have been transferred out of this program for FY04 and FY05. This relates to the re-attribution of support costs to the special services fund. Funding is approved at the recommended levels.</p>
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FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	2004-05
PROGRAM: SA Assistance (17F)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
271-C Office Manager	-	0.10	0.10	0.10	0.10
233-C Office Manager	0.10	-	-	-	-
162-C Clerk III/Secretary	0.10	0.10	0.10	0.10	0.10
141-C Clerk II/Receptionist	0.10	0.10	0.10	0.10	0.10
TOTAL POSITIONS	0.30	0.30	0.30	0.30	0.30
REVENUE SUMMARY:					
Fees and Charges	\$99	\$1,000	\$89,000	\$1,000	\$1,000
Miscellaneous	1,352	1,000	1,000	1,000	1,000
TOTAL REVENUES	\$1,451	\$2,000	\$90,000	\$2,000	\$2,000
APPROPRIATION SUMMARY:					
Personal Services	\$10,558	\$11,464	\$0	\$0	\$0
Expenses	212,542	233,050	234,450	234,450	223,450
TOTAL APPROPRIATIONS	\$223,100	\$244,514	\$223,450	\$223,450	\$223,450

SERVICE AREA: Mental Health, MR & DD	PROGRAM: MH - DD Services (17G)
ACTIVITY: Care Mentally Ill/Development Disabled Clients	ORGANIZATION: Community Services

PROGRAM MISSION: To provide services as identified in the Scott County Management Plan to persons with diagnosis of mental illness, mental retardation and other developmental disabilities.

PROGRAM OBJECTIVES:

1. To maintain cost of commitment at or less than \$1,075.
2. To serve 1,000 persons with MH/CMI.
3. To provide services for at least 445 protective payee cases.

PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	2004-05 ADOPTED
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DEMAND

1. Total number involuntary commitments filed - mental health	263	225	225	225
2. Protective payee applications	95	75	75	75
3. Number of consumers at Glenwood/Woodward	33	33	35	35

WORKLOAD

1. Number of persons with MH/CMI served	999	1,000	1,000	1,000
2. Number of mental health commitments - adult	190	180	180	180
3. Number of mental health commitments - juvenile	58	36	36	36
4. Number of 48 hour holds	43	48	48	48
5. Protective payee cases	441	445	445	445
6. Number of persons with MR/DD served	274	280	280	280

PRODUCTIVITY

1. Cost per evaluation approved	\$865.19	\$1,074.67	\$1,074.67	\$1,074.67
2. Cost per MR/DD consumer served	\$17,545.11	\$18,000.00	\$18,000.00	\$18,000.00
3. Cost per MI/CMI consumer served	\$1,010.85	\$1,100.00	\$1,100.00	\$1,100.00

EFFECTIVENESS

1. Percent of filings approved for evaluation	94%	96%	96%	96%
2. Number of consumers leaving SHS	1	1	1	1
3. Number of consumers leaving community ICF-MR	2	1	1	1

ANALYSIS:

For this program, non-salary costs are requested to increase 2.7% over current budgeted amounts. Total appropriations are recommended to increase 3.4% over the current budgeted level. This is primarily attributable to the shift of personal services costs to this program for inclusion in the MH/DD special services fund. This shift was approved by the Board of Supervisors during the current year as a part of the Financial Initiatives Program.

The primary reason for revenue changes from current budget levels are the state formula for FY04 included an inflationary level increase in state revenues to counties who were below the 10% fund balance level. The department is showing revenues continuing at the FY04 level in FY05 with a 3% inflationary increase assumed.

Although the FY05 request is inflationary over the FY04 budget level, it is considerably increased from the FY04 projected. This is primarily due to the increase in the federal financial participation for Medicaid programs during FY04. This reduces the county's expenditure for Medicaid match programs during the current year. This increased participation ends effective July 1, 2004. Additionally, the most dramatic increase outside of Medicaid match relates

to the increased use of ARO (Adult Rehabilitation Option) funding for community based services to persons with a diagnosis of chronic mental illness. Because this is a Medicaid program, it is an entitlement program. We can expect to see continued increases in this expense. The HCBS (Home and Community Based Services) Waiver program also continues to increase. This program provides services to persons with a diagnosis of mental retardation by providers other than HDC. As more services are added to the Waiver we can expect to see increases here as well.

This program is a part of the MH/DD Special services fund. Therefore, all of the items which impact this fund are impacting this program. The mental health system has been reviewed by the MH/DD Commission at the State level and they have produced a report for redesign of the system. This report will go to the legislature this year. There are a number of changes recommended which would impact Scott County's financial situation and delivery of services.

The movement to increased Medicaid services has a beneficial effect in the initial years, but because Medicaid services are an entitlement, increased

usage can be expected in upcoming years. Because this is a capped fund with an increasing percentage falling into the entitlement category, we can expect to have difficulty funding services in the future unless there is provision of increased state revenues.

Budget issues identified for further Board review during the budget process are as follows: ICF-MR Services, Out of County Services, Institutional Services, Commitment Services, HCBS Services, Medicaid funding, MH/DD Redesign. Total appropriations at \$6,301,601 and non-salary expenses at \$5,961,291 have been approved.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	2004-05
PROGRAM: MH - DD Services (17G)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
AUTHORIZED POSITIONS:					
430-A Mental Health Coordinator	1.00	1.00	1.00	1.00	1.00
252-C Case Aide	1.50	1.50	1.50	1.50	1.50
Z Mental Health Advocate	1.00	1.00	1.00	1.00	1.00
TOTAL POSITIONS	3.50	3.50	3.50	3.50	3.50
REVENUE SUMMARY:					
Intergovernmental	\$4,001,411	\$3,989,334	\$4,224,901	\$4,326,647	\$4,326,647
Fees and Charges	46,259	45,000	44,999	44,999	44,999
Miscellaneous	12,553	14,033	14,000	14,000	14,000
TOTAL REVENUES	\$4,060,223	\$4,048,367	\$4,283,900	\$4,385,646	\$4,385,646
APPROPRIATION SUMMARY:					
Personal Services	\$395,341	\$196,753	\$309,309	\$340,310	\$340,310
Equipment	12	-	3,000	3,000	3,000
Expenses	5,423,423	5,797,698	5,367,816	5,952,166	5,952,166
Supplies	5,773	5,000	5,000	6,125	6,125
TOTAL APPROPRIATIONS	\$5,824,549	\$5,999,451	\$5,685,125	\$6,301,601	\$6,301,601

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Case Management - H.S. (21B)			
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Human Services			
PROGRAM MISSION: To obtain results of safety, stability, self sufficiency, and health for persons with disabilities.					
PROGRAM OBJECTIVES:					
1. To provide services to 320 consumers.					
2. To provide case management services to two Resource Center residents to explore community placement options.					
PERFORMANCE INDICATORS		2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	2004-05 ADOPTED
DEMAND					
1. Eligible population of people with mental retardation		1,594	1,594	1,594	1,594
2. Waiting list that exists at the end of each quarter		-	5	5	5
WORKLOAD					
1. Number of clients served (unduplicated)		243	305	320	320
2. Number of HCBS-MR Waiver consumers served		220	300	315	315
3. Number of 100% County funded units billed		8	10	10	10
4. Number of SHS consumers served		1	2	2	2
PRODUCTIVITY					
1. Monthly cost per client (unit rate)		\$190.08	\$200.00	\$205.00	\$205.00
EFFECTIVENESS					
1. # of placements to more restrictive settings		9	9	10	10
2. # of placements to less restrictive settings		7	6	8	8
3. # of Supported Employment consumers obtaining competitive jobs.		3	N/A	N/A	N/A
4. # of Supported Employment consumers decreasing workshop usage		-	4	6	6
5. # of referrals (linkages to community resources)		N/A	280	300	300
ANALYSIS:					
<p>Total FY05 appropriations for the total agency are increasing 32% over current budgeted levels.</p> <p>The primary reasons for changes from current budget levels is the increase in number of consumers to be served in new MR Waiver services. Effective 7-1-03 waiver funding for workshop services under prevoc and adult day care is allowed. The number of MR waiver slots will increase 1-1-04 and 7-1-04 to access waiver funding for these vocational services. This will lessen the vocational costs that are paid by Scott County. These were being paid at 100% county dollars; with waiver only about 37% of the costs are from the county. Each MR waiver consumer is required to have a Case Manager.</p> <p>Several PPB Indicators are highlighted as follows: Increasing the number of MR Waiver consumers served to allow access to Medicaid funding for the dayhab services (W.2). The number of consumers served using Waiver services were at 220 for FY03, are increasing to 300 in FY04 projected and are requested for FY05 at 315. The number of</p>		<p>consumers moving to less restrictive placements (E.2) is increased by 2 over the current year and by 1 over the FY03 actual. Decreasing the amount of workshop usage (E.4) is also targeted to increase for the coming year. The Department's performance indicators support the County's focus on least restrictive, consumer driven service delivery system.</p> <p>This agency budget supports the County's Target Issues and Management Agenda by continuing to serve consumers at the State Resource Center by assessing their needs and ability to be placed into the community and making appropriate referrals for such placements. We will focus efforts on those consumers reaching majority age each year.</p> <p>The increased use of Case Management should be considered by the Board as a budget issue during budget review sessions as a part of the overall Medicaid funding. Funding is recommended at the requested level of \$146,050. This program is a part of the MH/DD Special Services fund. All funding to programs in the Special Services fund is</p>		<p>contingent upon receipt of sufficient state revenues.</p>	

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	2004-05
PROGRAM: Case Management - H.S. (21B)	ACTUAL	BUDGET	PROJECTED	REQUEST	ADOPTED
REVENUE SUMMARY:					
Miscellaneous	\$121	\$500	\$500	\$500	\$500
TOTAL REVENUES	\$121	\$500	\$500	\$500	\$500
APPROPRIATION SUMMARY:					
Expenses	\$90,226	\$110,877	\$122,000	\$146,050	\$146,050
TOTAL APPROPRIATIONS	\$90,226	\$110,877	\$122,000	\$146,050	\$146,050

SERVICE AREA: Mental Health, MR & DD **PROGRAM: Residential Services - People w/Disabilities(43A)**

ACTIVITY: Care of the Developmentally Disabled **ORGANIZATION: Handicapped Development Center**

PROGRAM MISSION: To enable individuals with mental retardation to achieve a more satisfactory quality of life and live as independently as possible within the community by providing instruction and training in daily living skills, personal and financial management, and other self-sufficiency skills.

PROGRAM OBJECTIVES:
 1. To maintain 95% occupancy in group homes by filling openings quickly.
 2. To maintain at least 100 people in the least restrictive environment through Supported Community Living.
 3. To accommodate 95% of respite requests to support families in caring for their son/daughter at home.

PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
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PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Adult population with mental retardation/developmental disability	3,409	3,409	3,049	3,049
2. Group home waiting list	55	58	55	55
3. Eligible requests - respite	2,053	2,200	2,200	2,200
4. Number of persons added to waiting list for group homes	3	5	5	5

WORKLOAD				
1. Consumers - all community residential services	176	174	177	177
2. Consumer days - group homes	8,573	8,322	8,322	8,322
3. Families served - respite	49	50	50	50
4. Requests accommodated - respite	1,992	2,090	2,090	2,090

PRODUCTIVITY				
1. Cost per day per person - group homes	\$68.93	\$77.69	\$79.42	\$79.42
2. Cost per day per person - Supported Community Living (Daily)	\$107.03	\$114.36	\$117.21	\$117.21
3. Cost per hour - Supported Community Living (Hourly Services)	\$16.96	\$18.63	\$19.18	\$19.18
4. Cost per request accommodated - respite	\$34.54	\$37.21	\$38.09	\$38.09

EFFECTIVENESS				
1. Percentage of capacity/group homes	98%	95%	95%	95%
2. Length of time on waiting list at move-in/group homes	40	30	30	30
3. Scott County contribution as a percentage of total program costs	20%	20%	20%	20%
4. Individuals living in community	99	100	100	100
5. Percentage of eligible respite requests accommodated	97%	95%	95%	95%

ANALYSIS:

<p>The FY05 requested appropriation level for the programs funded through this budget are increasing 4.2%. The total request for Scott County funding to this budget is requested at a 3.1% decrease from the current budgeted level.</p> <p>These programs include funding for 100% county participation, Medicaid match at a projected 37% for ARO (Adult Rehabilitation Option) and HCBS Waiver (Home and Community Based.) The agency has been transitioning to additional HCBS funding for services previously funded through county contribution. The transition has begun during the FY04 and will continue during the remainder of FY04 and FY05.</p> <p>The overall agency funding is recommended with HCBS funding for residential services and for Personal Independence Services with the assumption that the rules changes allowing HCBS funding for persons in RCF-MRs will be in effect July 1, 2004. We are reasonably confident that these administrative changes will occur. However, if these changes are not in place for implementation July 1, 2004, Scott County,</p>	<p>through the MH/DD Advisory Committee, would need to re-evaluate all of the programs in the Special Services Fund and develop a Plan of Reduction which allows these programs to continue at an appropriate level.</p> <p>Budget issues identified for further Board review during the budget process are as follows: Day Habilitation funding and its impact on the county budget. Including 1. HCBS for residential, 2. Adult Day Care and Pre-Voc services 3. Transportation 4. County contingency funds.</p> <p>For this program, County funding is requested to increase 8.2% over current budgeted amounts. This includes a 16.3% increase in county contribution toward group home services. However, this is a reduction of the actual expenditures to this program during FY03. Additionally, this is a program which is proposed to go under the HCBS Waiver funding for persons served with mental retardation in the group homes. The administrative recommendation is to reduce the county contribution to the level needed when the Medicaid program is implemented. Also included in this request is the match to</p>	<p>the HCBS current waiver program, which provides services to persons in their own homes. This match level is requested at a 5.4% increase for FY05.</p> <p>Several PPB Indicators are highlighted as follows: The agency has generally maintained the FY05 requested indicator levels at the FY04 projected levels, with the exception of inflationary cost increases for productivity indicators. Additionally, the FY05 requested levels are generally consistent with the FY03 actual experience.</p> <p>Funding to this program is recommended at the level of \$40,000 for county contribution for group home services to persons who do not have a diagnosis of mental retardation; \$135,050 for Medicaid Match for the group homes; and \$1,034,291 for Medicaid Match for HCBS services. A total funding level of \$1,209,341 is recommended.</p> <p>This program is under the MH/DD Special Services fund; therefore all funding is contingent upon receipt of sufficient state revenue.</p>
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FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Residential Program (43A)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
President	0.26	0.26	0.26	0.26	
Senior Vice-President	0.26	0.26	0.26	0.26	
Administrative Assistant	0.26	0.26	0.26	0.26	
Receptionist/Clerk Typist	1.64	1.64	1.64	1.64	
Office Transcriptionist	0.26	0.26	0.26	0.26	
Secretary	0.26	0.26	0.26	0.26	
Controller	0.26	0.26	0.26	0.26	
Accounting Technician	1.30	1.30	1.30	1.30	
Computer Technician	-	-	0.13	0.26	
Residential Service Program Director	1.00	1.00	1.00	1.00	
Residential Service Assistant Program Director	1.00	1.00	1.00	1.00	
Residential Case Manager	8.00	8.00	8.00	8.00	
Residential Counselor	1.50	1.50	1.50	1.50	
Resident Counselor	36.00	36.00	36.00	36.00	
Support Staff	72.00	72.00	72.00	72.00	
Maintenance	2.50	2.50	2.50	2.50	
Janitor	0.04	0.04	0.04	0.04	
Environmental Service Supervisor	0.03	0.03	0.03	0.03	
Human Resources Supervisor	0.26	0.26	0.26	0.26	
TOTAL POSITIONS	126.83	126.83	126.96	127.09	
REVENUE SUMMARY:					
United Way	\$0	\$0	\$15,838	\$15,838	
Iowa Purchase of Services	15,488	13,500	14,500	14,500	
Client Receipts	327,716	310,000	310,000	310,000	
Other	72,821	80,120	49,476	50,283	
H.U.D.	11,377	10,000	10,000	10,000	
HCBS (T19)	1,695,294	1,828,001	1,807,849	1,885,387	
Iowa-HCBS Match	77,047	92,000	73,000	73,000	
SUB-TOTAL REVENUES	\$2,199,743	\$2,333,621	\$2,280,663	\$2,359,008	
Scott County Contribution	428,989	320,331	320,331	405,002	40,000
Title XIX Matching Funds	858,487	953,480	953,480	1,034,291	1,034,291
Dayhab Matching Funds	-	-	-	-	135,050
TOTAL COUNTY CONTRIBUTION	1,287,476	1,273,811	1,273,811	1,439,293	1,209,341
TOTAL REVENUES	\$3,487,219	\$3,607,432	\$3,554,474	\$3,798,301	
APPROPRIATION SUMMARY:					
Personal Services	\$3,011,498	\$3,332,881	\$3,348,334	\$3,457,550	
Equipment	14,036	17,927	18,527	18,527	
Expenses	106,062	130,622	131,222	135,517	
Supplies	83,397	91,840	91,890	93,448	
Occupancy	89,835	90,242	90,454	93,259	
TOTAL APPROPRIATIONS	\$3,304,828	\$3,663,512	\$3,680,427	\$3,798,301	

SERVICE AREA: Mental Health, MR & DD	PROGRAM: Employment Services-People w/Disabilities (43B)
ACTIVITY: Care of the Mentally Disabled	ORGANIZATION: Handicapped Development Center

PROGRAM MISSION: To assist individuals with disabilities to achieve employment outcomes in a sheltered environment or in the community by providing employment services and training.

PROGRAM OBJECTIVES:

1. To secure at least \$225,000 in net subcontract income for program support.
2. To secure subcontract work sufficient to generate at least \$275,000 in participant wages for self-sufficiency.
3. To place and/or maintain 65 people in Community Employment.

PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Adult population with disabilities	5,533	5,533	5,533	5,533
2. Waiting list from outside	138	140	160	160
3. Number of persons added to waiting list	56	45	45	45
WORKLOAD				
1. Participants	222	230	230	230
2. Days attended	34,983	34,500	35,000	35,000
3. Average number of persons enrolled per day - workshop	158	158	158	158
4. Number of persons employed in the community/not at the workshop	23	35	35	35
5. Number of Persons in Community Employment Services	84	85	85	85
PRODUCTIVITY				
1. Cost per day per person - workshop	\$34.86	\$38.58	\$40.42	\$40.42
2. Average per person annual cost - workshop	\$6,714	\$6,900	\$7,110	\$7,110
EFFECTIVENESS				
1. Number of people obtaining/keeping community jobs	46	67	70	70
2. Total wages earned by workshop participants	\$278,989	\$275,000	\$275,000	\$275,000
3. Amount of net sub-contract income	\$162,368	\$200,000	\$225,000	\$225,000
4. Scott County contribution as a percent of total program costs	40%	34%	29%	29%
5. Participants entering services from waiting list	20	25	25	25
6. Time on waiting list at admission (months)	27	30	35	35

ANALYSIS:

For this program, County funding is requested to decrease 14% from current budgeted amounts. This is primarily due to the use of the HCBS Waiver (Home & Community Based Services) in this program. It is expected that most persons with mental retardation will be transitioned to this funding source for FY05. However, there continues to be a number of persons who are in the group homes who access this program. Current administrative rules do not allow use of this funding for persons who live in group homes. However, proposed Code and administrative rules changes are expected to allow funding to such persons. The current budget is presented without this change. If such a change in rules occur, it should be possible to reduce the county contribution and move additional persons to the Medicaid Match category and allow drawdown of federal funds.

Currently, persons who were waiver eligible and had a slot have been transitioned. It is expected that persons who are waiver eligible, but need a slot will be transitioned beginning 1/1/2004. Regulatory changes may occur during the last quarter of FY04.

This funding is available only to persons with a diagnosis of mental retardation. Therefore, since this program also serves persons with developmental disabilities and brain injuries, there will remain some persons who will require a funding through 100% county contribution. This program continues in transition during the current year.

This budget provides funding for 100% county contribution sheltered workshop and supported employment; Day Hab Medicaid match for pre-vocational services, adult day care (for persons at the vocational services program) and for transportation services; HCBS-Medicaid match for supported employment; ARO (Adult Rehabilitation Option)- Medicaid match for persons with chronic mental illness; and the match and passthrough for a Vocational Rehabilitation Supported Employment grant.

Total appropriations to this program are requested with a 5.1% increase. This is primarily attributable to increases in personal services.

The agency has generally maintained the performance indicators at levels which are

consistent with the FY04 projected levels and with the FY03 actual experience. The productivity indicators are increasing from FY04 at an inflationary level. The increase from FY03 includes increased costs of shifting to the Medicaid funding sources.

Funding for workshop services is recommended at the requested levels, as follows: county contribution \$491,793; ARO match \$22,802; Dayhab Match \$183,162; DayHab Transportation Match \$10,087. Funding for supported employment services is recommended as follows: \$30,000 in county contribution; \$59,918 in HCBS-Medicaid Match; and \$35,000 in pass through grant funding from the Dept. of Voc Rehabilitation (contingent upon availability of this funding.) The match at 26% is included in the county contribution. Brain injury services are recommended at the requested level of \$14,000. A total funding level of \$846,762 is recommended. This program is under the MH/DD Special Services fund; therefore, all funding is contingent upon receipt of sufficient state revenues.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Employment Services (43B)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
President	0.22	0.22	0.22	0.22	
Senior Vice-President	0.22	0.22	0.22	0.22	
Administrative Assistant	0.22	0.22	0.22	0.22	
Receptionist/Clerk Typist	0.50	0.50	0.50	0.50	
Office Transcriptionist	0.22	0.22	0.22	0.22	
Secretary	0.22	0.22	0.22	0.22	
Controller	0.22	0.22	0.22	0.22	
Accounting Technician	1.10	1.10	1.10	1.10	
Computer Technician	-	-	0.11	0.22	
Employment Service Vice-President	1.00	1.00	1.00	1.00	
Employee Dev/Employment Service Case Manager	1.00	1.00	1.00	1.00	
Evaluator/Employment Service Case Manager	1.00	1.00	1.00	1.00	
Employment Service Case Manager	5.00	5.00	5.00	5.00	
Sales Manager	1.00	1.00	1.00	1.00	
Production Manager	1.00	1.00	1.00	1.00	
Employment Service Supervisor	13.00	13.00	13.50	13.50	
Food Service Supervisor	1.00	1.00	1.00	1.00	
Micrographics Supervisor	1.00	1.00	1.00	1.00	
Driver/Warehouseman	1.00	1.00	1.00	1.00	
Maintenance/Janitor	1.70	1.70	1.70	1.70	
Environmental Service Supervisor	0.02	0.02	0.02	0.02	
Human Resources Manager	0.22	0.22	0.22	0.22	
Job Coach	9.00	9.00	9.00	9.00	
TOTAL POSITIONS	39.86	39.86	40.47	40.58	
REVENUE SUMMARY:					
United Way	\$108,476	\$105,738	\$90,817	\$84,112	
Subcontract Sales	162,368	285,000	200,000	225,000	
Iowa Purchase of Service	28,981	23,000	23,500	23,500	
DVRS	13,649	20,000	10,000	10,000	
Other	40,078	48,140	35,863	36,828	
ARO	20,582	18,662	41,440	40,075	
Dayhab	-	-	294,984	311,048	
Dayhab Transportation	-	-	17,587	17,174	
HCBS (T19)	53,368	71,419	46,515	53,897	
Iowa-HCBS Match	-	-	2,000	2,000	
SUB-TOTAL REVENUES	\$427,502	\$571,959	\$762,706	\$803,634	
Scott County Contribution	954,290	837,797	673,360	505,793	505,793
Scott County - Supported Employment	28,251	105,164	105,164	106,392	30,000
Title XIX Matching Funds	30,000	41,944	23,486	31,653	59,918
ARO Matching Funds	11,236	10,961	20,923	23,535	22,802
Dayhab Matching Funds	-	-	146,247	183,162	183,162
Dayhab Transportation Matching Funds	-	-	8,880	10,087	10,087
Vocational Rehab Pass Through	35,133	45,000	35,000	35,000	35,000
TOTAL COUNTY CONTRIBUTION	1,058,910	1,040,866	1,013,060	895,622	846,762
TOTAL REVENUES	\$1,486,412	\$1,612,825	\$1,775,766	\$1,699,256	
APPROPRIATION SUMMARY:					
Personal Services	\$1,143,151	\$1,294,774	\$1,290,290	\$1,348,753	
Equipment	34,414	28,119	40,419	42,494	
Expenses	138,560	172,210	179,124	184,804	
Supplies	40,533	45,740	46,180	46,381	
Occupancy	83,276	92,744	93,600	97,586	
TOTAL APPROPRIATIONS	\$1,439,934	\$1,633,587	\$1,649,613	\$1,720,018	

SERVICE AREA: Mental Health, MR & DD **PROGRAM: Personal Independ Serv-People w/Disabilities (43C)**
ACTIVITY: Care of the Developmentally Disabled **ORGANIZATION: Handicapped Development Center**

PROGRAM MISSION: To assist persons with severe, multiple disabilities to live and work in the least restrictive environment by providing training in the areas of daily living skills, work skills, and accessing community resources.

PROGRAM OBJECTIVES:

1. To transition 1 person into Employment Services.
2. To maintain County contribution at less than 15% per year.
3. To maintain average annual cost below \$13,152.

PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Population with disabilities	5,533	5,533	5,533	5,533
2. Waiting list	1	5	5	5
3. Number of persons added to waiting list	-	2	2	2
WORKLOAD				
1. Participants	94	95	95	95
2. Participant days	19,809	20,000	20,000	20,000
3. Activities offered	22	22	22	22
4. Average number attending per day	83	85	86	86
PRODUCTIVITY				
1. Cost per person per day	\$58.65	\$63.12	\$64.97	\$64.97
2. Average annual cost per person	\$11,559	\$12,936	\$13,152	\$13,152
EFFECTIVENESS				
1. Individuals transitioned to Employment Services	-	1	1	1
2. County contribution as percentage of total program costs	22%	18%	15%	15%
3. Percentage of people participating in community activities.	70%	65%	65%	65%
4. Percentage of people with opportunity to complete paid work	85%	80%	80%	80%

ANALYSIS:

County funding is requested to decrease 12.8% from current budgeted amounts for the this program

Total appropriations are requested to increase 4.4%. This is primarily attributable to increases in personal services, including a 3.0% merit salary increases and a projected 11% increase in health insurance costs.

This program has been able to access Medicaid funding during the current year through the HCBS Waiver (Home & Community Based Services). The agency has transitioned those persons who had a slot to this program during the first quarter and expects to transition additional eligibles to the program beginning 1/1/04. The services under this program are covered in the HCBS program as Adult Day Care and Transportation. Currently persons who live in group homes are not eligible for these HCBS services. However, Iowa Code and administrative rules are expected to change that would allow these persons to receive the Medicaid service.

If this rule change becomes effective, it is expected that all persons currently receiving

services through the Personal Independence program will be eligible for Medicaid funding either through HCBS or ARO (Adult Rehabilitation Option). The county would continue to be responsible for the Medicaid match to these programs. The match amount is expected to be approximately 37%. Therefore the administrative recommendation is to reduce the county contribution level to zero, increase the available Dayhab Match to allow for transition of all eligible persons to this funding source. Several PPB Indicators are highlighted as follows: The agency has generally maintained the FY05 performance indicators at a level which is consistent with the FY04 projected levels. The productivity indicators include an inflationary cost increase. The indicators are also generally consistent with the FY03 actual levels. The productivity indicators show an increase from the FY03 actual level which includes increased costs in transitioning to the Medicaid services.

Funding is recommended at zero for county contribution; \$41,219 in ARO Match; \$148,423 in Dayhab match; \$8,628 in Dayhab Transportation match. Total funding to this

program is recommended at \$198,270. This program is under the MH/DD Special Services fund; therefore, all funding is contingent upon receiving sufficient state revenues.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Personal Independence Service (43C)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
President	0.17	0.17	0.17	0.17	
Senior Vice-President	0.17	0.17	0.17	0.17	
Administrative Assistant	0.17	0.17	0.17	0.17	
Receptionist/Clerk Typist	0.51	0.51	0.51	0.51	
Office Transcriptionist	0.17	0.17	0.17	0.17	
Secretary	0.17	0.17	0.17	0.17	
Controller	0.17	0.17	0.17	0.17	
Accounting Technician	0.85	0.85	0.85	0.85	
Computer Technician	-	-	0.09	0.17	
Personal Indep Service Program Director	1.00	1.00	1.00	1.00	
Personal Indep Service Case Manager	2.00	2.00	2.00	2.00	
Personal Indep Instructor	30.00	30.00	30.00	30.00	
Personal Indep Screenprint Instructor	1.00	1.00	1.00	1.00	
Personal Indep Aide	2.00	2.00	2.00	2.00	
Maintenance	0.23	0.23	0.23	0.23	
Janitor	1.03	1.03	1.03	1.03	
Environmental Service Supervisor	0.02	0.02	0.02	0.02	
Human Resources Manager	0.17	0.17	0.17	0.17	
TOTAL POSITIONS	39.83	39.83	39.92	40.00	
REVENUE SUMMARY:					
United Way	\$17,222	\$17,222	\$11,345	\$10,050	
Subcontract Sales	51,108	57,000	42,000	42,500	
Iowa Purchase of Services	19,689	14,500	10,000	10,000	
Other	13,615	21,540	9,668	10,000	
Title XIX	757,224	753,399	728,272	750,120	
ARO	63,786	51,638	65,552	70,183	
Dayhab	-	-	116,972	113,116	
Dayhab Transportation	-	-	15,045	14,692	
Iowa-HCBS Match	-	-	3,114	3,501	
SUB-TOTAL REVENUES	\$922,644	\$915,299	\$1,001,968	\$1,024,162	
Scott County Contribution	206,096	335,324	335,324	231,056	-
ARO Matching Funds	22,686	30,326	33,097	41,219	41,219
Dayhab Matching Funds	-	-	55,944	62,933	148,423
Dayhab Transportation Matching Funds	-	-	7,596	8,628	8,628
TOTAL REVENUES	228,782	365,650	431,961	343,836	198,270
TOTAL REVENUES	\$1,151,426	\$1,280,949	\$1,433,929	\$1,367,998	
APPROPRIATION SUMMARY:					
Personal Services	\$1,019,560	\$1,154,154	\$1,159,923	\$1,205,523	
Equipment	4,739	7,722	8,522	8,647	
Expenses	63,271	85,077	84,022	88,174	
Supplies	16,100	15,880	16,080	16,516	
Occupancy	58,133	64,273	64,239	66,733	
TOTAL APPROPRIATIONS	\$1,161,803	\$1,327,106	\$1,332,786	\$1,385,593	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Outpatient Services (51A)			
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center			
PROGRAM MISSION: To provide outpatient mental health services to all age groups in the Quad Cities area, including residents of Scott County who qualify for financial assistance from Scott County, by delivering a range of individual, group, and family mental health services					
PROGRAM OBJECTIVES:					
1. To provide 28,000 hours of service.					
2. To keep cost per outpatient hour at or below \$150.83.					
PERFORMANCE INDICATORS		2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND					
1. Applications for services		2,760	2,800	2,900	2,900
WORKLOAD					
1. Total hours		26,412	26,000	28,000	28,000
2. Hours adult		18,490	18,000	19,600	19,600
3. Hours children		8,003	8,000	8,400	8,400
4. New cases		2,570	2,600	2,700	2,700
5. Total cases		9,033	9,000	9,200	9,200
PRODUCTIVITY					
1. Cost per outpatient hour		\$130.88	\$155.65	\$150.83	\$150.35
EFFECTIVENESS					
1. Scott County as a percent of program costs		34%	35%	30%	30%
ANALYSIS:					
<p>Total FY05 appropriations for the total agency are increasing 8.9% over current budgeted levels. This is primarily attributable to a 9.9% increase in personal services. These increased salary costs are related to the addition of psychiatric staff and school-based staff during the current year and a requested level of cost of living increases of 4.1%. Additionally the agency is including an increase in health insurance of 10% for FY05. The agency offsets the increased psychiatric costs through increased service fees. School based staff are offset by Foundation funding at this time. County funding is available to services provided in the school-based program to persons meeting eligibility requirements of the management plan and within the constraints of the funding level provided. County funding is requested to increase 4.3% over current budgeted amounts for the total agency (net of pass through funding levels).</p> <p>The agency has had some changes in psychiatric staff during the current year. This includes the addition of two new child psychiatrists and one new adult psychiatrist.</p>		<p>Two adult psychiatrists have left the agency during the current year and the agency continues to recruit for additional staff. Increased psychiatric staff is offset in agency budgets by increased service fees generated.</p> <p>For this program, County funding is requested to increase 4.1% over current budgeted amounts.</p> <p>Organizational changes for the agency are seen in the current years actual versus the FY03 actual level. The agency has added psychiatric and therapist time during the current year up to the budgeted FY04 level. It expects to maintain these levels in the FY05 requested.</p> <p>Outside revenue is requested with an 11.7% increase over the FY04 budgeted level. The primary reasons for revenue changes from current budget levels are the increased service fees generated through psychiatric staff.</p> <p>Appropriations for FY05 are requested at a 20% increase. This is primarily attributable to a 20.6% increase in personal services, which includes a full year of the additional psychiatric staff, a cost of living increase of</p>		<p>4.1% and increased health insurance costs.</p> <p>Several PPB Indicators are highlighted as follows: the applications for services are expected to increase (D.1) by 3.6% over the FY04 budgeted level. The workload indicators are increased generally to reflect the additional staffing available for a full year in the FY05 budget. The Cost per Hour (P.1) is decreased slightly from the FY04 budgeted level, due to the increased hours requested. The percent of Scott County in program costs is decreased by 5%; again attributable to increased service fees from increased psychiatric time.</p> <p>Due to the funding constraints imposed on the MH/DD Special Services fund, funding is recommended to this program at an inflationary level increase of 3%. Funding is recommended at \$1,257,340. All funding to the programs in the Special Services fund is contingent upon available FY05 funding from the state appropriation.</p>	

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Outpatient Services (51A)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
M.D.	8.23	10.00	10.00	10.00	
PH.D.	3.70	3.70	3.70	3.70	
Therapist	15.42	17.42	17.42	17.42	
Administrative & Clerical	15.20	15.20	15.20	15.20	
TOTAL POSITIONS	42.55	46.32	46.32	46.32	
REVENUE SUMMARY:					
Service Fees	\$2,138,556	\$2,301,319	\$2,456,750	\$2,579,587	
Contributions	67,500	100,000	100,000	105,000	
Miscellaneous	15,405	26,250	26,250	28,000	
SUB-TOTAL REVENUES	\$2,221,461	\$2,427,569	\$2,583,000	\$2,712,587	
Scott County Contribution	1,185,163	1,220,718	1,220,718	1,270,767	1,257,340
Jail Programs Contingency	-	-	-	-	-
Total County Funding	1,185,163	1,220,718	1,220,718	1,270,767	1,257,340
TOTAL REVENUES	\$3,406,624	\$3,648,287	\$3,803,718	\$3,983,354	
APPROPRIATION SUMMARY:					
Personal Services	\$3,179,359	\$3,240,830	\$3,743,972	\$3,909,295	
Equipment	9,738	10,324	11,808	12,162	
Expenses	170,247	130,121	144,698	150,297	
Supplies	60,249	56,935	63,507	66,047	
Occupancy	76,785	79,618	82,844	85,330	
TOTAL APPROPRIATIONS	\$3,496,378	\$3,517,828	\$4,046,829	\$4,223,131	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Community Support Services (51B)			
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center			
PROGRAM MISSION: To support and enhance the ability of the serious and persistently mentally ill of Scott County to live in the community and improve the quality of their lives, by providing a broad range of psycho-social support services					
PROGRAM OBJECTIVES:					
1. To provide at least 90 referrals to the Frontier program.					
2. To provide 2,760 total units of service.					
PERFORMANCE INDICATORS		2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND					
1. Referrals to program - Frontier		93	90	90	90
WORKLOAD					
1. Active cases - Frontier		214	200	200	200
2. Referrals accepted - Frontier		93	90	90	90
3. Total cases YTD - Frontier		292	290	290	290
4. Average daily census - Frontier		72	70	70	70
5. Total units of service		2,923	2,760	2,760	2,760
PRODUCTIVITY					
1. Cost per active case					
2. Cost per unit of service		\$222	\$253	\$264	\$262
EFFECTIVENESS					
1. Scott County as a percent of program costs		60%	51%	58%	58%
ANALYSIS:					
<p>For this program, County funding is requested to increase 4.1 over current budgeted amounts.</p> <p>Outside revenue is requested at a level which is 1.4% below the current year's budgeted level. This is primarily attributable to a loss of United Way funding to this program and a reduction in Title XIX Medicaid funding. This is offset somewhat by a requested increase in ARO (Adult Rehabilitation Option) funding.</p> <p>Appropriations to this program are requested at a 10% decrease from the current budget level. This is primarily attributable to a decrease in the personal service costs which shows the requested level more consistent with the actual experience.</p> <p>Several PPB Indicators are highlighted as follows: The agency has generally maintained the FY05 requested level at the FY04 projected and this is also reasonably consistent with the FY03 actual experience. The cost per unit of service (P.1) is requested at a level which is 4.3% greater than the FY04 budget level. This is consistent with a decrease of 5.9% in the units of service (W.1).</p>		<p>This is a program which uses ARO (Adult Rehabilitation Option) funding for services that were previously paid with 100% county dollars. This is a Medicaid program and Scott County pays the match for these services at approximately 37% of the cost. Because ARO funding is cost based, the contract maintains a provision that provides that increased match contributions reduce the general county contribution. Retroactive cost adjustments to meet this provision occur in the year following.</p> <p>As presented this budget shows both the general county contribution and the ARO match in one line item.</p> <p>This program is a part of the MH/DD Special services fund. Due to limitations of this special services fund, funding is recommended at a 3% inflationary increase. Funding is recommended at \$416,083. Funding to all special services fund programs is contingent upon receipt of sufficient revenues from the state.</p>			

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Community Support Services (51B)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
Administrative & Clerical	4.67	4.67	4.67	4.67	
Community Support	10.20	10.20	10.20	10.20	
TOTAL POSITIONS	14.87	14.87	14.87	14.87	
REVENUE SUMMARY:					
ARO	\$232,275	\$171,150	\$171,150	\$178,000	
United Way	7,905	8,292	-	-	
Contributions	18,814	-	-	-	
Title XIX	162,490	183,587	183,587	180,000	
SUB-TOTAL REVENUE	\$421,484	\$363,029	\$354,737	\$358,000	
Scott County Contribution	331,585	403,964	403,964	420,526	416,083
Title XIX ARO Matching Funds	39,521	-	-	-	-
TOTAL COUNTY CONTRIBUTION	371,106	403,964	403,964	420,526	416,083
TOTAL REVENUES	\$792,590	\$766,993	\$758,701	\$778,526	
APPROPRIATION SUMMARY:					
Personal Services	\$538,734	\$697,024	\$582,156	\$607,856	
Equipment	14,640	18,004	16,521	17,017	
Expenses	70,360	52,613	56,964	59,064	
Supplies	19,656	21,392	18,521	19,262	
Occupancy	20,445	19,307	23,641	24,350	
TOTAL APPROPRIATIONS	\$663,835	\$808,340	\$697,803	\$727,549	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Community Services (51C)		
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center		
PROGRAM MISSION: To provide consultation and education for contracted agencies in the community by: A) informing, educating and reviewing with the community information regarding mental illness/mental health issues; B) assessing and identifying those individuals in need of any of the components of mental health care; and C) linking/referring individuals to mental health services, making these services more accessible.				
PROGRAM OBJECTIVES:				
1. To provide 971 total hours of service.				
2. To keep cost per hour at or below \$76.17.				
PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Agency requests	35	35	35	35
WORKLOAD				
1. Hours - Jail	525	510	510	510
2. Hours - Juvenile Detention Center	19	12	12	12
3. Hours - Community Health Care	146	137	137	137
4. Hours - United Way agencies	159	40	-	-
5. Hours - other community organizations	397	312	312	312
PRODUCTIVITY				
1. Cost per hour	\$70.46	\$70.46	\$76.17	\$75.52
EFFECTIVENESS				
1. County subsidy as a percent of program costs	64%	64%	81%	81%
ANALYSIS:				
<p>For this program, County funding is requested to increase 4.1% over current budgeted amounts.</p> <p>Outside revenue to this program is requested at a 40.4% decrease This is seen in the discontinuation of United Way funding and a decrease in contributions/revenue to bring this line item into more consistency with the actual experience.</p> <p>Similarly total appropriations are requested at a 19.8% decrease. This is primarily attributable to a 26.9% decrease in personal services.</p> <p>This program is a sub-program of the outpatient program and uses outpatient staff to provide consultation and education services. With the discontinuation of United Way funding the agency has decreased the hours of service provided and thus has decreased the staff hours attributed to this program.</p> <p>Several PPB Indicators are highlighted as follows: The agency has generally maintained the performance indicators at the level of the FY04 projected and the FY03 actual with the exception of hours to United Way Agencies (W.4). Due to the</p>		<p>discontinuation of funding this program is being phased out in the current year and is discontinued in the FY05 requested.</p> <p>The county as a percent of program costs (E.1) has increased 17% due to this reduction of United Way funding. For Scott County this program provides services to the jail and the Juvenile Detention center. The hours in these programs are continued at the current level. However, it is possible that the Juvenile Detention Center may be requesting additional hours under this program.</p> <p>This program is under the MH/DD Special services fund. Due to the constraints of that fund, a 3% inflationary increase is recommended. A funding level of \$59,398 is recommended. All funding to Special services Fund programs is contingent upon receipt of sufficient state revenues.</p>		

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Community Services (51C)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
Therapist	0.80	0.60	0.60	0.60	
Administrative & Clerical	0.32	0.32	0.32	0.32	
TOTAL POSITIONS	1.12	0.92	0.92	0.92	
REVENUE SUMMARY:					
United Way	\$8,000	\$8,400	\$0	\$0	
Contribution	-	30,000	22,000	22,000	
Community Service Fees	1,570	1,890	1,890	2,000	
SUB-TOTAL REVENUES	\$9,570	\$40,290	\$23,890	\$24,000	
Scott County Contribution	55,988	57,668	57,668	60,032	59,398
TOTAL REVENUES	\$65,558	\$97,958	\$81,558	\$84,032	
APPROPRIATION SUMMARY:					
Personal Services	\$61,073	\$67,478	\$47,050	\$49,349	
Equipment	272	348	330	340	
Expenses	20,613	18,160	17,985	18,209	
Supplies	1,682	1,974	1,691	1,758	
Occupancy	4,022	4,255	4,176	4,302	
TOTAL APPROPRIATIONS	\$87,662	\$92,215	\$71,232	\$73,958	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Case Management (51D)		
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center		
PROGRAM MISSION: To serve as advocates for adult consumers with chronic mental illness who are eligible for Title XIX by coordinating, monitoring and referring appropriate services by developing an individual comprehensive plan, in order to maintain individuals in the least restrictive community-based setting.				
PROGRAM OBJECTIVES:				
1. To keep waiting list below 11.				
2. To move 20 placements to less restrictive settings.				
PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Eligible population	400	400	40	40
2. Available service slots	251	240	240	240
3. Waiting list	-	10	10	10
WORKLOAD				
1. Number of clients served	282	300	300	300
2. Average monthly caseload	34	34	34	34
3. Number of client and client related contacts	11,048	12,000	12,000	12,000
4. Units of services billed	2,695	2,414	2,414	2,414
PRODUCTIVITY				
1. Monthly cost per client (unit rate)	\$253.41	\$299.31	\$312.00	\$312.00
EFFECTIVENESS				
1. Number of placements to more restrictive settings	27	30	30	30
2. Number of hospitalizations	105	145	145	145
3. Number of placements to less restrictive settings	17	20	20	20
ANALYSIS:				
<p>For this program, County funding is requested to increase .2% over current budgeted amounts, net of pass through amounts.</p> <p>This is a Title XIX Medicaid funded program. Scott County holds the provider number for this program and thus all payments are made to Scott County and then passed on to the agency as our contractor. Because this is a Medicaid program, a match is required. However, most persons receiving this service are eligible under the Medicaid Managed Care contract and the match is paid through that entity. For certain persons who are not covered under the Managed Care contract, Scott County is responsible for one half of the approximately 37% match. This budget is shown with the pass through levels and net of the pass through.</p> <p>The total appropriations are requested to increase 7.8%. This is primarily attributable to an increase in personal services of 14.8%. This is offset by a reduction in total expenses to this program.</p> <p>The agency has generally maintained the performance indicators in the requested at</p>		<p>levels which are consistent with the FY04 projected and with the FY03 actuals. The units of services billed (W.4) is decreased in the FY04 projected and continued at that level in the FY05 requested. This is decreased by 10.4% from the FY03 actual. The Managed Care contractor has been requiring prior authorization of this service and has reduced the authorizations approved. The costs per client (P.1) has increased 4.2% from the FY04 projected and 23.1% from the FY03 actual.</p> <p>Funding is recommended at the requested level of \$14,000 for Title XIX Match and at \$742,538 in pass through funding. Pass through funding is contingent upon the payment of billings by Medicaid and will reflect actual billings.</p>		

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Case Management (51D)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
Administrative & Clerical	4.70	4.70	4.70	4.70	
Case Manager	10.00	10.00	10.00	10.00	
TOTAL POSITIONS	14.70	14.70	14.70	14.70	
REVENUE SUMMARY:					
Title XIX	\$0	\$687,535	\$708,538	\$742,538	
SUB-TOTAL REVENUES	\$0	\$687,535	\$708,538	\$742,538	
Title XIX Match	9,761	13,978	14,000	14,000	14,000
Title XIX Pass Through 100%	677,044	701,513	708,538	742,538	742,538
SUB-TOTAL COUNTY CONTRIBUTION	\$686,805	\$715,491	\$722,538	\$756,538	\$756,538
Less Match Included in 100% Pass Thru	-	701,513	708,538	742,538	742,538
TOTAL REVENUE	\$686,805	\$13,978	\$14,000	\$14,000	\$14,000
APPROPRIATION SUMMARY:					
Personal Services	\$563,893	\$554,770	\$607,452	\$637,089	
Equipment	3,560	3,747	4,324	4,453	
Expenses	72,157	96,881	61,307	63,586	
Supplies	22,029	21,415	23,254	24,184	
Occupancy	23,929	24,700	26,201	26,987	
TOTAL APPROPRIATIONS	\$685,568	\$701,513	\$722,538	\$756,299	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Inpatient Services (51E)			
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center			
PROGRAM MISSION: To provide the services of a psychiatrist for Vera French patients and other identified Scott County patients hospitalized at Genesis West psychiatric units, who are unable to pay for these services, by insuring the availability of a psychiatrist through the Genesis psychiatric call schedule.					
PROGRAM OBJECTIVES:					
1. To handle 365 admissions.					
2. To maintain length of stay at 5 days.					
PERFORMANCE INDICATORS		2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND					
1. Estimated total admissions		413	365	365	365
WORKLOAD					
1. Center admissions		413	365	365	365
2. Patient days		2,117	2,000	2,000	2,000
3. Commitment hearings		196	150	150	150
PRODUCTIVITY					
1. Cost per day		\$32.05	\$35.62	\$36.34	\$35.99
2. Cost per admission		\$164.29	\$195.00	\$199.13	\$197.22
EFFECTIVENESS					
1. Length of stay per participant (day)		5	5	5	5
2. Scott County as a percent of program costs		100%	100%	100%	100%
ANALYSIS:					
<p>For this program, County funding is requested to increase 4% over current budgeted amounts.</p> <p>This program provides payment to psychiatrist staff at the Center for services provided on the Inpatient unit at Genesis West. It provides the payment for patients committed for evaluation and treatment under the 229 commitment statutes, for voluntary patients approved through the Community Services staff, and for other indigent patient provided this service, as funds allow.</p> <p>There is no outside revenue to this program and no expenses other than the payment to the psychiatrists, which is shown as professional salaries.</p> <p>Several PPB Indicators are highlighted as follows: The agency has generally maintained the FY05 requested indicator levels for workload and demand at the FY04 projected levels. This is a slight decrease from the FY03 actual experience. The cost per day (P.1) is requested at a 2.2% increase over the FY04 projected level. And the cost per admission (P.2) is shown at a requested level which is 2.1% over the FY04</p>		<p>budgeted level. These do represent increases from the FY03 actual which is attributable to the decreased admissions and patient days shown in the workload indicators.</p> <p>Since this is a program under the MH/DD special services fund, an inflationary increase of 3% is recommended. Funding is recommended at \$71,985. All funding for programs in the special services fund is contingent upon receipt of sufficient revenues from the state.</p>			

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Inpatient Services (51E)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
M.D.	0.40	0.40	0.40	0.40	
TOTAL POSITIONS	0.40	0.40	0.40	0.40	
<hr/>					
REVENUE SUMMARY:					
Scott County Contribution	\$67,852	\$69,888	\$69,888	\$72,684	\$71,985
TOTAL REVENUES	\$67,852	\$69,888	\$69,888	\$72,684	
APPROPRIATION SUMMARY:					
Personal Services	\$67,198	\$70,566	\$69,888	\$72,684	
TOTAL APPROPRIATIONS	\$67,198	\$70,566	\$69,888	\$72,684	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Residential (51F)			
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center			
PROGRAM MISSION: To provide multi-level residential treatment for those over 18 years of age with severe and persistent mental illness, by providing a structured therapeutic living situation and individualized treatment plans, formulated and directed by a multi-disciplinary treatment team, with the goal of achieving the highest level of functioning possible while improving quality of life.					
PROGRAM OBJECTIVES:					
1. To have 75% of patients improved at discharge.					
2. To handle 45 admissions and 19,634 patient days.					
PERFORMANCE INDICATORS		2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND					
1. Referrals		79	100	100	100
WORKLOAD					
1. Number of admissions		30	45	45	45
2. Total number of patient days		18,926	19,634	19,634	19,634
3. Total number of activities		19,490	18,700	18,700	18,700
4. Total units of psycho-social rehab/patient education service		37,739	39,100	39,100	39,100
PRODUCTIVITY					
1. Cost per patient day		\$123.51	\$125.29	\$131.70	\$130.64
EFFECTIVENESS					
1. Percentage of capacity		91%	95%	95%	95%
2. Percentage of patients improved at discharge		76%	75%	75%	75%
3. Percent of discharged clients transitioned/community support		68%	75%	75%	75%
ANALYSIS:					
<p>For this program, County funding is requested to increase 4.9% over current budgeted amounts.</p> <p>Outside revenues are requested at a 14.2% increase for FY05. This is attributable to the increase in ARO revenues. ARO (Adult Rehabilitation Option) is a Medicaid program which provides payment for services provided to eligible individuals. Because it is a Medicaid program, Scott County pays a match to the federal funds of approximately 37% of the cost. Since this is a cost reimbursed program, the contact with the agency provides for a retroactive cost adjustment to assure that the appropriation by Scott County is not exceeded in match payments and county contribution. The match payment is included in the county contribution request and any payment of match will serve to reduce the available county contribution. The cost adjustment is made in the year following completion of a fiscal years receipts and payments.</p> <p>The Scott County support of the housing corporation is included in this budget request as well. This provides support for the</p>		<p>administrative costs of the Housing Corporation.</p> <p>The agency is requesting a 4.4% increase in appropriations. This is primarily attributable to the personal services increase of 4.6% which includes a cost of living adjustment and increases in health insurance costs.</p> <p>Several PPB Indicators are highlighted</p> <p>The agency has generally maintained the performance indicators at the FY04 projected levels. These are also generally consistent with the FY03 actual levels. The agency expects the capacity (E.1) to be maintained at 95% for this year and for FY04 This is an increase of 4% over the FY03 actual. This increase capacity also contributes to the increase in patient days (W.1) and units of service (W.4).</p> <p>This program is under the MH/DD Special Services fund. Due to the constraints of that fund, an inflationary increase of 3% is recommended. A funding level of \$1,119,259 is recommended for residential services, (which includes any match required for ARO services.) An additional funding level of</p>		<p>\$49,650 is recommended for support of the Housing Corporation. A total funding level of \$1,168,909 is recommended. All funding for Special Services fund programs is contingent upon receipt of sufficient revenues from the state.</p>	

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Residential (51F)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
M.D.	0.45	0.45	0.45	0.45	
Therapist	1.00	1.00	1.00	1.00	
R.N./L.P.N.	11.60	11.60	11.60	11.60	
Administrative & Clerical	3.77	3.60	3.77	3.77	
Supervisor	4.00	4.00	4.00	4.00	
Activity Therapist	4.40	4.00	4.40	4.40	
Mental Health Workers	14.82	13.60	14.82	14.82	
Other	7.60	7.60	7.60	7.60	
TOTAL POSITIONS	47.64	45.85	47.64	47.64	
REVENUE SUMMARY:					
Social Security SSDI	\$298,674	\$322,844	\$312,844	\$320,665	
ARO	1,260,272	722,479	722,497	937,420	
Miscellaneous	147,054	130,892	167,400	145,380	
SSA	128,214	138,522	129,996	133,246	
State Payment	44,327	54,130	26,328	27,118	
SUB-TOTAL REVENUES	\$1,878,541	\$1,368,867	\$1,359,065	\$1,563,829	
Scott County Contribution	761,009	1,086,659	1,086,659	1,140,000	1,119,259
Housing Corporation	46,800	48,204	48,204	50,132	49,650
Title XIX ARO Match	350,365	-	-	-	-
TOTAL COUNTY CONTRIBUTION	1,158,174	1,134,863	1,134,863	1,190,132	1,168,909
TOTAL REVENUES	\$3,036,715	\$2,503,730	\$2,493,928	\$2,753,961	
APPROPRIATION SUMMARY:					
Personal Services	\$1,982,799	\$2,134,724	\$2,123,122	\$2,232,888	
Equipment	60,923	42,459	35,721	38,818	
Expenses	36,251	30,980	36,005	37,249	
Supplies	107,864	111,356	111,356	114,650	
Occupancy	149,639	153,826	153,748	159,138	
TOTAL APPROPRIATIONS	\$2,337,476	\$2,473,345	\$2,459,952	\$2,582,743	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Day Treatment Services (51G)		
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center		
PROGRAM MISSION: To reduce the reliance on hospital inpatient services for residents of the Quad-City area, including Scott County residents who qualify for financial assistance from Scott County, by providing intensive day programming services.				
PROGRAM OBJECTIVES:				
1. To provide 4,500 days of treatment.				
2. To maintain length of stay at no more than 28 days.				
PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Admissions	196	160	160	160
WORKLOAD				
1. Days of treatment	5,720	4,500	4,500	4,500
2. Cases closed	200	160	160	160
PRODUCTIVITY				
1. Cost per client day	\$77.53	\$104.07	\$104.07	\$103.40
EFFECTIVENESS				
1. Length of stay	29	28	28	28
2. Scott County as a percent of program costs	60%	54%	54%	54%
ANALYSIS:				
<p>For this program, County funding is requested to increase 4.1% over current budgeted amounts.</p> <p>Outside revenues to this program are requested at a level which is 3.7% less than the FY04 budget level. This is shown in the Title XIX receipts and brings this line item into more consistency with the actual experience.</p> <p>Appropriations are requested at a level which is 5.3% below the current budget level. This is primarily attributable to a decrease of 5.2% in the personal services expenses. Expenses are reduced in all of the other categories as well. This brings the requested levels into more consistency with the actual experience of this program.</p> <p>Several PPB Indicators are highlighted as follows: The agency has maintained the performance indicators for FY05 at the FY04 projected levels. This does represent decreases from the FY03 actuals. The admissions are decreased 18.4% from FY03 (D.1). Days of treatment (W.1) are decreased 21.3% from the FY03 actual and congruently the cost per client day (P.1) is increased 34.2% from the FY03 actual. Scott County as</p>		<p>a percent of program costs (E.2) is reduced by 6% from the FY03 actual.</p> <p>This program is under the MH/DD Special Services Fund. Due to the constraints of that fund, an inflationary increase of 3% is recommended. Funding is recommended at \$283,001. Funding to all programs under the Special Services fund is contingent upon receipt of sufficient revenues from the state.</p>		

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Day Treatment Services (51G)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
M.D.	0.10	0.10	0.10	0.10	
PH.D.	0.25	0.25	0.25	0.25	
Therapist	3.35	3.35	3.35	3.35	
Administrative & Clerical	2.93	2.93	2.93	2.93	
Activity Therapist	1.00	1.00	1.00	1.00	
TOTAL POSITIONS	7.63	7.63	7.63	7.63	
REVENUE SUMMARY:					
Service Fees	\$86,541	\$173,250	\$173,250	\$173,250	
Title XIX	40,000	48,300	40,000	40,000	
SUB-TOTAL REVENUES	\$126,541	\$221,550	\$213,250	\$213,250	
Scott County Contribution	266,755	274,758	274,758	286,023	283,001
TOTAL REVENUES	\$393,296	\$496,308	\$488,008	\$499,273	
APPROPRIATION SUMMARY:					
Personal Services	\$360,969	\$427,002	\$386,630	\$404,672	
Equipment	1,661	2,333	2,037	2,098	
Expenses	35,678	39,134	35,256	36,625	
Supplies	10,277	13,323	10,848	11,281	
Occupancy	32,744	34,876	33,557	34,564	
TOTAL APPROPRIATIONS	\$441,329	\$516,668	\$468,328	\$489,240	

SERVICE AREA: Mental Health, MR & DD		PROGRAM: Case Monitoring (51H)		
ACTIVITY: Care of Mentally Ill		ORGANIZATION: Vera French Comm Mental Health Center		
PROGRAM MISSION: To serve as advocates for adult consumers with chronic mental illness who are not eligible for Title XIX by assessing specific needs, planning for services, assisting consumers to access services and to monitor the effectiveness and appropriateness of services, in order to maintain the individual in the least restrictive community-based setting.				
PROGRAM OBJECTIVES:				
1. To provide 1,680 units of service.				
2. To keep waiting list at zero.				
PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Eligible population	250	250	250	250
2. Available service slots	140	140	140	140
3. Waiting list	-	-	-	-
WORKLOAD				
1. Number of clients served	203	180	180	180
2. Number of client and client related contacts	7,035	6,500	6,500	6,500
3. Units of service	1,608	1,680	1,680	1,680
PRODUCTIVITY				
1. Monthly cost per service slot (unit rate)	\$83.50	\$86.32	\$90.39	\$89.47
EFFECTIVENESS				
1. Number of placements in more restrictive settings	4	18	18	18
2. Number of hospitalizations	67	40	40	40
3. Number of placements in less restrictive settings	3	12	12	12
4. Title XIX applications	11	12	12	12
5. Title XIX applications approved	10	15	15	15
ANALYSIS:				
<p>For this program, County funding is requested to increase 4.1% over current budgeted amounts.</p> <p>This is a program to provide case management type services to persons with chronic mental illness who are not Medicaid eligible. Persons who are Medicaid eligible are served under the Case Management program. There is no outside revenue to this program. All expenses are provided through the Scott County contribution.</p> <p>Total appropriations are requested to increase by 7.8%. This is primarily attributable to a 6.5% increase in personal services which includes a cost of living adjustment and an increase in the health insurance expense. Additionally total expenses are also expected to increase.</p> <p>Several PPB Indicators are highlighted as follows: The agency has maintained the FY05 requested indicators for demand and workload at the FY04 projected level. This represents a decrease from the FY03 actual in clients served (W.1) and number of contacts (W.2). The cost per unit of service is requested at a level which is 4.7% over the</p>				
<p>FY04 projected level.</p> <p>This program is under the MH/DD special Services fund. Due to the constraints of this fund, an inflationary increase of 3% is recommended. A funding level of \$144,051 is recommended. All funding through the Special services fund is contingent upon receipt of sufficient revenues from the state.</p>				

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Case Monitoring (51H)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
Administrative & Clerical	0.86	0.86	0.86	0.86	
Case Monitor	2.10	2.10	2.10	2.10	
TOTAL POSITIONS	2.96	2.96	2.96	2.96	
REVENUE SUMMARY:					
Scott County Contribution	\$135,782	\$139,855	\$139,855	\$145,589	\$144,051
TOTAL REVENUES	\$135,782	\$139,855	\$139,855	\$145,589	
APPROPRIATION SUMMARY:					
Personal Services	\$111,288	\$118,504	\$120,269	\$126,201	
Equipment	734	893	892	919	
Expenses	13,732	11,505	13,986	14,520	
Supplies	4,548	5,131	4,801	4,992	
Occupancy	4,585	4,831	5,072	5,225	
TOTAL APPROPRIATIONS	\$134,887	\$140,864	\$145,020	\$151,857	

PROGRAM MISSION:
 To assist individuals with serious mental illness achieve successful employment outcomes through employment skill training, vocational counseling, advocacy and support.

- PROGRAM OBJECTIVES:**
1. To provide services to 75 individuals.
 2. To keep waiting list to no more than 10.

PERFORMANCE INDICATORS	2002-03 ACTUAL	2003-04 PROJECTED	2004-05 REQUESTED	ADMIN REC
DEMAND				
1. Referrals to Job Link Program	126	75	75	75
2. Waiting List	10	10	10	10
WORKLOAD				
1. # of clients served Year to Date	126	75	75	75
2. Units of service billed Year to Date	666	720	720	720
PRODUCTIVITY				
1. Cost per client served	\$2,422.00	\$4,359.00	\$4,514.00	\$4,501.48
2. Cost per unit of service	\$458.00	454	\$470.00	\$468.90
3. Units provided as a % of capacity	93%	100%	100%	100%
EFFECTIVENESS				
1. % of clients obtaining employment	34	20%	20	20
2. % of clients maintaining employment for 90 days	20	12	12	12
3. % of clients maintaining employment six months or more	20	10	10	10

ANALYSIS:

<p>For this program, County funding is requested to increase 4.1% over current budgeted amounts.</p> <p>This program provides employment services to persons with a diagnosis of chronic mental illness. It includes funding through the Vocational Rehabilitation division for services provided as a sub-contractor of Scott County. This program is also able to bill Medicaid for ARO (Adult Rehabilitation Option) services provided to eligible individuals. Both of these programs require a match from Scott County. The match for these programs is included in the county contribution and any match provided serves to reduce the county contribution available to this program. Because ARO services are cost reimbursed, a retroactive cost adjustment is completed following completion of the program year to assure that funding has stayed within the appropriated levels.</p> <p>Outside revenues to the program are requested showing a 43.8% decrease from the current budget level. This is attributable to a decrease in miscellaneous/revenue. The FY05 requested level is consistent with the</p>	<p>FY03 actual experience and the FY04 projected level for this revenue source.</p> <p>Total appropriations are requested at a 3% increase. This increase is primarily attributable to the personal services area which is increasing 7.8%. This increase is offset somewhat by decreases in equipment other expenses and occupancy.</p> <p>Several PPB Indicators are highlighted as follows: The agency has maintained the FY05 requested demand and workload indicators at the FY04 projected levels. This shows a decrease in referral to the program from FY03 (D.1) and a decrease in the number of clients served (W.1). It shows an increase of units of service billed (W.2). The decreased number of clients results in an increase of the cost per client served (P.1) from the FY03 actual. The cost per unit of service (P.2) is increased slightly.</p> <p>This program is under the MH/DD Special Services fund. Due to the constraints of this fund, a 3% inflationary increase is recommended. A funding level of \$73,861 in Scott County contribution is recommended. A funding level of \$36,000 is recommended in</p>	<p>Vocational Rehabilitation Pass-Through funds. The Vocational Rehabilitation Pass Through funds are contingent upon availability of these funds and upon the billing of the program to draw down available funds. All funding to programs under the Special Services fund is contingent upon receipt of sufficient revenues from the state.</p>
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FINANCIAL & AUTHORIZED POSITIONS SUMMARY	2002-03	2003-04	2003-04	2004-05	ADMIN
PROGRAM: Employment Services (51I)	ACTUAL	BUDGET	PROJECTED	REQUEST	REC
AUTHORIZED POSITIONS:					
Administrative & Clerical	2.62	2.62	2.62	2.62	
Case Manager	5.20	5.20	5.20	5.20	
Community Support	-	5.00	-	-	
TOTAL POSITIONS	7.82	12.82	7.82	7.82	
REVENUE SUMMARY:					
ARO	\$27,670	\$26,250	\$26,250	\$27,563	
United Way	5,985	5,988	5,988	5,988	
Miscellaneous	28,145	107,100	30,000	30,000	
Title XIX	11,265	5,000	5,000	2,000	
State Payment	34,627	34,627	34,627	35,000	
SUB-TOTAL REVENUES	\$107,692	\$178,965	\$101,865	\$100,551	
Scott County Contribution	63,212	71,710	71,710	74,650	73,861
Voc Rehab Pass Through	3,885	36,000	36,000	36,000	36,000
Title XIX ARO Match	5,214	-	-	-	-
Less: Vocation Rehab Pass-Thru	-	36,000	36,000	36,000	36,000
TOTAL COUNTY CONTRIBUTION	72,311	71,710	71,710	74,650	73,861
TOTAL REVENUES	\$180,003	\$250,675	\$173,575	\$175,201	
APPROPRIATION SUMMARY:					
Personal Services	\$278,132	\$286,529	\$294,283	\$308,807	
Equipment	4,273	8,410	4,288	297	
Expenses	28,959	22,870	18,804	19,564	
Supplies	1,131	1,127	1,178	1,225	
Occupancy	6,923	9,663	8,409	8,661	
TOTAL APPROPRIATIONS	\$319,418	\$328,599	\$326,962	\$338,554	

